



# Board of Directors MEETING NOTICE

Mid-America Regional Council • 600 Broadway, Suite 200 • Kansas City, Missouri 64105 • 816/474-4240

**December 20, 2022**

**Board Member Meeting: 12:00 p.m.**

**In-person attendees in MARC's Board Room with a remote option via Zoom**

- **Members of the public who wish to participate in this meeting: please email McKenzie Neds at [mnedes@marc.org](mailto:mnedes@marc.org) by 9:00 a.m. on Tuesday, December 20, 2022 for instructions to join the teleconference.**

## AGENDA

1. Brief Self-Introductions
2. CORE CAPACITIES
  - a. VOTE: Approve Revised 2022 and Proposed 2023 Budget
3. EFFECTIVE LOCAL GOVERNMENT
  - a. DISCUSSION: Preliminary review and input on the 2023 Federal Legislative Agenda
4. COMPETITIVE ECONOMY
  - a. DISCUSSION: New economic forecast showing recession in 2023
5. EFFECTIVE LOCAL GOVERNMENT
  - a. REPORT: Update on Regional Housing Partnership
  - b. VOTE: Approve contract with Emphasys for regional expansion of the City of Kansas City, MO housing locator tool for the Regional Housing Partnership
  - c. VOTE: Adopt the Regional Resource Sharing Agreement to allow sharing of emergency response resources across jurisdictions.
6. BRIEF REPORTS:
  - a. VOTE: Approve the 2022 Comprehensive Economic Development Strategy Plan (CEDs) - Pandemic Economic Recovery and Resiliency Framework
  - b. REPORT: 2022 Total Transportation Policy Committee suballocated funding recommendations
  - c. VOTE: Appointment of nominating committee for 2023 board officers
7. Executive Director's Report

## CONSENT AGENDA (ADMINISTRATIVE MATTERS)

8. VOTE: Approve Consent Agenda
  - a. Approve Minutes of the November 22, 2022 Board Meeting
  - b. Authorize Federal Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grant and local matching funds for the Bi-State Sustainable Reinvestment Corridor
  - c. Authorize consultant agreements for two Bike/Ped Highway Barrier Removal Plan projects in Kansas City, Mo and the Berkley Riverfront Connectivity Study for Port KC.



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- d. Authorize a professional services agreement with Erin Cardwell for data analytics and project management services for 988 mobile crisis response and the Regional Housing Partnership
- e. Authorize grant agreements with the Health Forward Foundation and REACH Healthcare Foundation for local match for the U.S. Department of Health Human Services Substance Abuse and Mental Health Services Administration (SAMHSA) federal award project to enhance mental health mobile crisis response
- f. Authorize contract amendment with Vireo LLC to support regional digital equity planning and with Assel Grant Services for grant preparation support.

9. Other Business

10. Adjournment

## AGENDA REPORT

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MARC Board of Directors

November 2022  
Item No. 1

**ISSUE:**

Introductions and Board Sharing Time

**BACKGROUND:**

Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.

**MARC Board of Directors — Members and Alternates**

<b>Name</b>	<b>Jurisdiction</b>	<b>Title</b>
Allen, Perry**	MoDOT	Asst. District Engineer
Bacon, John	City of Olathe	Mayor
Baird, Bill	City of Lee's Summit	Mayor
Boehm, Mike	City of Lenexa	Mayor
Boley, Damien	City of Smithville	Mayor
Bunch, Eric	City of Kansas City	Councilmember
Burnett, Scott	Jackson County	Legislator
Culbertson, Jeff	Leavenworth County	Commissioner
Dickey, David	City of Mission Hills	Mayor
Eilert, Ed	Johnson County	Commission Chairman
Ellington, Brandon	City of Kansas City	Councilmember
Fast, Becky	Johnson County	Commissioner
Fields, Vernon	City of Basehor	Councilmember
Garner, Tyrone	Unified Government of WyCo/KCK	Mayor/CEO
Grummert, Holly	City of Overland Park	Councilmember
Hall, Heather	City of Kansas City	Councilmember
Hanzlick, Janeé	Johnson County	Commissioner
Harrington, Jeff	City of Bonner Springs	Mayor
Heley, Logan	City of Overland Park	Councilmember
Hobart, Dan	City of Independence	Councilmember
Hurlbert, Victor	Clay County	Auditor
Huston, Bob	Cass County	Presiding Commissioner
Jarrold, Dick**	KCATA	Vice President
Johnson, Harold	Unified Government of WyCo/KCK	Commissioner
Johnson, Ryan	Cass County	Commissioner
Kane, Mike	Unified Government of WyCo/KCK	Commissioner
King, Bob	Ray County	Presiding Commissioner
Koehn, Leroy**	KDOT	District Engineer
Lucas, Quinton	City of Kansas City	Mayor
Lopez, Beto	City of Lee's Summit	Mayor Pro Tem
Makinen, Robbie**	KCATA	President/CEO
Markley, Angela	Unified Government of WyCo/KCK	Commissioner
McDonough, Mike	City of Raytown	Mayor
McKiernan, Brian*	Unified Government of WyCo/KCK	Commissioner
Mikkelson, Eric	City of Prairie Village	Mayor
Moriarty, Michael**	KDOT	Chief of Transportation Planning
Nolte, Jerry	Clay County	Presiding Commissioner
Pogue, Randy	City of Kearney	Mayor
Roberts, Rob	Miami County	Commission Chairman
Ross, Carson	City of Blue Springs	Mayor
Rowland, Rory	City of Independence	Mayor
Schieber, Ron	Platte County	Presiding Commissioner
Silvester, David**	MoDOT	District Engineer
Skoog, Curt	City of Overland Park	Mayor
Smith, Doug	Leavenworth County	Commission Chairman
Turnbow, Kristofer	City of Raymore	Mayor
Vogt, Marge	City of Olathe	Councilmember
Walker, Rick	City of De Soto	Mayor
White, Frank	Jackson County	County Executive
Wood, Dagmar	Platte County	Commissioner
Vaughan, Tyler	Miami County	Commissioner

\*Public Transit Representatives (Voting)    \*\*Public Transit Advisory Representatives (Non-Voting)

# AGENDA REPORT

MARC Board of Directors

December 2022  
Item No. 2a  
Core Capacities

**ISSUE:**

VOTE: Approve Revised 2022 and Proposed 2023 Budget

**BACKGROUND:**

An overview of the draft proposed 2023 MARC Budget and Work Plan was presented at the B&P Committee in November and the 2022 Policy Goal Area work plans were reviewed with the Board. At the December Board meeting, staff will provide a summary report of key financial highlights to the Board.

The 2023 Budget includes a significant increase in revenues and expenditures. Revenues grew from \$84,732,438 in 2022, to \$110,847,411 in 2023; and expenditures grew from \$85,087,893 to \$109,520,234. These increases are the results of new federal, state, and private grants to the region to support expansion of work. Of the revenues received in 2023, 74% are dollars that are passed through to counties, cities and other partner agencies for projects and work across the region. Staffing increased slightly in the 2023 Budget to help support the expansion of work. The 2023 Work Plans describe the priorities for 2023 and the budget illustrates the linkages between revenue, expenditures, policy goals and work programs.

During any budget year, new programs and funding sources that support our Policy Goals may become available. In addition to developing the budget for the upcoming year, it is our practice to revise the budget late in the year to capture changes to the initial revenue and expenditure projections. The Revised 2022 Budget is contained within this budget document.

The 2022 Revised budget grew from \$85M to \$89M primarily due to an increase in contributed services. Because of the federal waiver, we didn't budget contributed services in Early Learning, but we did track what we received, so it is included in our financials. In Aging, we anticipated a slower return to normal with our senior centers; and, we had increased activity in some other service types that resulted in more in-kind contributions. Other substantial changes from the approved 2022 Budget and the Revised Budget are noted in the Notable Changes section of the document.

**BUDGET CONSIDERATIONS:**

Following are total budget numbers for the Revised 2022 and Proposed 2023 Budgets. Annual revenues and expenses differ in budget years due to fluctuations in fund balances.

	Revised 2022	Proposed 2023
Revenues	\$88,963,602	\$110,847,409
Expenditures	\$89,146,837	\$109,520,234

**RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

**EXHIBITS:**

[Annual Budget and Work Plan](#)

**RECOMMENDATION:**

Approve Revised 2022 and Proposed 2023 Budget

## AGENDA REPORT

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MARC Board of Directors

**STAFF CONTACT:**

Carol Gonzales

Joanne Bussinger

Darlene Pickett

Amanda Rehani

## AGENDA REPORT

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MARC Board of Directors

December 2022  
Item No. 3a  
Effective Local Government

**ISSUE:**

DISCUSSION: Preliminary review and input on the 2023 Federal Legislative Agenda

**BACKGROUND:**

Each year, the Mid-America Regional Council (MARC) Board of Directors adopts a federal policy agenda, reflecting issues of importance to the Kansas City region. The issues come forward from MARC-convened working committees, member local governments, and community partners. The following provides an outline of possible 2023 federal policy issues:

**ISSUES FOR DISCUSSION:**

1. Are there important issues for your jurisdiction or the region that are missing?
2. Do you see any of these issues as priorities for the board for 2023?
3. Given the opportunities from recent federal grant programs authorized by Congress, including the Infrastructure Investments and Jobs Act, are there specific recommendations to members of our Congressional delegation on how the types of projects or how the funding might be awarded?

**BUDGET CONSIDERATIONS:**

None.

**RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

**EXHIBITS:**

2023 POLICY ISSUES FOR CONGRESSIONAL SUPPORT

**RECOMMENDATION:**

None. Information Only.

**STAFF CONTACT:**

Marlene Nagel

## AGENDA REPORT

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### MARC Board of Directors

#### 2023 POLICY ISSUES FOR CONGRESSIONAL SUPPORT

##### FY2023 Budget and Program Reauthorizations

The current federal budget is only authorized through December 16, 2022, and short-term reauthorizations create uncertainty and make it difficult for federal agencies to proceed with grant processes and funding awards. There are a number of federal programs that rely on the budget authorization, including the FEMA Federal Flood Insurance Program and Maternal, Infant and Early Childhood Home Visiting Program. ***Encourage Congress to adopt a federal budget that allows for certainty of federal resources to support authorized programs.***

##### Transportation

***Encourage Congress to support legislation and appropriations that allow for:***

- Safe and efficient transportation with appropriate and strategic consideration to regional economic and mobility needs and priorities. Funding is needed for all modes of transportation, including public transit and active transportation.
- Congress has authorized considerable resources through the IIJA legislation for transportation infrastructure. Beyond this special legislation, sustainable and innovative investment solutions to fully fund the Highway Trust Fund through multiple appropriate revenue sources is critical to protect and preserve our transportation system.
- Reauthorize the Federal Aviation Administration to fund maintenance and improvements at the Kansas City International Airport.
- Continued efforts to reduce freight and passenger train bottlenecks throughout the nation including support for the national rail passenger network and operation of the Southwest Chief Amtrak route, the Missouri River Runner and the proposed Heartland Flyer.
- Expanded funding and access to expertise for planning, designing and building policy and infrastructure frameworks to cope with likely changes induced by the expanding use of connected and autonomous vehicles.

##### Climate Change and Adaptation

The Kansas City region is confronted with a variety of risks and vulnerabilities from climate change, including flooding, drought, and extreme heat. In March 2021, the MARC Board of Directors adopted the Kansas City Regional Climate Action Plan to lead and support a coordinated, equity-centered effort among local governments, institutions, and others to build climate resilience throughout the region. The focus of the regional plan comports with the goals of proposed federal efforts to comprehensively address climate mitigation, adaptation, and resilience initiatives tied to energy efficiency, renewable energy, public and active transportation, fleet electrification, resilient infrastructure improvements, sustainable agriculture and food systems, integrated watershed management, innovation and finance, urban heat mitigation, and green infrastructure. ***MARC supports comprehensive federal policies and investments to mitigate or respond to climate change and encourage coordination across federal agencies and departments.***

##### Economic Development

MARC has received support from the Economic Development Administration since 2006 as an Economic Development District. In addition, MARC and many community organizations have secured EDA grants to support important projects. ***The Congressional delegation is urged to approve reauthorization of the Economic Development Administration (EDA) as an important federal agency helping communities and regions advance economic progress and address challenges limiting economic progress.***



## AGENDA REPORT

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### MARC Board of Directors

#### Public Health

Congress appropriated substantial dollars to help state and local public health agencies respond to the COVID-19 pandemic. These resources were essential, given years of funding cutbacks for the nation's public health infrastructure. As special COVID funding for public health expires or is reduced, ***Congress should consider ongoing funds to support foundational capabilities for disease surveillance, epidemiology, and lab capacity; the capacity to respond to all hazards' preparedness and response; and equity to end health disparities and promote optimal health.***

#### Funding to Support Quality Early Education, including Head Start and Early Head Start

One of the greatest challenges facing the return of workers to the labor market is the availability of affordable childcare. Data is showing that many women who were in the workforce prior to the pandemic have not been able to return due to the lack of childcare. Low wages and limited benefits have resulted in fewer professionals entering the field of early education and many in the field are now leaving due to low wages and stress of being essential workers. Research has shown that the Head Start program with its comprehensive approach to child development and family support has tremendous long-term impact on helping low-income families succeed. However, despite serving over a million low-income children nationwide, fewer than half of eligible children are able to benefit from Head Start and less than eight percent participate in Early Head Start. ***The federal government should support universal pre-K, increased funding for Head Start and Early Head Start to serve more eligible children with comprehensive services, and full funding for the Child Care and Development Grant Program to help low-income working households to return to or remain in the labor force.***

#### Fully Implement the Older Americans Act

This program provides resources to support vulnerable older adults in urban, suburban, and rural areas to keep them in their homes and avoid expensive institutional care. No one population segment was impacted more than older adults in the early months of the pandemic. The need for home delivered meals, in-home services, and other supports are critical to address the needs of this large and growing population group. ***As the nation's number and needs of older adults continue to increase, additional funding is needed to serve this population through the Older Americans Act.***

#### Affordable Housing

The COVID-19 pandemic and associated economic crisis have impacted thousands of households across the nation, and many in the Kansas City area. With loss of jobs and income, many households have been unable to pay rent, mortgages, and utilities. The lack of affordable housing was already at crisis levels in many places, and those on limited incomes have been hit hardest by the pandemic. In fact, the rate of inflation is at historic levels, and rents have been the hardest hit of all consumer costs. MARC is working with the Local Initiatives Support Corporation (LISC) to build a regional housing partnership to enhance systems for creating and preserving affordable and accessible housing. The regional housing partnership will help leverage resources such as the Low-Income Housing Tax Credit, Historic Preservation Tax Credit, public housing, and housing vouchers that have enabled millions of low-income households to secure safe and adequate housing. ***Congress is urged to continue to appropriate funds for housing for low-income persons and families and to encourage cross-jurisdictional collaboration and innovation for housing programs and support initiatives to increase the supply of attainable housing for all Americans.***

## AGENDA REPORT

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### MARC Board of Directors

#### Workforce Development

Reauthorization of the Workforce Innovation and Opportunities Act. Since initially adopted in 2014, this program has never been fully funded at levels authorized in its legislation. The funding formula works against urban and suburban job centers with a significant employment base and many employers facing challenges in finding trained talent. The formula looks at the number of workers rather than available jobs. Business engagement and services metrics should be included in the WIOA funding formula in order that support for employers is taken into consideration when allocating funds. ***MARC support the reauthorization of the Workforce Innovation and Opportunities Act with funding at the authorized level and with particular focus on helping Workforce Boards assist businesses in finding and training potential job seekers.***

Higher Education. MARC supports the following goals to support the capacity of higher education institutions to meet the needs of both workers and employers to stabilize and grow our regional economy:

***Invest in community college-business partnerships as part of Higher Education Act reauthorization.***

***Modernize and expand apprenticeship programs and ensure sufficient funding for workforce systems to assist businesses in development and implementation of such programs.***

***Expand Pell grant eligibility to cover high quality short-term credential programs; increase funding for Career and Technical Education (CTE) and Adult Basic Education.***

#### Homeland Security

***MARC supports the continued designation and financial support of the Kansas City region as a UASI region to ensure the area's ongoing capacity to protect, respond to, and recovery from man-made and natural disaster events.***

#### Environment

- ***Water Quality, Stormwater Management and Green Infrastructure***  
***Federal support for water and wastewater system improvements is essential for local communities to ensure adequate water supply and water quality and to achieve the multiple benefits that accrue from effective water resource management.***
- ***Missouri River Management and Watershed Planning***  
Federal management of national waterways and investment in key flood control and ecosystem restoration projects are critical to the Kansas City region. ***MARC supports funding and authorization requests for flood control and watershed planning and projects in the Kansas City area.***
- ***Energy Conservation***  
***Federal support for energy conservation and renewable energy sources are important to enhance our region's quality of life and lower costs for residents and businesses.***
- ***Rate Payer Assistance for Water, Sewer and Stormwater Charges.***  
Legislation has been introduced annually since 2016 to establish a federal assistance program for water, sewer, and stormwater system ratepayers. The act's premise is similar to that of the energy sector's Low-Income Household Energy Assistance Program that there may be a role for the federal government to offer assistance to communities and low-income ratepayers in paying water and sewer rates. Such assistance would reflect the fact that federal mandates frequently drive water, wastewater, and stormwater rate

## AGENDA REPORT

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### MARC Board of Directors

increases, and that many communities are challenged in charging the true cost of service and compliance because of the inability of lower-income ratepayers to pay increased rates. ***MARC supports legislation that assists low-income households in covering their costs for water, sewer, and stormwater fees.***

#### **Health and Human Services**

- ***Emergency Medical Services***  
***Federal health care programs should utilize the capacity of local EMS agencies to provide cost-effective emergency response, preventive care, and non-emergency services.***

#### **Emergency Services and Public Safety**

- ***Resilient Communities***  
**MARC supports reauthorization and modernization of the Federal Flood Insurance Program (set to expire on 12/16/22), including new mapping of the 100-year floodplain to ensure areas throughout the nation are aware of the hazards faced through increased flood risks.**
- ***Reclassify public safety telecommunicators***  
***Encourage the Congressional delegation to support H.R. 1629, the 911 SAVES Act, to reclassify public safety telecommunicators from clerical to a protective service occupation within the standard occupation classification system.***

## AGENDA REPORT

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MARC Board of Directors

December 2022  
Item No. 4a  
Competitive Economy

### ISSUE:

REPORT: New economic forecast showing recession in 2023

### BACKGROUND:

MARC recently prepared and presented an updated economic forecast to the Greater Kansas City Chamber's Economic Forecast Breakfast, held December 8<sup>th</sup>. Unlike MARC's October forecast, this one shows the nation and the region slipping into a recession beginning in 2023 and continuing for about one year. Though mild by historical standards and much shallower than either the Great Recession or the COVID-19 recession, it will still result in significant job loss. It appears that local government may be one of the sectors hardest hit, though because the industry definitions include schools as part of local government, the impact on general purpose local governments is hard to disentangle.

### ISSUES FOR DISCUSSION:

1. Have your local jurisdictions seen any beginning signs of a slow-down in their jurisdictional data?
2. What kind(s) of preparations might be undertaken to minimize its impact?

### BUDGET CONSIDERATIONS

None.

### RELATED JURISDICTIONS:

This item impacts all counties in the MARC region.

### EXHIBITS:

[Greater Kansas City Chamber of Commerce Economic Forecast](#)

### RECOMMENDATION

None. Information only.

### STAFF CONTACT

Frank Lenk

# AGENDA REPORT

MARC Board of Directors

December 2022  
Item No. 5a & b  
Effective Local Government

## ISSUE:

REPORT: Update on Regional Housing Partnership (RHP)

VOTE: Approve contract with Emphasys Software for regional expansion of the City of Kansas City, MO housing locator tool for the Regional Housing Partnership.

## BACKGROUND:

The RHP is an initiative convened and coordinated by the Mid-America Regional Council (MARC) and LISC Greater Kansas City. The RHP seeks to mobilize individuals and organizations to enact systems-level change to grow the supply of affordable housing for cost-burdened households. This work is organized into a framework around seven elements of an effective housing system: (1) data and analysis; (2) networked leadership; (3) financing tools; (4) production capacity; (5) rental & homeowner resources; (6) policy; and (7) education. Staff presented about the Regional Housing Partnership (RHP) as a discussion item at the August Board of Directors meeting. A report giving an update on the RHP's continued progress will be presented at the Board meeting and will cover:

- Update on the housing data hub and data story telling
- Update on convening around federal and state funding opportunities
- Update on shared equity work
- Update on convening RHP Strategy Committee and 2023 Work Plan development
- Update on action item regarding housing locator tool from Emphasys Software

The City of Kansas City Missouri selected Emphasys Software as its provider for a housing locator. This resource is meant to support those looking for affordable housing or those assisting individuals looking for affordable housing. The site allows landlords and housing providers to post available units and provide information regarding services at the property. As part of that procurement process, the City of Kansas City, Missouri, requested proposers to price out the cost of a locator for regional expansion. MARC staff assisted in the selection of the provider and has worked over 2022 to gauge the interest in the region and find initial funding. The regional housing locator fits within the framework of the RHP under its rental & homeowners resource element.

## BUDGET CONSIDERATIONS:

The MARC Board of Directors approved the application and acceptance (if awarded) of the Marion and Henry Bloch Family Foundation grant that included two years of funding to expand the locator for the region with additional dollars for assisting with coordination of promoting the tool, not to exceed \$65,000. Staff was notified that the grant was approved and awarded on December 8, 2022.

REVENUES	
Amount	\$65,000
Source	Marion and Henry Bloch Family Foundation
PROJECTED EXPENSES	
Contractual	\$65,000

## **AGENDA REPORT**

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MARC Board of Directors

### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

### **RECOMMENDATION:**

Approve contract with Emphasys Software for regional expansion of the City of Kansas City, MO housing locator tool for the Regional Housing Partnership.

The general update regarding the RHP is for information purposed only, although board members may provide an update on work in their jurisdictions.

### **STAFF CONTACT:**

Katie Killen

## AGENDA REPORT

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MARC Board of Directors

December 2022  
Item No. 5c  
Safe and Secure Communities

### **ISSUE:**

VOTE: Adopt the Regional Resource Sharing Agreement to allow sharing of emergency response resources across jurisdictions.

### **BACKGROUND:**

The Regional Homeland Security Coordinating Committee through a workgroup of emergency managers has developed the Regional Resource Sharing Agreement to serve as a “safety net” mutual aid agreement designed to allow the sharing of emergency response resources across jurisdictions including state lines. This agreement is for resources not covered by current mutual aid agreements, such as those that typically serve police and fire, and does not require a disaster declaration.

The agreement is designed to ensure resources can be shared easily using a known process and jurisdictions know in advance where to contact for those shared resources. The agreement helps set minimal expectations on key topics such as liability. Commonly shared resource resources include morgue, public information staff, volunteers, transportation services, etc.

### **BUDGET CONSIDERATIONS:**

None.

### **COMMITTEE ACTION:**

The Regional Homeland Security Coordinating Committee approved this agreement at their December 2<sup>nd</sup> meeting and is recommending it for Board approval. The committee encourages local jurisdictions to adopt the agreement.

### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

### **EXHIBITS:**

[PowerPoint](#)

### **RECOMMENDATION:**

Adopt the Regional Resource Sharing Agreement to allow sharing of resources across jurisdictions.

### **STAFF CONTACT:**

Erin Lynch  
Jason White

## AGENDA REPORT

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MARC Board of Directors

December 2022  
Item No. 6a  
Safe and Secure Communities

### **ISSUE:**

VOTE: Approve the 2022 Comprehensive Economic Development Strategy Plan (CEDS) - Pandemic Economic Recovery and Resiliency Framework

### **BACKGROUND:**

The US Economic Development Administration (EDA) provides funding to regional organizations and local communities for targeted economic development planning and investments that respond to priority needs. In 2002, MARC prepared and submitted a Comprehensive Economic Development Strategy plan to the EDA, outlining economic development needs of smaller outlying communities in the Kansas City region.

EDA approved an Economic Development District designation for the Kansas City region in 2006, and EDA awarded the first of a series of annual planning grants to MARC. The district designation is important as it allows MARC's Community Services Corporation and local agencies to apply for EDA funding.

MARC is required to update the CEDS plan every five years, the EDA approved the last plan in 2019. The plan includes an overview of the metro area, an analysis of economic challenges and opportunities, goals and objectives for the region's economic progress, community and private sector involvement in the plan and its implementation, strategic projects, programs and activities, a plan of action, and performance measures.

In early 2020 following the pandemic outbreak, EDA awarded a two-year planning grant to MARC to support an update of the CEDS to include an economic recovery and resiliency framework. MARC used the Regional Workforce Intelligence Network as the advisory committee to provide input to the plan's economic analysis and policy framework. The plan's goals, objectives and strategies are consistent with the KC Rising vision plan, the Regional Climate Action Plan and policy framework adopted by the MARC Board for the long-range transportation plan.

In addition, the Sustainable Places Policy Committee provided input and the draft plan was released on the MARC website for public input in December. Area chambers, economic development organizations, city and county administrators and managers and planners were asked to review the draft plan. Feedback and has been incorporated into the final draft.

### **BUDGET CONSIDERATIONS:**

None.

### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.



## AGENDA REPORT

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MARC Board of Directors

**EXHIBITS:**

[Comprehensive Economic Development Strategy Plan](#)

**RECOMMENDATION:**

Approve the 2022 Comprehensive Economic Development Strategy Plan (CEDS) -  
Pandemic Economic Recovery and Resiliency Framework

**STAFF CONTACT:**

Marlene Nagel  
Frank Lenk

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## AGENDA REPORT

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### MARC Board of Directors

December 2022

Item No. 6b

Efficient Transportation and Quality Places

#### **ISSUE:**

REPORT: 2022 Total Transportation Policy Committee suballocated funding recommendations

#### **BACKGROUND:**

One of MARC's fundamental roles as Metropolitan Planning Organization is to provide a forum and facilitate processes for cooperative decision-making about the use of federal transportation dollars for projects and programs in the Kansas City area.

MARC has conducted a call for projects for 2025-2026 federal Congestion Mitigation/Air Quality (CMAQ), Surface Transportation Block Grant (STBG) and Surface Transportation Block Grant Program - Set Aside (TAP) programs. Funding available through these programs for 2025-2026 is estimated to total \$134 million. Across all the programs, MARC received 145 applications for projects requesting more than \$370 million in federal funding by the July 29, 2022, application deadline.

Throughout the fall of 2022, meetings of the Active Transportation Programming Committee, Air Quality Forum, Kansas and Missouri STP Priorities Committees, Regional Transit Coordinating Council and the CMAQ Ad-Hoc Workgroup were held to develop funding recommendations for these programs. These recommendations are presented for review in tables 1-4.

Staff will report on additional details about the programming process and the recommendations at the December Board meeting.

#### **BUDGET CONSIDERATION:**

None.

#### **RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

#### **EXHIBITS:**

2022 Funding Recommendation Tables 1-4

#### **COMMITTEE ACTION**

Funding recommendations are developed by the Active Transportation Programming Committee, Air Quality Forum, Kansas and Missouri STP Priorities Committees and the Regional Transit Coordinating Council.

Additional input for the programming process was provided through public comment and by the Bicycle/Pedestrian Advisory Committee, Destination SAFE Leadership Team, Goods Movement Committee, Highway Committee, Regional Transit Coordinating Council, and the Sustainable Places Policy Committee.

The Total Transportation Policy Committee will consider these project recommendations on December 20, 2022, for release for public review and comment in the 2023 First Quarterly Amendment of the 2022-2026 Transportation Improvement Program.

**AGENDA REPORT**

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MARC Board of Directors

**RECOMMENDATION**

None. Information only.

**STAFF CONTACT**

Marc Hansen  
Ron Achelpohl

ALTERNATIVE FUELS, DIESEL RETROFIT, & OUTREACH/OTHER									
State	Applicant	Project Title	CMAQ Requested	Total Reduction	Cost Effectiveness	Total Score	Funding Recommended		
							Kansas	Missouri	Ad-Hoc
KS	KCATA	Small & Flex Vehicles - Small buses and Charging Infrastructure & Training (KS)	\$3,500,000	18360	\$ 190.63	70			\$130,950
KS	Overland Park, KS	Overland Park Electric Vehicle Charging Stations	\$320,000	5340	\$ 59.93	57	\$298,030		
KS	MARC	Regional Electric Vehicles and EV Infrastructure Expansion	\$150,000	9204	\$ 16.30	50	\$150,000		
KS	Overland Park, KS	OP ICE Vehicle Conversion to Alt Fuel Vehicles	\$420,000	1776	\$ 236.49	42			
KS	Roeland Park, KS	2025 Electric Street Sweeper Purchase	\$480,000	620	\$ 774.19	21			
MO	KCATA	Transit Vehicles - Buses & Charging Infrastructure & Training (MO)	\$4,000,000	15405	\$ 259.66	63		\$851,464	\$1,600,000
MO	MARC	Regional Electric Vehicles and EV Infrastructure Expansion	\$150,000	9204	\$ 16.30	50		\$135,000	\$15,000
<b>Total Alternative Fuel, Diesel Retrofit, &amp; Outreach /Other</b>							<b>\$448,030</b>	<b>\$986,464</b>	<b>\$1,745,950</b>

BICYCLE/PEDESTRIAN									
State	Applicant	Project Title	CMAQ Requested	Total Reduction	Cost Effectiveness	Total Score	Funding Recommended		
							Kansas	Missouri	Ad-Hoc
KS	UG/KCK	Bike Share Expansion in Wyandotte County	\$100,000	0.26	\$ 384,615.00	22	\$100,000		
KS	Edwardsville, KS	Towne Centre Connector	\$100,000	40.2	\$ 1,341.20	20	\$100,000		
KS	BikeWalkKC	Kansas Safe Routes to School Program	\$280,000	79.095	\$ 3,540.05	12	\$280,000		
MO	Kansas City, MO	Greenline Multimodal Corridor South Leg	\$750,000	860.82	\$ 871.26	43		\$750,000	
MO	Kansas City, MO	Cliff Drive to River Market Connector <sup>1</sup>	\$580,000	648	\$ 894.43	36			
MO	BikeWalkKC	Missouri Bike Share Program <sup>1</sup>	\$480,000	3.9	\$ 123,076.92	22			
MO	Kansas City, MO	Grand Cycle Track (2nd and 3rd Streets)	\$1,017,590	62.24	\$ 7,355.72	19		\$595,178	\$422,412
MO	BikeWalkKC	Missouri Safe Routes to School Program <sup>1</sup>	\$400,000	186.24	\$ 1,355.90	12			
MO	Gladstone, MO	Vivion Road Trail <sup>2</sup>	\$500,000	85.855	\$ 3,371.40	12			\$202,027
<b>Total Bicycle/Pedestrian</b>							<b>\$480,000</b>	<b>\$1,345,178</b>	<b>\$624,439</b>

TRAFFIC FLOW									
State	Applicant	Project Title	CMAQ Requested	Total Reduction	Cost Effectiveness	Total Score	Funding Recommended		
							Kansas	Missouri	Ad-Hoc
KS	Lenexa, KS	95th and Loiret Intersection Improvements	\$1,200,000	3060.48	\$ 392	64	\$753,505		
KS	MARC	Arterial Traffic Signal Enhancements-KS	\$444,720	1294.49	\$ 344	57			
KS	Leawood, KS	State Line Road (81st Street to 95th Street) Signal Improvements	\$1,200,000	2540.20	\$ 472	50	\$753,505		
KS	Overland Park, KS	Quivira Road and 179th Street Roundabout	\$1,000,000	1434.11	\$ 697	43			
KS	Olathe, KS	K-7 Highway & 119th Street Geometric Improvements	\$1,500,000	1128.05	\$ 1,330	19			
KS	<del>Bonner Springs, KS</del>	<del>Metropolitan Avenue Reconstruction - Complete Street Implementation</del>	<del>\$2,400,000</del>						Withdrawn
KS	<del>UG/KCK</del>	<del>Urban Trail and Complete Street</del>	<del>\$500,000</del>						Withdrawn
MO	Kansas City, MO	Linwood Fiber Installation & Intersection Improvements	\$780,000	2047.24	\$ 381	57		\$780,000	
MO	Independence, MO	US-24 and Ash Ave Realignment	\$1,395,095	1598.29	\$ 873	43		\$1,395,095	
MO	MARC	Arterial Traffic Signal Performance Measures System	\$421,680	Low		19		\$421,680	
MO	Kansas City, MO	Ward Parkway Traffic Signals	\$1,800,000						Ineligible
<b>Total Traffic Flow</b>							<b>\$1,507,010</b>	<b>\$2,596,775</b>	

TRANSIT									
State	Applicant	Project Title	CMAQ Requested	Total Reduction	Cost Effectiveness	Total Score	Funding Recommended		
							Kansas	Missouri	Ad-Hoc
KS	KCATA	New Job Access Services	\$1,200,000	3011.056	\$ 399	50	\$1,200,000		
KS	KCATA	Expanded Flex Services	\$600,000	11.781	\$ 101,861	15	\$307,010		
<del>KS</del>	<del>Bonner Springs, KS</del>	<del>Tiblow Transit Multimodal Hub</del>	<del>\$3,600,000</del>				Ineligible		
MO	KCATA	New Job Access Services	\$1,200,000	3011.056	\$ 399	50		\$1,200,000	
MO	KCATA	Expanded Flex Services	\$600,000	11.781	\$ 101,861	15		\$600,000	
<b>Total Transit</b>							<b>\$1,507,010</b>	<b>\$1,800,000</b>	
<b>MARC Regional Program</b>							<b>\$927,000</b>	<b>\$927,000</b>	
<b>Total CMAQ Programmed (including Ad-Hoc Recommendations)</b>							<b>\$5,000,000</b>	<b>\$9,894,856</b>	

<sup>1</sup> Full request met through the Transportation Alternatives Program

<sup>2</sup> Partial funding received through the Transportation Alternatives Program

Table 2 – 2025-2026 Kansas and Missouri TAP Recommendations

**KANSAS TAP RECOMMENDATIONS**

ID	Applicant	Project Title	CKC 2050 Alignment	Total Score	Total Project Cost	TAP Requested	TAP Recommended	% of Request Met
173	BikeWalkKC	Kansas Safe Routes to School Program	Aligned	86	\$350,000	\$280,000		
245	Basehor, KS	Basehor Civic Campus Trails	Highly Aligned	74	\$1,550,093	\$750,000	\$1,240,074	165%
225	Olathe, KS	Cedar Creek Trail Phase III	Aligned	71	\$1,370,000	\$500,000	\$1,096,000	219%
227	Overland Park, KS	College and Metcalf Mobility Enhancements	Aligned	66	\$2,964,225	\$3,169,200	\$1,350,000	43%
104	Edwardsville, KS	Towne Centre Connector	Aligned	62	\$1,055,000	\$750,000	\$744,000	99%
180	Overland Park, KS	Metcalf Avenue Multimodal Trail Extension	Highly Aligned	61	\$2,000,000	\$1,400,000	\$1,350,000	96%
202	Overland Park, KS	City Place Trail	Aligned	48	\$1,250,000	\$1,200,000	\$1,000,000	83%
69	Mission Hills, KS	Indian Lane - Brush Creek Trail	Aligned	39	\$345,200	\$275,800	\$276,160	100%
242	Prairie Village, KS	Windsor Park Trail 2026	Aligned	33	\$250,000	\$200,000	\$200,000	100%
<b>Total Kansas TAP Programmed</b>							<b>\$ 7,256,234</b>	<b>85%</b>

**MISSOURI TAP RECOMMENDATIONS**

ID	Applicant	Project Title	CKC 2050 Alignment	Total Score	Total Project Cost	TAP Requested	TAP Recommended	% of Request Met
127	BikeWalkKC	Missouri Safe Routes to School Program	Aligned	88	\$ 500,000	\$ 400,000	\$ 400,000	100%
70	Grandview, MO	Blue Ridge Blvd at KCS Railroad Overpass Bike/Ped Accommodations	Highly Aligned	80	\$ 9,700,000	\$ 750,000	\$ 900,000	120%
57	Independence, MO	Fairmount Loop	Highly Aligned	74	\$ 1,171,823	\$ 750,000	\$ 900,000	120%
236	Kansas City, MO	Martin Luther King Blvd Safety Improvements	Aligned	74	\$ 1,130,000	\$ 750,000	\$ 900,000	120%
210	Gladstone, MO	Vivion Road Trail	Highly Aligned	72	\$ 2,720,000	\$ 500,000	\$ 900,000	180%
81	Smithville, MO	Riverwalk Park	Aligned	71	\$ 5,400,000	\$ 2,840,000	\$ 900,000	32%
140	Kearney, MO	Mack Porter Park Connector Shared-Use Path	Aligned	69	\$ 852,765	\$ 610,211	\$ 680,000	111%
160	Lee's Summit, MO	Complete Street Improvements: Douglas St - Chipman Rd to 2nd St	Highly Aligned	67	\$ 3,130,000	\$ 750,000	\$ 900,000	120%
87	Blue Springs, MO	7 Highway Sidewalk - South	Aligned	66	\$ 4,085,000	\$ 500,000	\$ 900,000	180%
131	Lee's Summit, MO	Ward Road from Blue Parkway to O'Brien Road	Aligned	66	\$ 2,645,000	\$ 750,000	\$ 900,000	120%
241	Kansas City, MO	Cliff Drive to River Market Connector	Highly Aligned	66	\$ 1,653,000	\$ 750,000	\$ 750,000	100%
115	Grain Valley, MO	Eagles Parkway (Rt. AA) Shared Trail	Aligned	65	\$ 584,800	\$ 413,660	\$ 413,660	100%
92	Grain Valley, MO	South Buckner Tarsney Shared Trail	Aligned	63	\$ 421,650	\$ 328,360	\$ 328,360	100%
162	Independence, MO	23rd Street (M-78) Sidewalks and Bicycle Improvements	Aligned	62	\$ 3,565,444	\$ 750,000	\$ 750,000	100%
108	Jackson County, MO	Rock Island Greenwood Connector Phase 2	Highly Aligned	60	\$ 1,289,750	\$ 500,000	\$ 500,000	100%
222	North Kansas City, MO	14th Ave/Diamond Pkwy. Shared Use Connector Path	Aligned	59	\$ 872,000	\$ 560,000	\$ 560,000	100%
172	BikeWalkKC	Missouri Bike Share Program	Aligned	59	\$ 600,000	\$ 480,000	\$ 480,000	100%
224	Kansas City, MO	11th and 12th Street Bikeways	Aligned	58	\$ 2,550,000	\$ 750,000	\$ 750,000	100%
119	Kansas City, MO	Swope Park Trail - 63rd St to Swope Pool	Aligned	55	\$ 950,000	\$ 750,000	\$ 750,000	100%
136	Smithville, MO	Second Creek Sidewalk	Aligned	55	\$ 870,000	\$ 600,000	\$ 600,000	100%
205	Kansas City, MO	Blue River Trail - Martha Truman Road Connector (Segment 2)	Aligned	54	\$ 950,000	\$ 750,000	\$ 750,000	100%
214	Kansas City, MO	Swope Park Trail - 63rd Street to KC Pet Project	Highly Aligned	52	\$ 950,000	\$ 750,000	\$ 750,000	100%
138	Liberty, MO	I-35 Liberty Montage Native Landscaping	Aligned	50.5	\$ 104,700	\$ 82,000	\$ 82,000	100%
206	Kansas City, MO	Blue River Trail - Connector to MO Pacific Railroad Corridor	Aligned	50	\$ 950,000	\$ 750,000	\$ 750,000	100%
223	Kansas City, MO	Shoal Creek Segment 3 - N Brighton to Pleasant Valley	Aligned	43	\$ 3,100,000	\$ 750,000	\$ 750,000	100%
135	Parkville, MO	Bell Road Pedestrian Improvements	Aligned	41	\$ 1,355,000	\$ 1,024,000	\$ 750,000	73%
<b>Total Missouri TAP Programmed</b>							<b>\$ 17,994,020</b>	<b>97%</b>

Table 3 – 2025-2026 Kansas STBG Recommendations

ID	Applicant	Project Title	Project Type	Applicant Priority	CKC 2050 Alignment	Total Score	STBG Requested	STBG Recommended	% of Request Met
N/A	MARC	Operation Greenlight Operating Assistance	Roadway Operations				\$500,000	\$500,000	100%
74	MARC	Planning Sustainable Places 2025 - KS	Other	1	Highly Aligned	96	\$800,000	\$720,000	90%
186	Basehor, KS	158th St & Parallel Roadway/Pedestrian Improvements	Roadway Operations	1	Highly Aligned	91	\$5,122,555	\$5,122,555	100%
252	KCATA	Regional Transit Fleet Electrification -KS	Transit Capital	1	Highly Aligned	87	\$3,500,000	\$1,750,000	50%
94	MARC	Regional Enhancement of Green Infrastructure and Streets	Nonmotorized Facilities	2	Highly Aligned	86	\$750,000		
66	Mission, KS	Johnson Drive, Metcalf Ave to Lamar Ave Rehabilitation	Roadway Operations	1	Highly Aligned	84	\$6,000,000	\$6,000,000	100%
75	Unified Government	Urban Trail and Complete Street	Roadway Operations	1	Highly Aligned	83	\$3,000,000	\$3,000,000	100%
245	Basehor, KS	Civic Campus Trails	Recreation Trails	2	Highly Aligned	82	\$500,000		
83	Shawnee, KS	Midland Dr Improvements - I-435 to Shawnee Mission Pkwy	Transportation Safety Infrastructure	1	Aligned	80	\$4,000,000	\$4,000,000	100%
103	Unified Government	Leavenworth Road Complete Street	Roadway Operations	2	Aligned	79	\$10,500,000		
137	Overland Park, KS	Quivira Road and 179th Street Roundabout	Roadway Operations	2	Highly Aligned	76	\$2,390,000		
113	Unified Government	Quindaro Blvd. Complete Street	Roadway Operations	3	Highly Aligned	73	\$15,200,000		
190	Roeland Park, KS	Nall Avenue Complete Street Project - 51st St to 58th St	Transportation Safety Infrastructure	1	Aligned	72	\$734,030	\$660,627	90%
197	Edwardsville, KS	98th Street - Part Deux	Roadway Operations	1	Highly Aligned	71	\$4,550,000	\$4,095,000	90%
202	Overland Park, KS	City Place Trail	Recreation Trails	5	Aligned	70	\$1,200,000		
143	Olathe, KS	Quivira Road, 143rd to 151st Street Improvements	Roadway Operations	1	Highly Aligned	69	\$6,800,000	\$3,575,909	53%
102	Overland Park, KS	Switzer Road Reconstruction - 167th to 179th	Roadway Operations	1	Highly Aligned	69	\$8,000,000	\$3,575,909	45%
170	Overland Park, KS	College Bridge over Indian Creek Reconstruction	Bridge Replacement/Rehabilitation	3	Aligned	68	\$5,432,000		
173	BikeWalkKC	Kansas Safe Routes to School Program	SRTS Non-Infrastructure	1	Aligned	68	\$280,000		
165	Olathe, KS	Lone Elm Road, 119th Street to Harold Street Improvements	Roadway Operations	2	Not Aligned	66	\$5,000,000		
95	Gardner, KS	167th Street Improvements, Center St to Moonlight Rd	Transportation Safety Infrastructure	1	Aligned	64	\$7,931,000		
111	Unified Government	S. 55th Street Complete Street	Roadway Operations	4	Aligned	63	\$4,200,000		
185	Overland Park, KS	Quivira Rd. 179th to 187th St.	Roadway Operations	4	Highly Aligned	62	\$7,000,000		
73	Bonner Springs, KS	Metropolitan Avenue - Complete Street Implementation	Roadway Operations	1	Not Aligned	61	\$6,400,000		
97	MARC	Supporting Technology Implementation in the Region - KS	Other	4	Highly Aligned	61	\$125,000		
244	Lenexa, KS	95th and Loiret Intersection Improvements	Roadway Operations	1	Not Aligned	60	\$1,200,000		
191	Spring Hill, KS	199th Street - Ridgeview Road to Renner Road	Roadway Operations	1	Aligned	59	\$5,644,592		
184	MARC	Regional Electric Vehicles and EV Infrastructure - KS	Other	3	Highly Aligned	54	\$150,000		
228	Miami County, KS	Metcalf 3.0	Roadway Operations	1	Not Aligned	40	\$4,720,000		
189	MARC	Arterial Traffic Signal Enhancements-KS	Roadway Operations	5	Aligned	34	\$444,720		
<b>Total Kansas STBG Programmed</b>								<b>\$33,000,000</b>	<b>27%</b>

Table 4 – 2025-2026 Missouri STBG Recommendations

ID	Applicant	Project Title	Project Type	Applicant Priority	CKC 2050 Alignment	Total Score	STBG Requested	STBG Recommended	% of Request Met
N/A	MARC	Operation Greenlight Operating Assistance	Roadway Operations				\$1,200,000	\$1,200,000	100%
237	Port KC	Berkley Riverfront Mobility Hub	Transit Capital	1	Highly Aligned	115	\$1,212,730	\$970,184	80%
74	MARC	Planning Sustainable Places 2025 - MO	Other	1	Highly Aligned	96	\$900,000	\$720,000	80%
124	Kansas City, MO	31st Street - Linwood to Van Brunt	Roadway Capacity	1	Highly Aligned	94	\$16,400,000	\$13,120,000	80%
134	Parkville, MO	Route 9 Corridor Complete Streets Improvements	Roadway Capacity	1	Aligned	93	\$4,000,000	\$3,200,000	80%
126	Riverside, MO	Riverway Boulevard Improvements	Roadway Operations	1	Highly Aligned	90	\$3,200,000	\$2,560,000	80%
160	Lee's Summit, MO	Complete Streets: Douglas St-Chipman Rd to 2nd St	Recreation Trails	2	Highly Aligned	89	\$450,000	\$0	
220	Gladstone, MO	N. Antioch Road/Pleasant Valley Rd - Phase 2	Transportation Safety Infrastructure	1	Aligned	89	\$1,760,000	\$1,408,000	80%
218	Kansas City, MO	N Oak Reconstruction - 42nd to Vivion	Roadway Capacity	2	Highly Aligned	88	\$6,900,000	\$5,520,000	80%
252	KCATA	Regional Transit Fleet Electrification - MO	Transit Capital	1	Highly Aligned	87	\$3,500,000	\$2,800,000	80%

Table 4 – 2025-2026 Missouri STBG Recommendations (continued)

ID	Applicant	Project Title	Project Type	Applicant Priority	CKC 2050 Alignment	Total Score	STBG Requested	STBG Recommended	% of Request Met
87	Blue Springs, MO	7 Highway Sidewalk - South	Nonmotorized Facilities	3	Aligned	86	\$2,800,000	\$0	
<b>72</b>	<b>Grandview, MO</b>	<b>Blue Ridge Blvd Complete Streets from I-49 to Grandview Rd</b>	<b>Nonmotorized Facilities</b>	<b>1</b>	<b>Highly Aligned</b>	<b>86</b>	<b>\$6,351,360</b>	<b>\$5,081,088</b>	<b>80%</b>
<b>239</b>	<b>Kansas City, MO</b>	<b>Gregory Blvd - Swope Park to Blue Ridge Blvd</b>	<b>Nonmotorized Facilities</b>	<b>3</b>	<b>Highly Aligned</b>	<b>86</b>	<b>\$5,000,000</b>	<b>\$4,000,000</b>	<b>80%</b>
255	Kansas City, MO	Holmes Road – Blue Ridge Boulevard to 137th Street	Roadway Capacity	5	Aligned	86	\$8,880,000	\$0	
210	Gladstone, MO	Vivion Road Trail	Nonmotorized Facilities	2	Highly Aligned	86	\$936,000	\$0	
94	MARC	Regional Enhancement of Green Infrastructure and Streets	Nonmotorized Facilities	2	Highly Aligned	86	\$750,000	\$0	
172	BikeWalkKC	Missouri Bike Share Program	Nonmotorized Facilities	2	Aligned	85	\$480,000	\$0	
<b>85</b>	<b>Independence, MO</b>	<b>Winner Rd Complete Streets - US 24 to Hedges</b>	<b>Transportation Safety Infrastructure</b>	<b>1</b>	<b>Highly Aligned</b>	<b>84</b>	<b>\$5,120,000</b>	<b>\$4,096,000</b>	<b>80%</b>
212	Kansas City, MO	Pleasant Valley Rd – N Brighton to Searcy Creek Pkwy	Roadway Capacity	7	Aligned	83	\$11,000,000	\$0	
<b>146</b>	<b>Lee's Summit, MO</b>	<b>M291 North Interchange with US 50</b>	<b>Roadway Operations</b>	<b>1</b>	<b>Highly Aligned</b>	<b>83</b>	<b>\$8,000,000</b>	<b>\$6,400,000</b>	<b>80%</b>
125	Kansas City, MO	Lee's Summit Road - Lakewood to Gregory	Roadway Capacity	6	Aligned	82	\$15,000,000	\$0	
174	Kansas City, MO	NE 96th Street Complete Streets - N Oak to Maplewoods Pkwy	Nonmotorized Facilities	8	Highly Aligned	82	\$2,000,000	\$0	
253	KCATA	43rd and Blue Ridge Pedestrian Improvements	Transportation Safety Infrastructure	2	Highly Aligned	80	\$250,000	\$0	
235	MODOT	Complete Streets, 3rd St from SW Ward St to SW Blue Pkwy	Transportation Safety Infrastructure	1	Highly Aligned	80	\$2,000,000	\$0	
<b>177</b>	<b>Blue Springs, MO</b>	<b>Highway AA Improvements</b>	<b>Transportation Safety Infrastructure</b>	<b>1</b>	<b>Aligned</b>	<b>80</b>	<b>\$8,200,000</b>	<b>\$6,560,000</b>	<b>80%</b>
178	Jackson County, MO	Rock Island/Railroad Street Complete Street and Mobility Hub	Roadway Operations	2	Highly Aligned	80	\$1,500,000	\$0	
<b>155</b>	<b>Platte City, MO</b>	<b>Route 92 Capacity and Safety Improvements, I-29 to Bethel Rd</b>	<b>Roadway Capacity</b>	<b>1</b>	<b>Not Aligned</b>	<b>79</b>	<b>\$12,548,000</b>	<b>\$4,250,000</b>	<b>34%</b>
<b>61</b>	<b>Smithville, MO</b>	<b>Bridge Street Roundabout</b>	<b>Transportation Safety Infrastructure</b>	<b>1</b>	<b>Aligned</b>	<b>79</b>	<b>\$1,120,000</b>	<b>\$896,000</b>	<b>80%</b>
222	North Kansas City, MO	14th Ave/Diamond Pkwy. Shared Use Connector Path	Nonmotorized Facilities	1	Aligned	78	\$560,000	\$0	
108	Jackson County, MO	Rock Island Greenwood Connector Phase 2	Recreation Trails	1	Highly Aligned	78	\$500,000	\$0	
129	Grain Valley, MO	SW Eagles Parkway Phase A	Roadway Capacity	1	Aligned	78	\$1,772,920	\$0	
127	BikeWalkKC	Missouri Safe Routes to School Program	Nonmotorized Facilities	1	Aligned	77	\$400,000	\$0	
200	Blue Springs, MO	Woods Chapel Road - Phase 2	Transportation Safety Infrastructure	2	Aligned	77	\$3,000,000	\$0	
243	Kansas City, MO	N Antioch Rd over Rock Creek - N of Winn Road/Small Creek	Bridge Replacement/Rehabilitation	4	Aligned	72	\$2,000,000	\$0	
68	Kearney, MO	19th Street & Route 33 Intersection Improvements	Roadway Operations	1	Highly Aligned	71	\$2,696,000	\$0	
136	Smithville, MO	Second Creek Sidewalk	Nonmotorized Facilities	3	Aligned	68	\$725,000	\$0	
234	Raytown, MO	Woodson Rd, 67th to 75th Improvements	Nonmotorized Facilities	2	Aligned	68	\$7,900,000	\$0	
238	Lee's Summit, MO	Pryor Road - Phase 2 from M150 Highway to Hook Road	Nonmotorized Facilities	3	Aligned	67	\$2,700,000	\$0	
149	Harrisonville, MO	East Elm Street Sidewalk and Complete Street	Nonmotorized Facilities	2	Aligned	63	\$3,924,950	\$0	
198	Blue Springs, MO	Wyatt Road Improvements	Transportation Safety Infrastructure	4	Aligned	61	\$4,960,000	\$0	
<b>150</b>	<b>Harrisonville, MO</b>	<b>South Street (MO 2 HWY) &amp; S. Independence St Intersection</b>	<b>Transportation Safety Infrastructure</b>	<b>3</b>	<b>Highly Aligned</b>	<b>60</b>	<b>\$1,136,280</b>	<b>\$909,024</b>	<b>80%</b>
184	MARC	Regional Electric Vehicles and EV Infrastructure - MO	Other	3	Highly Aligned	59	\$150,000	\$0	
221	Raytown, MO	55th St - Blue Ridge Cutoff to Raytown Rd Improvements	Nonmotorized Facilities	1	Aligned	58	\$2,980,000	\$0	
120	Belton, MO	Markey Parkway Connection	Roadway Operations	1	Highly Aligned	58	\$3,000,000	\$0	
148	Harrisonville, MO	South Commercial Street Extension	Transportation Safety Infrastructure	1	Aligned	57	\$2,592,342	\$0	
139	Liberty, MO	Richfield Road Bridge Replacement	Bridge Replacement/Rehabilitation	1	Highly Aligned	56	\$1,200,000	\$0	
199	Blue Springs, MO	Adams Dairy Parkway - Phase 7 (Jellison Rd)	Transportation Safety Infrastructure	5	Aligned	54	\$4,880,000	\$0	
<b>133</b>	<b>Glenaire, MO</b>	<b>City of Glenaire - Johnson Road Bridge</b>	<b>Bridge Replacement/Rehabilitation</b>	<b>1</b>	<b>Aligned</b>	<b>54</b>	<b>\$640,000</b>	<b>\$512,000</b>	<b>80%</b>
63	Smithville, MO	Pope Lane Extension	Roadway Operations	2	Aligned	54	\$1,936,000	\$0	
179	Liberty, MO	I-35 Flyover and Roundabouts	Roadway Capacity	2	Aligned	44	\$6,874,400	\$0	
97	MARC	Supporting Technology Implementation in the Region - MO	Other	4	Highly Aligned	44	\$125,000	\$0	
247	Lawson, MO	Salem Road Extension	Roadway Capacity	1	Aligned	42	\$1,584,000	\$0	
188	MARC	Arterial Traffic Signal Performance Measures System	Roadway Operations	5	Aligned	20	\$421,680	\$0	
<b>Total Missouri STBG Programmed</b>								<b>\$64,202,296</b>	<b>34%</b>



## AGENDA REPORT

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MARC Board of Directors

December 2022  
Item No. 6c  
Core Capacities

**ISSUE:**

Appointment of nominating committee for 2023 board officers

**BACKGROUND:**

In the coming weeks, Board Chair Harold Johnson, Jr. will announce a nominating committee to determine a slate of officers for the 2023-2024 year.

Officers are elected for a period of one year, although traditionally they serve for two consecutive terms. Nominating committees have traditionally considered the length of participation with MARC in selecting officer nominees. Board members who have interest in serving as an officer are encouraged to advise the nominating committee members after the committee is announced.

The nominating committee will meet in early 2023 meeting to develop a slate of officers to be presented to the Board in January for approval.

**RECOMMENDATION:**

None.

**STAFF CONTACT:**

David Warm

## AGENDA REPORT

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MARC Board of Directors

December 2022  
Item No. 8a

**ISSUE:**

VOTE: Approve minutes of the November 22, 2022 Board meeting

**BACKGROUND:**

The minutes of the November 22, 2022 meeting are enclosed.

**RECOMMENDATION:**

Approve the minutes of the November 22, 2022 meeting.

**STAFF CONTACT:**

David Warm  
McKenzie Neds

# MARC

MID-AMERICA REGIONAL COUNCIL  
BOARD OF DIRECTORS MEETING SUMMARY  
November 22, 2022  
12:00 p.m.

## BOARD MEMBERS PRESENT

Mayor Carson Ross, Blue Springs, Mo. - MARC Board 1<sup>st</sup> Vice Chair  
Commissioner Janeé Hanzlick, Johnson County, Kan. - MARC Board 2<sup>nd</sup> Vice Chair  
Mayor Pro Tem Beto Lopez, Lee's Summit, Mo. - MARC Board Treasurer  
Mayor Damien Boley, Smithville, Mo. - MARC Board Secretary  
Victor Hurlbert, Auditor, Clay County, Mo.  
Mayor Kris Turnbow, City of Raymore, Mo.  
Councilmember Vernon Fields, City of Basehor, Kan.  
Commissioner Becky Fast, Johnson County, Kan.  
Mayor Erik Mikkelson, City of Prairie Village, Kan.  
Commission Chairman Rob Roberts, Miami County, Kan.  
Mayor Mike Boehm, City of Lenexa, Kan.  
Mayor Rick Walker, City of Desoto, Kan.  
Mayor / CEO Tyrone Gardner, Unified Government of Wyandotte/Kansas City, Kan.

## STAFF PRESENT

Executive Director David Warm and other MARC staff

## OTHERS

Mike Moriarty, KDOT

## INTRODUCTIONS AND SHARING TIME

Mayor Carson Ross called the meeting to order at 12:00 p.m. and welcomed attendees. Due to the meeting being held remotely, Mayor Ross provided instructions for participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as the consent agenda, with one vote at the end of the meeting. Members will have an opportunity to abstain or object to any items necessary during the final vote.

Self-introductions were made, and members shared items of interest from their jurisdictions.

## REPORT/DISCUSSION: Climate and Environment Council Priorities

Tom Jacobs, Environmental Programs Director, gave an update on the Climate and Environment Council. Earlier in the year, the Board approved the formation of the CEC. The group has 2 main charges: the first, to help shepherd the implementation of the Climate Action Plan and the second, to think about how to weave resiliency and sustainability into all of MARC's different program areas. There was an application process to form the committee; 35 members were seated. The group has met 2 times and is full of energy, diversity, and knowledge. The next meeting will set priorities for the coming year, the group wants to focus on the intersection of environmental justice and social equity as it pertains to all the issues that are associated with climate resilience. There are several other things the group will work on: on obtaining federal funding that is based on resiliency work, community engagement (equity focused or climate communication and education), and the climate

plan identifies several policy opportunities for regional level and that local governments might consider. The Council is hoping to queue up discussions to see how to facilitate local government consideration of those resiliency policy opportunities. Mr. Jacobs posed this question to the group: “How might the Climate and Environment Council help the region scale up and accelerate climate resiliency efforts and how might we do that in ways that also support other regional goals?” There were no questions from the Board.

#### REPORT: Resilient Success Stories Event on December 9, 2022

Mr. Jacobs also gave a quick promotion to the resilient success stories event that is happening on December 9, 2022 with the Kauffman foundations. For about a decade, MARC recognized Sustainability stories with 80 different initiatives both in the public, private, civic, and community sectors but with the adoption of the Climate Action Plan, MARC has shifted from sustainability stories to resilient stories. The parties that were selected to share are listed on the agenda report. This event give us an opportunity to celebrate the work being done, formally network and share information. There were no questions for Mr. Jacobs.

#### REPORT: Solid Waste Management District Annual Review & Priorities

Lisa McDaniel, the Solid Waste Program Manager, gave a presentation on the Annual Review and Priorities for the coming years. Ms. McDaniel gave a history of when the solid waste management district was created, its main purpose and functions for the region. She explained that MARC has an annual Memorandum of Understanding (MOU) to provide administrative and planning services for the district; this MOU was approved at the October Board meeting. Ms. McDaniel explained the district’s ambitious goal to reach 80% waste diversion from landfills by 2023. This goal was instituted based on 2009 landfill rates and currently, our landfills are starting to reach capacity in the region within the next 25-30 years. To support the 80% goal, the district created three strategies: 1. Better awareness and access to recycling services, 2. Adequate infrastructure and viable markets, and 3. Incremental steps to achieve additional waste diversion. In 2022, six organizations received over \$734,000 that addressed one of the strategies outline in the waste diversion goal: Missouri Recycling Association, Elm Dirt, Sleepyhead Beds, KC Can Compost, KC Public Library, and KC Dumpster.

Ms. McDaniel spoke about the internal projects that MARC is aligning with the three strategies listed above. To address strategy one: MARC is hosting a speaker series to learn about the practices in place to prevent illegal dumping within communities. MARC is also hoping to hire a consultant next year to collect data on illegally dumped tires and identify a pilot program that can be used in the region. MARC is also working to upgrade and improve the recyclespot.org which sees over 100,000 users per year to locate recycling services near them. To address strategy 2: MARC is working on viable end markets. The international markets for recycling have been stressed since 2018 when China stopped receiving shipment of recyclables from most countries. MARC has been working internally to develop markets in Missouri for recyclables and compost. MARC is in the early stages of planning a workshop to focus on recycling and economic development because recycling does provide jobs for the community. To address strategy 3: MARC recognizes that traditional curbside recycling will not get the region to the 80% waste reduction goal, we need to look at materials that can be diverted from landfill disposal. MARC is advocating with partner agencies for producer responsibility as a waste reduction tactic, two areas of focus are on unused paint management and pharmaceutical takeback. Looking to the future in producer responsibility, the following items could become areas of focus: carpet, solar panels, and used medical sharps. Ms. McDaniel also provided an update on a grant that was received to reduce food loss and waste in the region. Nearly 40% of the food grown or imported into the United States is never consumed and is instead, sent to a landfill; this generates a significant amount of green house gases. The grant work focuses on three areas: Planning, Mapping, and Education. MARC expects a Food Waste Action Plan to be released after the first of the year which has had multiple stakeholders and community member’s input in creating the plan.

**Mayor Kris Turnbow** commented: As many of you know or have heard about in the paper, there is growing evidence that there is a plan for a landfill site that borders the Creekmere development north of county line and 150. It sits within the Grandview School District but is in the city of Kansas City in the southeastern most corner closest to the Cass County line. A hint of this information came to us in July, I discussed this with Mr. Warm and Lisa at that time and they could not get any information out of Kansas City or MDMR at the time. When we found out there was more evidence, we disclosed it at a public information release, and it caused a stir with Kansas City. Kansas City put out a message that no application had been placed and no formal talks had been made. Over the last three weeks we have discovered more evidence that there are plans for a landfill there. We are just disgusted that there has not been more transparency about it. Lee's Summit was a great partner at a stakeholder meeting that was on November 14<sup>th</sup> that included the school districts effected as well as developmental partners that have a stake in the developmental land. More to follow, Jim Bauers is the attorney that represents the transfer station has acknowledged there is a plan in place. David has offered regional dialogue for whether that is a good location. We found out from MDMR that they will only look at the rectangle of land and whether it is fit for the landfill. Development has really slowed and will continue to hurt the community / development in the Raymore area. Mayor Turnbow offered this as a warning to other communities that things like this do happen when you have adjoining properties with other municipalities. There is a need for a landfill, but we would like to discuss possible options and be transparent about the placement. It was a rude awakening that Kansas City denied the project from the beginning the rocky relationship with Kansas City is on the mend. Maybe we could do some studies to find a location that would work for the whole.

**Mayor Mike Boehm** commented: Inputs are a bigger problem than outputs. As a single household, you buy more (in bulk) because it's cheaper. Are there discussions with suppliers and grocery stores about the quantity that has been sold? We need to be able to control the suppliers need to bulk items.

**Lisa McDaniel** answered: That is something we recognized when developing this plan and is one of the actions that we would like to see happen. It is on the radar - right now we don't have that relationship with the grocery stores but we hope to work towards it in the future.

**Commissioner Becky Fast** commented: Waste Management Landfill in Johnson County we have heard has a timeline of 18 years until it's full and it's used by several counties. That is pretty scary, this must be a top priority. Can you refresh my memory on which landfills have closed and have opened? Did Lee's Summit close?

**Lisa McDaniel** commented: Yes we have in the recent past: Lee's Summit closed in the last few years, we still have the Waste Management Landfill in Shawnee and the Republic Landfill operating in Sugar Creek - these are for municipal solid waste. We do have several landfills in the region that only take construction and demolition debris because it has different permitting requirements. This is going to be an issue. There are other landfills that some of the regions sends their waste to in Lawrence, St. Joseph, and Sedalia.

**Mayor Kris Turnbow** commented: Is the Warrensburg landfill not operable?

**Lisa McDaniel** commented: It is operable but it's a matter of transportation to get the waste to the facility. MDMR is permitting for transfer stations but it would create a lot of on road congestion.

**Councilmember Logan Heley** commented: I would just encourage all of us to think about how we can scale up our composting initiatives. There is a great example of a city near Dollywood in the smoky mountains that diverts 70% of the material from the landfill. I think our region could be right for 1 or more major industrial composting facilities to divert a lot more from our landfills. How can we create a large-scale composting industrial?

**Lisa McDaniel** commented: Part of our advantage is that Missouri banned yard waste from the landfill in the 90s and in 2010's Johnson County also banned yard waste going into landfills. We are ahead of the curve in terms of yard waste entering landfills and I think we can still focus on terms of organics.

REPORT: Overview of the Revised 2022 and Proposed 2023 Budget

**Carol Gonzales, Director of Finance and Administration**, presented the draft of the 2023 budget for the Board. She explained how the budget reflects our vision within the eight policy goals areas and how the work connects to each other. There were increases across the organization and the budget grew considerably from the 2022 to the 2023 year. The detailed charts for monetary amounts can be found in the Board packet.

**Ron Achepohl, Director of Transportation and Environment**, presented on the 2023 work plan for Efficient Transportation and Quality Places and Healthy Environment. MARC's role as the regional transportation planning agent is to advance regional plans for a safe, balanced, and equitable transportation system. Establish priorities, guide investments and support coordinated operations to help achieve our regional vision for our people, places, and communities. The key priorities for 2023 will be: initiating Connected KC 2050 Update that is due in 2025, focusing in on an electric vehicle charging plan, and an action plan for KCI transit access strategy, and we have secured the Bi-State Sustainable Reinvestment Corridor grant and will be implementing that in 2023.

For Healthy Environment, MARC's role is to develop and implement initiatives that help keep the region's air and water clean, reduce the amount of waste sent to landfills, protect and conserve green infrastructure, advance energy efficiency and renewable energy, and catalyze climate resilience. Tom has already discussed this but the Regional Climate Action Plan implementation in 2023, we are working with the cities and counties to update the stormwater best management practices manual and will continue to create remediation of brownfields sites.

**Frank Lenk, Director of Research Services**, presented on the 2023 work plan for Competitive Economy. MARC's role is to work with regional partners to enhance the performance of the metropolitan economy and expand inclusive economic opportunity, focusing on workforce development systems, postsecondary educational attainment, and producing data and analysis for economic recovery efforts. Key priorities for 2023 we will continue to work on Economic Equity Value Atlas (EEVA) which is a way of visualizing local investments and how they intersect with our desire to create a more equitable economy, how we can forecast into 2050 for economic/demographic forecasts. We are looking for a few local government partners to help with EEVA's implementation at a local level. Please contact Frank if you are interested.

**Marlene Nagel, Director of Community Development**, presented on 2 other aspects of economic work for 2023. Continuing the regional digital access strategy with community partners, workforce development system and how we can focus on increasing the convening of stakeholders and looking more intently on data to support our partners for economic growth. We will also be looking at local government workforces and how we can ensure we have the right talent to drive in the public workforce system.

**Lauren Palmer, Director of Local Government Services**, presented on the 2023 work plan for Effective Local Government. MARC's role is to provide high quality training and technical assistance services to local governments and develop collaborative efforts and shared services to help cities and counties work more efficiently and effectively. Some of the 2023 priorities contains sustained funding for the Regional Housing Partnership that saw great work in 2022 to launch the regional data hub and advanced work on a shared equity housing model, public sector workforce development using the Government Training Institute and regional salary survey to improve retention, and emphasis on sub-regional partnerships to help smaller cohorts of communities work on similar challenges.

Ms. Palmer also presented on the 2023 Safe and Secure Communities work plan. MARC's role: Manage ongoing operation, maintenance, and state-of-the-art enhancement of the regional 911 system, and coordination of the region's interoperable communications system. Help strengthen the region's emergency services and homeland security capabilities to prevent, protect, prepare, respond and recover with coordinated plans and high-quality training, exercises, technology and specialized equipment. The priorities include: 988 coordination throughout the region, Region's Homeland Security and emergency health and medical response there is a plan for multi-year strategic planning for how the homeland security funds are administered, and finally 911 regional coordination to maintain the system into 2023.

**James Stowe, Director of Aging and Adult Services**, presented on the 2023 work plan for Thriving Older Adults and Communities. MARC's role is to empower our region's vulnerable residents, including older adults and underserved communities, by ensuring equitable access to opportunities and resources that support independence, healthy living and active lifestyles for all residents. MARC is the designated Area Agency on Aging for the Missouri half of the metro and now operates the emerging community support network that now has Federal recognition as a community care hub model. Some of the priorities for 2023 include laying the foundation for the long-term growth of Mid-America Community Support Network/Integrated Care, strengthening of core programs across all of our service lines to ensure they are integrated in their approach so that we can effectively use our relief funding to increase their reach and durability, through the Double-Up Food Bucks Program, we expect to expand the nutrition incentive program for SNAP recipients.

**Jovanna Rohs, Director of Early Learning and Head Start**, presented on the 2023 work plan for Quality Early Learning. MARC's role is to provide leadership and coordination to build a robust early learning system with strong families, skilled teachers, quality programs, supportive communities, sustained and sufficient funding, and multi-sector collaboration. Priorities for 2023 include leverage our largest amount of funding through Head Start to increase health initiatives throughout the metro at community-based partners. Also using the cash prizes we received through HERSA to expanded health care to our outlying areas like Excelsior Springs. We will be focusing on family engagement particularly around fatherhood literacy to ensure our fathers and children have opportunities to read together. We will also continue to utilize our Head Start Connections group which is a partnership between workforce and Head Start to upskill the capacities of our families in the Head Start program. And finally, work on systems visioning. Over the last two years we have been on survival mode when it comes to the work of early learning and care and we need to build a regional vision for what we need for children and families so that children are thriving in our community.

**Amanda Graor, Deputy Director of Research Services and Chief Innovation Officer**, presented the 2023 work plan for exemplary core capacities. MARC's role is to develop and maintain the agency's capacity to support internal and external partners through shared services, effective use of data, technology, financial services and innovative approaches to regional problem solving. Provide core functions necessary to ensure effective operation of all programs, including financial management, human resources, information technology, data management and communications. Priorities for 2023 include growing the impact of digital communications our new website received a Philly Award from Non Profit Connect and we want to lean into that new platform to expand our services, continued cybersecurity protection and response to threats internally and through the community, we are looking at implementing a human resources information system, and finally expanding data collaboration and resources and the ability to use those resources.

**Carol Gonzales, Director of Finance and Administration**, finished the proposal with the funds that come through the budget to support all the work we are doing. The 2023 projected revenues will see an increase in Federal and State funds. The total 2023 Revenues are projected to be \$110,847,411.

The total 2023 Expenditures are projected to be \$109,520,234. The next steps for the budget will be the December meeting as a voting presentation. There were no questions from the Board.

**BRIEF REPORTS:**

**REPORT: Regional Broadband Infrastructure Analysis and Digital Equity Action Plan**

**Marlene Nagel, Director of Community Development**, presented a brief report on how broadband services are attempting to connect with residents. MARC is embarking on work with the Federal Reserve Bank of Kansas City and the Civic Council of Greater Kansas City to ensure that the KC region can obtain Federal Broadband and Digital Equity dollars that are coming to the states. The work that is underway to engage community state holders to identify needs both with the infrastructure and for digital equity in a way that encourages collaborations. When talking to the community, we have found that there are significant barriers to internet use like choosing a provider and what is the true cost of services. There are detailed maps located in the Board packet that indicate the underserved and unserved populations in the Kansas City Region. The next steps is to complete mapping analysis on where additional broadband infrastructure is needed and identify community organizations and institutions that could increase support for more households or identify new non-profit providers to help with adoption, devices, and training. There were no questions from the Board.

**REPORT: Current and projected impacts of COVID-19 / flu viruses in the Region**

**Jennifer Sutherlin, Public Health Program Manager**, presented on the current and projected impacts of COVID-19 and flu viruses in the region. All three illnesses will be peaking in mid to late December 2022 which will only increase the stress on the regional healthcare system. In January of 2022 1376 patients hospitalized with COVID-19. Currently, 5% of our hospital beds are taken up by COVID. Since the previous peak, staffing has continued to worsen in the hospital sectors daily. MARC is meeting with Children's Mercy twice a week to see the state of the pediatric beds throughout the region. Throughout the country, children's beds are being increasingly diminishing. There are several hospitals across the country that are sending their patients states away for care. This flu season is the worst we have had in 13 years and RSV will continue to grow through December. Medication shortages are affecting the level of care, including amoxicillin and the Region 7 office is not expecting the stock to be able to the return to normal levels until first quarter of 2024.

Level of concern is very high due to the omicron variant of COVID-19. 50% of the COVID-19 cases will be the BQ omicron variant which will make the treatments we have available less effective. There were no questions from the board.

**REPORT: 2022 Ozone Season**

**Karen Clawson, Principal Planner/Air Quality Program Manager**, presented an update on the 2022 Ozone season. Ozone can be a significant healthcare concern for the region because it can trigger breathing problems, especially in those who have asthma, emphysema, or other respiratory conditions. There are 8 monitors throughout the region that track ozone levels and the daily sky cast is available on the MARC website. The Ozone Season runs from March 1 - October 31. There were 6 days of exceedance (70 ppb is the current standard for exceedances) but only 2 Ozone alerts were issued. Ms. Clawson then showed a chart of the historical Ozone levels and the Greater Kansas City Ozone Design values. She also touched on the particulate matter alerts that occur throughout the region, this was issued once this year due to a Saharan Dust event. There were no questions from the Board.



REPORT: National League of Cities Wrap-Up

**Lauren Palmer, Director of Local Government Services**, briefly discussed the National League of Cities Conference that occurred in Kansas City earlier this week. It was extremely successful and aligned with several of the MARC areas of community interest. We had 18 communities in our region that helped support the conference.

**Councilmember Vernon Fields** indicated that it was difficult to go anywhere without running into anyone from Kansas City. One of the events that I participated in was called Infrastructure and it focused on local infrastructure hub. I think it's important for smaller communities that might not be able to afford consultants to apply for Federal grants to visit the National League of Cities website and go to the local infrastructure hub link because it decreases the consultant cost. They are talking about releasing \$650 billion for the local infrastructure hub.

Lauren indicated that she would help promote that through our local outreach and newsletters.

**Mayor Eric Mikkelson** commented that NLC is running a boot camp that you can sign up for because the complexity of this is staggering. Other big takeaways was a how several of the sessions and the keynote spoke to the deterioration of civility (federal and state) and increasingly at the local levels. Local officials were reporting verbal harassment and physical attacks as well around the country. This was alarming to hear but not necessarily surprising. The theme was prevalent throughout sessions like dealing misinformation and disinformation campaigns and how to deescalate situations.

**Commissioner Becky Fast** They had two workshops about corporate buy up by big investors, and that Kansas City is a top target for these big investment firms because KC still has affordable housing. One of the things I am taking back to my county is eviction assistance, a lot of the people facing eviction are prime targets for cash buyouts by investment firms.

EXECUTIVE DIRECTORS REPORT

Mr. Warm stated he had nothing to share and wished everyone a happy thanksgiving!

**CONSENT AGENDA (ADMINISTRATIVE MATTERS)**

VOTE: Approve Consent Agenda

- a. Approve Minutes of the October 25, 2022 Board Meeting
- b. Authorize federal subrecipient grant agreements for U.S. Department of Health Human Services Substance Abuse and Mental Health Services Administration (SAMHSA) grant to enhance mental health mobile crisis response
- c. Authorize acceptance of additional funds from the Kansas Department of Health and Environment (KDHE) for regional Community Health Worker (CHW) projects
- d. Authorize a contract with Custom Lighting dba Black and McDonald for the Operation Green Light Traffic Signal Enhancement construction project in Kansas.
- e. Authorize a contract with Custom Lighting Services dba Black and McDonald for the Operation Green Light Traffic Signal Enhancement project in Missouri.
- f. Approve an agreement with Motorola Solutions to purchase VESTA 911 Backroom server to upgrade Kansas City South Patrol host site.
- g. Approve the agreement with Motorola Solutions to purchase VESTA Next Generation 911 Routers Version 2.
- h. Authorize an application for a grant from the Marion and Henry Bloch Family Foundation for the Regional Housing Partnership (RHP).
- i. Authorize amendments to selected Aging Services SFY 2023 agreements to accommodate higher service volumes and contract ceilings.

- j. Authorize MARC to contract with Habitat for Humanity of Kansas City for home repair and modifications.
- k. Approve Amendments to Connected KC 2050 Plan and 2022-26 Transportation Improvement Plan for U.S. 69 Expansion Project.
- l. Approve proposed 2023 Unified Transportation Planning Work Program

Commissioner Janeé Hanzlick moved for approval of all the agenda items and consent agenda, and Mayor Pro Tem Beto Lopez seconded. Mayor Ross asked if any member wanted to abstain or object to any of the agenda items. The motion passed.

OTHER BUSINESS

Mayor Mike Boehm acknowledged that lots of meaningful information was shared today. He also thanked MARC Staff for their presentations and details throughout the meeting.

Carson Ross thoughts to ponder by Oprah “Be thankful for what you have and you’ll end up having more. If you concentrate on what you don’t have you’ll never ever have enough.”

ADJOURNMENT

The meeting was adjourned at 1:32pm

MEETING SUMMARY APPROVED:

\_\_\_\_\_  
Commissioner Harold Johnson, Chair

\_\_\_\_\_  
Date

## AGENDA REPORT

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MARC Board of Directors

December 2022

Item No. 8b

Efficient Transportation and Healthy Environment

### **ISSUE:**

VOTE: Authorize Federal Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Grant and local matching funds for the Bi-State Sustainable Reinvestment Corridor

### **BACKGROUND:**

Passage of the federal the Infrastructure Investment and Jobs Act (“Bipartisan Infrastructure Law”) created new opportunities for federal investment in a wide range of infrastructure needs in communities across the nation. In February of 2022, the US Department of Transportation issued a notice of funding opportunity for National Infrastructure Investments (i.e., the Rebuilding American Infrastructure with Sustainability and Equity Grant Program). This program supports transportation planning and capital investments through grants between \$5 to \$25 million. Applications were due April 14, 2022.

Under the leadership of Congressman Emanuel Cleaver, II and Congresswoman Sharice Davids, MARC has supported efforts among the cities of Independence, Kansas City, MO and the Unified Government of Wyandotte County/Kansas City, KS to coordinate development of a bistate corridor connecting key activity centers and promising neighborhoods in need of reinvestment and mobility services along State and Independence Avenues from Village West in Wyandotte County to Truman Square in Independence.

New Federal infrastructure funding provides a generational opportunity to invest in coordinated, comprehensive transportation, housing, workforce, broadband, green infrastructure, public safety, and economic development strategies to support equitable growth and redevelopment of promising but disadvantaged neighborhoods along the corridor. Focused investment along and connected to this corridor will enhance its capacity to catalyze growth and opportunity throughout the Kansas City area using sustainable strategies.

MARC worked with the Kansas City Area Transportation Authority and local government partners along the corridor to apply for planning funds to position the corridor for future federal Small Starts, MEGA or RAISE capital grants for zero-emission transportation investments such as electric bus rapid transit, mobility hubs, pedestrian and bicycle facilities and electric charging stations. The proposed project would include robust community engagement to complete corridor planning, environmental clearances, and preliminary engineering to 30% design for the transportation elements of the corridor.

MARC was notified in August of 2022 that this grant application had been selected for funding and is currently negotiating funding agreements with the Federal Transit Administration and local partners to support this work.

### **BUDGET CONSIDERATIONS:**

Current estimates for this work total \$7 million, of which at least 80% would be eligible for federal reimbursement through the RAISE program and up to 20% would be provided as cash match by local partners. These funds will be used to pay for consultant services for project planning and community engagement and MARC staff support for coalition building, convening, and project planning support.

### **COMMITTEE ACTION:**

The Board of Directors authorized application for these funds in March of 2022.

## **AGENDA REPORT**

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MARC Board of Directors

### **RELATED JURISDICTIONS:**

Wyandotte County, KS and Jackson County MO

### **EXHIBITS:**

None.

### **RECOMMENDATION:**

Authorization to Receive Federal Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Grant and Local Matching Funds for the Bi-State Sustainable Corridor.

### **STAFF CONTACT:**

Ron Achelpohl

## AGENDA REPORT

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MARC Board of Directors

December 2022

Item No. 8c

Efficient Transportation and Quality Places

### ISSUE:

VOTE: Authorize consultant agreements for two Bike/Ped Highway Barrier Removal Plan projects in Kansas City, Mo and the Berkley Riverfront Connectivity Study for Port KC.

### BACKGROUND:

For projects funded through Planning Sustainable Places (PSP), MARC will hold the contracts on individual projects, although the project leads and local match will be provided by the local sponsors. Details for two projects sponsored by the City of Kansas City and one for Port KC, all in Missouri, are provided below. A qualifications-based competitive selection process was used in the selection of all consulting teams.

1: Cities of Kansas City, North Kansas City, and Riverside, Mo. - Multi-County Regional Bike/Ped Highway Barrier Removal Plan. This study will assess how to remove barriers, connect the trail/bikeway systems, and connect to multi-modal facilities in southern Platte and Clay Counties. Key components of the plan include:

- Connectivity to existing multi-modal facilities
- Elimination of highway and railroad barriers that disconnect the three municipalities
- Reasonable five-year capital phasing plan
- Access to large employment destinations in the Horizons Business Park, Oracle, Briarcliff, Northpoint, North Kansas City Hospital, and the Armour Road business district
- Optimization of access to the proposed multi-modal system from parks such as EH Young, Waterwell, and Macken Parks to utilize as trailheads or destinations

Using a competitive, qualifications-based selection process, the team of WSP USA, Vireo, Hg Consult and Wilson and Company, was selected for this project.

2. Port KC - Berkley Riverfront Connectivity Study. The study will identify strategies to create high-quality connections between the Riverfront and its adjacent neighborhoods: Columbus Park, the River Market, East Bottoms, and Pendleton Heights. Key components of the plan include:

- Develop location and conceptual plans for grade-separated crossings of railroad tracks from Berkley Riverfront to Columbus Park for people walking or using active transportation
- Identify scenarios for future active transportation strategies against current and future conditions
- Robust engagement of stakeholders to build consensus and achieve the priorities above

Using a competitive, qualifications-based selection process, the team of Burns & McDonnell and Hoxie Collective was selected for this project.

## AGENDA REPORT

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### MARC Board of Directors

#### **BUDGET CONSIDERATIONS:**

The projects will use Planning Sustainable Places (Federal STP) funding with a required local match at follows:

1. Cities of Kansas City, North Kansas City and Riverside: Planning Sustainable Places (Federal STP) funding (\$100,500) with the required local match of \$110,000 provided by the Cities of Kansas City (\$60,000), North Kansas City (\$25,000), and Riverside (\$25,000).
2. Port KC: Planning Sustainable Places (Federal STP) funding (\$135,000) with the required local match of \$50,000 provided by Port KC.

#### **COMMITTEE ACTION:**

The MARC Board authorized the award of the PSP funds to the three projects and the receipt of their local match on September 27, 2022.

#### **RELATED JURISDICTIONS:**

The consultant contracts involve the entity of Port KC, and the jurisdictions of Kansas City, Mo., North Kansas City, Mo. and Riverside, Mo.

#### **EXHIBITS:**

None.

#### **RECOMMENDATION:**

Authorize the Executive Director to enter into agreement for the following:

1. Cities of Kansas City, North Kansas City and Riverside, Mo.: Agreement with the team of WSP USA, Vireo, Hg Consult, and Wilson and Company for the Multi-County Regional Bike/Ped Highway Barrier Removal Plan project for an amount not to exceed \$210,500.
2. Port KC: Agreement with the team of Burns & McDonnell and Hoxie Collective for the Berkley Riverfront Connectivity Study project for an amount not to exceed \$184,917.06.

#### **STAFF CONTACT:**

Beth Dawson  
Martin Rivarola  
Ron Achelpohl

# AGENDA REPORT

MARC Board of Directors

December 2022  
Item No. 8d  
Effective Local Governments

## ISSUE:

VOTE: Authorize a professional services agreement with Erin Cardwell for data analytics and project management services for 988 mobile crisis response and the Regional Housing Partnership.

## BACKGROUND:

The Mid-America Regional Council (MARC) partnered with five certified community behavioral health organizations (CCBHOs) in Missouri on a successful grant application to the U.S. Substance Abuse and Mental Health Services Administration (SAMHSA). The grant is supporting collaborative work to implement a strategic plan for a shared approach to enhancing mobile crisis response for 988 suicide hotline calls.

The SAMHSA grant requires a dedicated project evaluator at a minimum 25% full-time equivalent to oversee the extensive data collection and analysis for key performance metrics (KPIs) associated with grant deliverables. Staff recommends contracting with Erin Cardwell for this role as a continuation of her prior experience leading the data analysis for the 988 strategic plan. She has familiarity with the performance metrics and the CCBHO partner organizations.

In addition, Ms. Cardwell has been project managing the development of the Regional Housing Partnership (RHP) housing data hub in partnership with MARC's Research Services team. This agreement includes funding to continue her services to maintain and develop this resource in 2023. Her work is estimated to exceed the minimum time requirements of the grant.

Ms. Cardwell has a Master of Science in Health Informatics from the University of Michigan, School of Information, School of Public Health. She has successfully completed other projects for MARC as an independent contractor including creating a workflow to collect, synthesize and disseminate regional COVID-19 data through the Kansas City Region COVID-19 Data Hub. The agreement authorizes an hourly fee of \$75 for up to 1,560 hours (total for both projects) not to exceed \$123,446 and funding for project-related travel expenses including a mandatory joint grantee meeting with SAMHSA.

## BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$123,446
Source	SAMHSA grant for mobile crisis response project and Regional Housing Partnership (foundation grants)
PROJECTED EXPENSES	
Contractual	\$123,446

## RELATED JURISDICTIONS:

The mobile crisis response project area includes Jackson, Clay, Platte and Ray Counties in Missouri. The RHP and housing data hub services the entire region.

## EXHIBITS:

None.

## **AGENDA REPORT**

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MARC Board of Directors

**RECOMMENDATION:**

Authorize a professional services agreement with Erin Cardwell for data analytics and project management services for 988 mobile crisis response and the Regional Housing Partnership.

**STAFF CONTACT:**

Katie Killen  
Lauren Palmer



# AGENDA REPORT

## MARC Board of Directors

December 2022  
Item No. 8e  
Safe and Secure Communities

### ISSUE:

VOTE: Authorize grant agreements with the Health Forward Foundation and REACH Healthcare Foundation for local match for the U.S. Department of Health Human Services Substance Abuse and Mental Health Services Administration (SAMHSA) federal award project to enhance mental health mobile crisis response.

### BACKGROUND:

The Mid-America Regional Council (MARC) partnered with six certified community behavioral health organizations (CCBHOs) in Missouri and CommCARE (hotline operator) to develop a strategic plan to prepare for implementation of the 988 suicide and crisis lifeline. The strategic plan was completed in July 2022 concurrent with the launch of 988. Five of the project partners worked together to submit a successful SAMHSA grant application through MARC for funds to implement the strategic plan through a shared approach to enhancing mobile crisis response.

Two regional philanthropic partners approved grants to MARC for local match funding to support this initiative, in the following amounts:

- Health Forward Foundation - \$170,000 - The award includes local match support of \$35,000 per each year of the four-year grant and \$20,000 of “bridge” funding for year one to support ongoing work until drawdowns can begin on the federal award.
- REACH Healthcare Foundation - \$35,000 - Local match funding for year one, with the opportunity to apply for additional funding in years two to four.

### BUDGET CONSIDERATIONS:

The projected expenses are estimates only and subject to change through the annual budgeting process.

REVENUES	
Amount	\$205,000
Source	Health Forward Foundation and REACH Healthcare Foundation
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$55,000
Contractual	\$120,000
Other (supplies, printing, etc.)	\$30,000

### COMMITTEE ACTION:

On August 23, 2022, the MARC Board of Directors authorized the SAMHSA grant application pursuant to the July administrative memorandum. On November 22, 2022, the MARC Board authorized federal subrecipient grant agreements with the project partners.

### RELATED JURISDICTIONS:

The project area includes Jackson, Clay, Platte and Ray Counties in Missouri. Every effort will be made to share information and coordinate where feasible with other mental health providers including those in Kansas.

### EXHIBITS:

None.

## **AGENDA REPORT**

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MARC Board of Directors

### **RECOMMENDATION:**

Authorize grant agreements with the Health Forward Foundation and REACH Healthcare Foundation for local match for the U.S. Department of Health Human Services Substance Abuse and Mental Health Services Administration (SAMHSA) federal award project to enhance mental health mobile crisis response.

### **STAFF CONTACT:**

Lauren Palmer

Katie Killen

# AGENDA REPORT

MARC Board of Directors

December 2022

Item No. 8f

Thriving Older Adults and Communities

**ISSUE:**

VOTE: Authorize contract amendment with Vireo LLC to support regional digital equity planning and with Assel Grant Services for grant preparation support.

**BACKGROUND:**

The Mid-America Regional Council (MARC) selected contractors in 2021 to support the broadband and digital equity planning work using COVID-19 KC Regional Response and Recovery Fund and Civic Council dollars. Vireo LLC was selected to assist with community engagement. The initial contract was for \$79,928. Additional services to prepare the digital equity plan were identified, and \$35,000 would be added to the agreement for a total of \$114,928.

MARC received grant funds from the Kresge Foundation and the Marion and Henry Bloch Charitable Foundation in 2021 to support efforts by MARC and partners to seek special federal grants. Through a RFQ process, Assel Grant Services was selected and the initial grant was for \$40,000. The firm has been helpful in preparing grant applications, including a recently awarded \$3.5 million SAMHSA (mobile behavioral health crisis system project). Funds from the Bloch Foundation would enable MARC to continue to receive support from the firm. The total of \$110,000 (addition of \$70,000) would allow MARC to receive grant services through 2023.

**BUDGET CONSIDERATIONS:**

REVENUES	
Amount	\$114,928
Source	COVID-19 KC Regional Response and Recovery Fund
PROJECTED EXPENSES	
Contractual	\$114,928

REVENUES	
Amount	\$110,000
Source	Kresge Foundation and the Marion and Henry Bloch Charitable Foundation
PROJECTED EXPENSES	
Contractual	\$110,000

**RELATED JURISDICTIONS:**

This item impacts all counties in the MARC region.

**EXHIBITS:**

None.

**RECOMMENDATION:**

Authorize contract amendment with Vireo LLC to support regional digital equity planning and with Assel Grant Services for grant preparation support.

**STAFF CONTACT**

Marlene Nagel