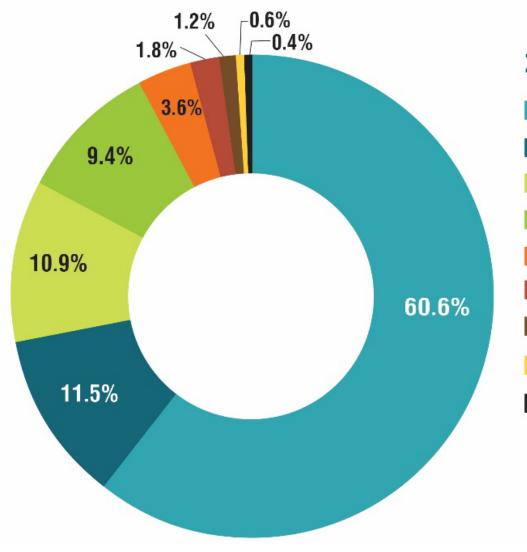


## **BUDGET & WORK PLAN**

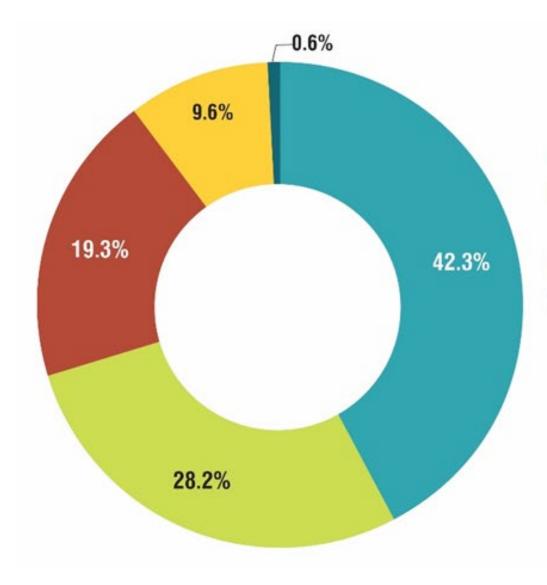




#### **2025 REVENUES**

- Federal and State Funds \$72,773,756
- Other Local Funds \$13,915,243
- Indirect Allocation to Clearing Fund \$13,067,432
- Contributed Services \$11,302,309
- Private Funds \$4,264,467
- Fees for Services \$2,104,344
- Local Dues and Fees \$1,383,796
- Transfers from Other Funds \$738,039
- Investment Income and Other Financing Sources — \$424,161

TOTAL — \$119,973,547



#### **2025 EXPENDITURES**

- Contractual Services \$49,682,423
- Personnel\* \$33,149,006
- Direct Program Expenses \$22,627,110
- Contributed Services \$11,302,309
- Transfer to Other Funds \$738,039

TOTAL - \$117,498,887

\*Personnel includes salaries, indirect, fringe and rent. The Indirect Allocation to the Clearing Fund, shown as a revenue above, offsets indirect expenses included in Personnel. Note: Overall annual revenues and expenses often differ due to fluctuations in fund balances.

| EXPENDITURES BY POLICY GOAL AREA            | Approved<br>2024 | Revised<br>2024 | Budgeted<br>2025 |
|---|------------------|-----------------|------------------|
| EFFICIENT TRANSPORTATION AND QUALITY PLACES | \$24,464,159     | \$19,594,996    | \$16,495,589     |
| HEALTHY ENVIRONMENT                         | 6,185,419        | 4,747,352       | 5,751,553        |
| COMPETITIVE ECONOMY                         | 146,265          | 151,165         | 99,633           |
| EFFECTIVE LOCAL GOVERNMENT                  | 3,513,301        | 3,055,094       | 3,738,285        |
| SAFE AND SECURE COMMUNITIES                 | 15,985,914       | 15,461,904      | 16,161,341       |
| THRIVING OLDER ADULTS AND COMMUNITIES       | 24,422,732       | 22,646,092      | 16,704,139       |
| QUALITY EARLY LEARNING                      | 45,745,390       | 44,684,598      | 45,857,641       |

# **Revenue by Fund**

| REVENUES BY FUND           | ACTUAL<br>2023 | APPROVED<br>2024 | REVISED<br>2024 | BUDGETED<br>2025 |
|----------------------------|----------------|------------------|-----------------|------------------|
| GENERAL FUND               | \$2,775,789    | \$1,333,550      | \$1,821,976     | \$2,752,633      |
| SPECIAL REVENUE FUND       | 79,272,507     | 112,968,760      | 103,306,969     | 97,890,094       |
| ENTERPRISE FUND            | 2,368,855      | 2,058,119        | 1,934,076       | 1,528,288        |
| INDIRECT AND CLEARING FUND | 12,390,169     | 15,132,327       | 15,135,415      | 16,298,032       |
| 911 CAPITAL FUND           | 2,168,146      | 1,662,114        | 1,660,050       | 1,504,500        |
| TOTAL REVENUES             | \$98,975,466   | \$133,154,870    | \$123,858,486   | \$119,973,547    |

# **Expenditures by Fund**

| EXPENDITURES BY FUND CATEGORY | ACTUAL<br>2023 | APPROVED 2024 | REVISED<br>2024 | BUDGETED<br>2025 |
|-------------------------------|----------------|---------------|-----------------|------------------|
| General Fund                  | \$1,503,538    | \$1,692,589   | \$1,768,231     | \$1,285,235      |
|                               | . , ,          |               |                 |                  |
| Special Revenue Fund          | 77,347,981     | 112,968,760   | 102,853,804     | 97,822,815       |
| Enterprise Fund               | 1,957,515      | 1,848,601     | 1,699,260       | 1,606,030        |
| 911 Capital Fund              | 1,437,060      | 1,688,984     | 1,627,500       | 1,475,000        |
| Indirect and Clearing Fund    | 13,069,829     | 14,816,187    | 14,614,881      | 15,309,807       |
| Total Expenditures (Cash)     | 95,315,923     | 133,015,121   | 122,563,676     | 117,498,887      |
| Less Contributed Services     | (6,662,398)    | (11,464,210)  | (10,602,995)    | (11,302,309)     |
| NET EXPENDITURES              | \$88,653,525   | \$121,550,911 | \$111,960,681   | \$106,196,578    |

### **Key Takeaways**

- Decrease in revenues/expenditures from 2024 to 2025 primarily attributable to timing of projects shifting, and one-time grants ending:
  - Diabetes Self-Management Program Network
  - Give 5 Volunteer Matching Program
  - Meal Production Capacity and Infrastructure Expansion
  - Missouri Integrated Chronic Disease Self-Management Education Network
  - COVID-19 and Influence Vaccine Uptake Initiative for Older Adults and People with Disabilities
- Although we are projecting a decrease from 2024 to 2025, MARC's financial position is healthy, and 2025's budgeted revenue represents the 2<sup>nd</sup> highest projection in the organization's history.

### **Highlights**

- "New" Value Statements
- Federal and State Funds: \$72.8M
- Private Funds: \$4.3M
- Local dues and fees (2% increase): \$1.4M
- Capital investments in the 911 system: \$1.5M
- 177 full time and 13 part time positions budgeted
- Salary increase pool of 3% budgeted salaries
- 8% increase budgeted for health insurance
- Projected 12/31/25 Long Term Contingency: \$2.1M

## **Budget Approval**

Action: Approve revised 2024 and proposed 2025 budgets

| EXPENDITURES BY FUND       | REVISED       | BUDGETED      |
|----------------------------|---------------|---------------|
| EXPENDITORES BY FOND       | 2024          | 2025          |
| General Fund               | \$1,768,231   | \$1,285,235   |
| Special Revenue Fund       | 102,853,804   | 97,822,815    |
| Enterprise Fund            | 1,699,260     | 1,606,030     |
| 911 Capital Fund           | 1,627,500     | 1,475,000     |
| Indirect and Clearing Fund | 14,614,881    | 15,309,807    |
| TOTAL                      | \$122,563,676 | \$117,498,887 |