DRAFT BUDGET & WORK PLAN



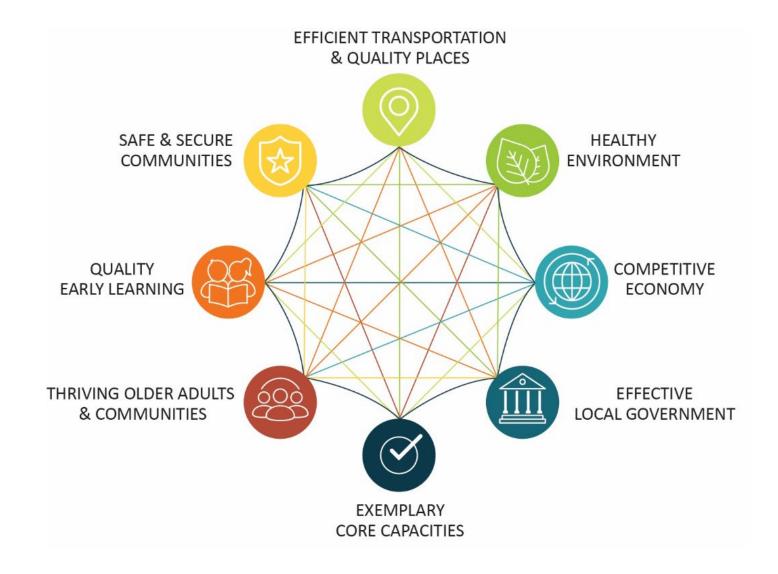
Regional vision

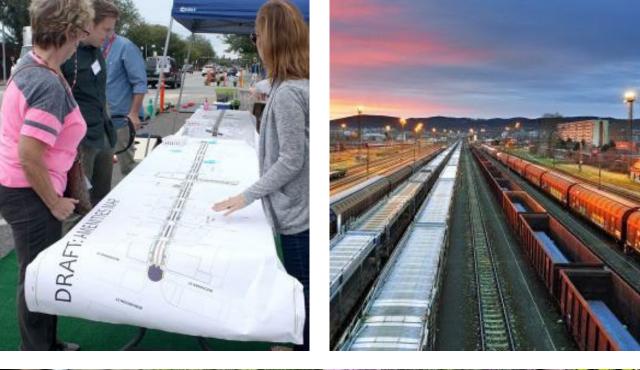


"Greater Kansas City is a region of opportunity. Its robust economy, healthy environment and social capacity support the creativity, diversity and resilience of its people, places and communities."

Adopted by the MARC Board of Directors, May 2018

POLICY GOALS & WORK PLAN









MARC's role: Develop and advance regional plans for a safe, balanced and equitable transportation system. Establish priorities, guide investments and support coordinated operations to help achieve our regional vision for people, places and communities.



- Completing Connected KC 2050 update
- Transportation improvement plan
- Special plans and studies







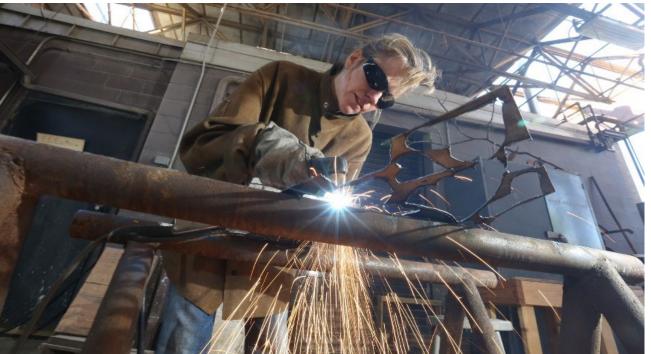
Healthy Environment

MARC's role: Develop and implement collaborative initiatives that catalyze climate resilience by keeping the region's air and water clean, reducing the amount of waste sent to landfills, protecting and conserving green infrastructure, restoring brownfield sites, and advancing energy efficiency and renewable energy.



- Solid waste strategic planning
- Green infrastructure
- Climate resilience







Competitive Economy

MARC's role: Work with regional partners to enhance the performance of the metropolitan economy and expand inclusive economic opportunity, produce data and analysis for the region's economic progress, convene economic and workforce development stakeholders, and maintain the region's economic development district.



- Expand impact of economic and demographic forecasting
- KC Investment Playbook
- CEDS implementation





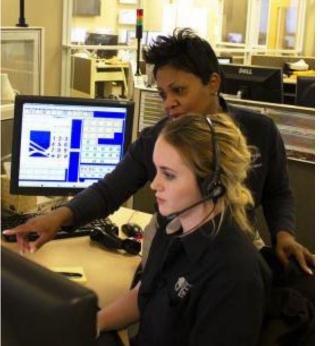


MARC's role: Convene partners and develop collaborative efforts to find solutions to common community issues. Provide shared services to help cities and counties work more efficiently and effectively.



- Support shared services: ALPR, 988 and Co-Responder
- Housing: Assist communities, pilot Regional Housing Fund and build network
- Public workforce development









MARC's role: Manage ongoing operation, maintenance and state-of-the-art enhancement of the regional 911 system, and coordination of the region's interoperable communications system. Secure resources and foster collaboration among agencies to prevent, protect, mitigate, respond and recover from threats and hazards. Support coordinated planning, training, exercising, critical equipment investments, information sharing and resources before and following incidents.



- Implement geospatial routing
- Support related to dispatch staffing study
- Homeland security
- Hazard mitigation









Thriving Older Adults and Communities

MARC's role: Empower our region's vulnerable residents, including older adults, underserved communities and community-based organizations, by increasing equitable access to opportunities and resources that support independence, healthy living and engagement for all residents.



- Education, engagement and outreach
- Nutrition
- Integrated care





MARC's role: Provide leadership and coordination to build a robust early learning system with strong families, skilled teachers, quality programs, supportive communities, sustained and sufficient funding, and multisector collaboration.



- Equitable child care funding mechanism
- Program quality
- Head Start's 60th anniversary

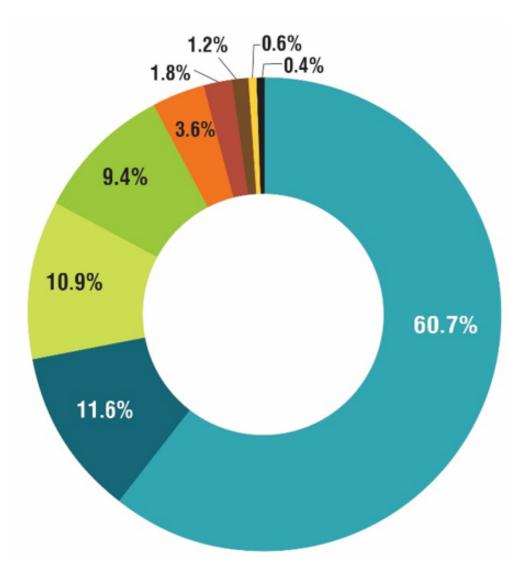


MARC's role: Develop and enhance the agency's capacity to deliver core functions necessary to ensure effective operation of all programs, including financial management, human resources, information technology, data management, research and communications.



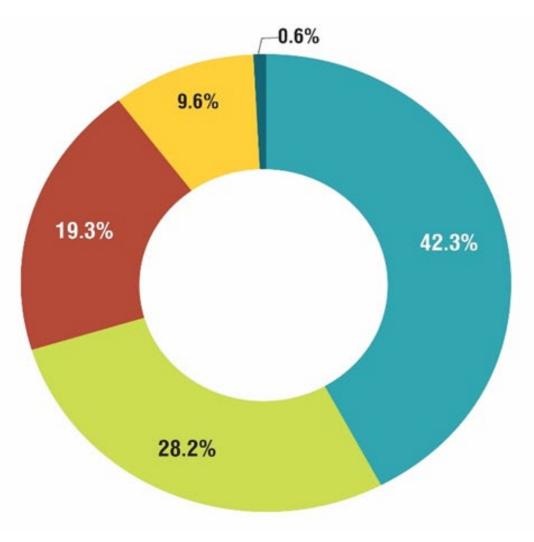


- Update and expand Data Forward Plan
- Human resources information system implementation
- Preparation for new financial platform
- World Cup support
- Resource development



2025 REVENUES

Federal and State Funds — \$72,773,756 Other Local Funds — \$13,915,243 Indirect Allocation to Clearing Fund — \$13,067,432 Contributed Services — \$11,302,437 Private Funds — \$4,264,467 Fees for Services — \$2,104,344 Local Dues and Fees — \$1,383,796 Transfers from Other Funds — \$746,139 Investment Income and Other Financing Sources — \$424,161 TOTAL — \$119,981,775



2025 EXPENDITURES

- Contractual Services \$49,682,423
- Personnel* \$33,149,006
- Direct Program Expenses \$22,627,110
- Contributed Services \$11,302,309
- Transfer to Other Funds \$738,039

TOTAL - \$117,498,887





Currently: Staff continues to refine numbers and update document.

