



# Board of Directors MEETING NOTICE

Mid-America Regional Council • 600 Broadway, Suite 200 • Kansas City, Missouri 64105 • 816/474-4240

**December 21, 2021**  
**Board Member Meeting: 12:00 p.m.**  
**Remotely via Zoom**

- **Members of the public who wish to participate in this meeting: please email Karina Bielecki at [kbielecki@marc.org](mailto:kbielecki@marc.org) by 9:00 a.m. on Tuesday, December 21, 2021 for instructions to join the teleconference.**

## **AGENDA**

1. Introductions and Board Sharing Time
2. Recognition of Outgoing Board Members
3. Appointment of Nominating Committee for 2022 Board Officers
4. **REPORT: Update on Regional COVID-19 Response and Recovery Initiatives**
  - Recent updates from Chief Medical Officers of area hospitals
  - Status of COVID-19 virus in metro and around nation
  - Changing federal and local vaccination/mask requirements, limitations by state officials on local actions
5. **CORE CAPACITIES**
  - a. **REPORT and VOTE: Review 2022 Work Plan and Approve Revised 2021 and Proposed 2022 Budget**
6. **EFFECTIVE LOCAL GOVERNMENT**
  - a. **REPORT: Preliminary Review and Input on the 2022 Federal Legislative Agenda**
7. **COMPETITIVE ECONOMY**
  - a. **REPORT: Kansas City Region Economic Forecast 2022 Update**
8. **EFFICIENT TRANSPORTATION AND QUALITY PLACES**
  - a. **REPORT and VOTE: Approve the Third Amendment to Connected KC 2050**
9. **BRIEF REPORTS:**
  - a. **REPORT: 2021 Ozone Season Summary**

## **CONSENT AGENDA (ADMINISTRATIVE MATTERS)**

10. **VOTE: Approve Consent Agenda**
  - a. **Approve Minutes of the November 23, 2021 Board Meeting**
  - b. **Approve Local Government Dues for 2023**
  - c. **Accept a Grant from the Hall Family Foundation to Support the Regional Housing Partnership**



# Board of Directors MEETING NOTICE

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- d. Authorize an Agreement with Local Initiatives Support Corporation to Support the Regional Housing Partnership
- e. Authorize a Service Contract with the Health Forward Foundation to Facilitate a Shared Approach to 988 across Missouri Community Mental Health Centers
- f. Approve an Agreement with Motorola to Purchase Call-taking Hardware for Regional Fire, Police, and Sheriff Departments
- g. Authorize a Request for Qualifications for a Contractor to Support Special Event Threat Assessment Work
- h. Authorize Two Contract Amendments to Support Regional Public Health Work
- i. Authorize a Contract to Support Workforce Services under the New EDA CARES Act Grant
- j. Authorize a Contract with the University of Missouri Extension Service to Support the Double Up Food Bucks Program
- k. Approve the First Amendment to the 2021 Unified Planning Work Program
- l. Authorize Amendment of a Consultant Contract and Local Match Agreement for a Planning Sustainable Places Study
- m. Authorize a Partnership with the University of Kansas to Jointly Lead a New Midwest Regional Integrated Sciences and Assessments Program
- n. Authorize Acceptance of Funds from the Durwood Foundation to Support Regional Early Learning System Work

11. Other Business

12. Adjournment

**MARC Board of Directors — Members and Alternates**

<b>Name</b>	<b>Jurisdiction</b>	<b>Title</b>
Allen, Perry**	MoDOT	Asst. District Engineer
Bacon, John	City of Olathe	Mayor
Baird, Bill	City of Lee's Summit	Mayor
Boehm, Mike	City of Lenexa	Mayor
Boley, Damien	City of Smithville	Mayor
Bunch, Eric	City of Kansas City	Councilmember
Burnett, Scott	Jackson County	Legislator
Culbertson, Jeff	Leavenworth County	Commissioner
Eilert, Ed	Johnson County	Commission Chairman
Ellington, Brandon	City of Kansas City	Councilmember
Fields, Vernon	City of Basehor	Councilmember
Gallagher, Danny	Miami County	Commissioner
Garner, Tyrone	Unified Government of WyCo/KCK	Mayor/CEO
Hall, Heather	City of Kansas City	Councilmember
Hanzlick, Janeé	Johnson County	Commissioner
Harrington, Jeff	City of Bonner Springs	Mayor
Hobart, Dan	City of Independence	Councilmember
Huston, Bob	Cass County	Presiding Commissioner
Jarrold, Dick**	KCATA	Vice President
Johnson, Harold	Unified Government of WyCo/KCK	Commissioner
Johnson, Ryan	Cass County	Commissioner
King, Bob	Ray County	Presiding Commissioner
Koehn, Leroy**	KDOT	District Engineer
Lucas, Quinton	City of Kansas City	Mayor
Lopez, Beto	City of Lee's Summit	Mayor Pro Tem
Makinen, Robbie**	KCATA	President/CEO
Markley, Angela	Unified Government of WyCo/KCK	Commissioner
McDonough, Mike	City of Raytown	Mayor
McKiernan, Brian*	Unified Government of WyCo/KCK	Commissioner
McTaggart, John	City of Edwardsville	Mayor
Mikkelson, Eric	City of Prairie Village	Mayor
Moriarty, Michael**	KDOT	Chief of Transportation Planning
Nolte, Jerry	Clay County	Presiding Commissioner
Pogue, Randy	City of Kearney	Mayor
Preisinger, Mark	City of Leavenworth	City Commissioner
Roberts, Rob	Miami County	Commission Chairman
Ross, Carson	City of Blue Springs	Mayor
Schieber, Ron	Platte County	Presiding Commissioner
Schwach, Paula	City of Westwood Hills	Mayor
Silvester, David**	MoDOT	District Engineer
Skoog, Curt	City of Overland Park	Mayor
Smith, Doug	Leavenworth County	Commission Chairman
Spears, Fred	City of Overland Park	Councilmember
Turnbow, Kristofer	City of Raymore	Mayor
Vogt, Marge	City of Olathe	Councilmember
Walker, Rick	City of De Soto	Mayor
Weir, Eileen	City of Independence	Mayor
White, Frank	Jackson County	County Executive
Wood, Dagmar	Platte County	Commissioner

\*Public Transit Representatives (Voting)    \*\*Public Transit Advisory Representatives (Non-Voting)

## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 1

**ISSUE:**

Introductions and Board Sharing Time

**BACKGROUND:**

Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.

## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 2

**ISSUE:**

Recognition of Outgoing Board Members

**BACKGROUND:**

The following members of the MARC Board have left in December or will be leaving in January:

Mayor John “Tiny” McTaggart, Edwardsville, Kansas

Commissioner Jim Walters, Unified Government of Wyandotte County and Kansas City, Kansas

Mayor/CEO David Alvey, Unified Government of Wyandotte County and Kansas City, Kansas

Mayor Steve Shute, Gardner, Kansas

We would like to recognize these members for their service and leadership on the Board.

**RECOMMENDATION:**

None.

**STAFF CONTACT:**

David Warm

## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 3

**ISSUE:**

Appointment of Nominating Committee for 2022 Board Officers

**BACKGROUND:**

Board Chair Harold Johnson, Jr. will appoint a Nominating Committee to determine a slate of officers for the 2022-2023 year.

Officers are elected for a period of one year, although traditionally they serve for two consecutive terms. Nominating committees have traditionally considered the length of participation with MARC in selecting officer nominees.

The Nominating Committee will meet after the December 21 meeting to develop a slate of officers to be presented to the Board in January for approval.

**RECOMMENDATION:**

None.

**STAFF CONTACT:**

David Warm

## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 4

**ISSUE:**

REPORT: Update on Regional COVID-19 Response and Recovery Initiatives

**BACKGROUND:**

MARC staff will give short updates on regional efforts in which we are engaged to support and coordinate regional response and recovery to the COVID-19 pandemic, including:

COVID-19 General Updates

- Recent updates from Chief Medical Officers of area hospitals
- Status of COVID-19 virus in metro and around the nation
- Changing federal and local vaccination/mask requirements, limitations by state officials on local actions

**RECOMMENDATION:**

None. Information only.

**STAFF CONTACT**

Marlene Nagel  
Jennifer Sutherlin  
Amanda Graor

# AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 5-a  
Core Capacities

## ISSUE:

REPORT and VOTE: Review 2022 Work Plan and Approve Revised 2021 and Proposed 2022 Budget

## BACKGROUND:

An overview of the draft proposed 2022 MARC Budget and Work Plan was presented at the MARC Budget & Personnel and Board meetings in November. At the December Budget & Personnel meeting staff will review revenues and expenditures by fund. At the Board meeting, directors will review the 2022 Policy Goal Area work plans.

During the course of any budget year, new programs and funding sources that support our Policy Goals may become available. In addition to developing the budget for the upcoming year, it is our practice to revise the budget late in the year to capture changes to the initial revenue and expenditure projections. The Revised 2021 Budget is contained within this budget document. Substantial changes from the approved 2021 Budget and the Revised Budget are noted in the Notable Changes section of the document.

It is important to note that MARC's 2021 Revised and 2022 Budgets show stable revenue and expenses, including continued funding sources in almost all priority areas of work. The 2022 Work Plan is integrated with the budget, and illustrates the linkages between revenue, expenditures, policy goals, and work programs.

The complete Revised 2021 and the Proposed 2022 Workplan and Budget document is available online at: <https://www.marc.org/About-MARC/finance/2022-Budget-Work-Plan.aspx>

## BUDGET CONSIDERATIONS:

Following are total budget numbers for the Revised 2021 and Proposed 2022 Budgets. Annual revenues and expenses differ in budget years due to fluctuations in fund balances.

	Revised 2021	Proposed 2022
Revenues	\$85,348,344	\$84,732,438
Expenditures	\$85,044,668	\$85,087,893

## RECOMMENDATION:

Approve the Revised 2021 and Proposed 2022 Budget and Work Plan.

## STAFF CONTACT:

Carol Gonzales  
Katelyn Click  
Joanne Bussinger



# AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 6-a  
Effective Local Government

## ISSUE:

REPORT: Preliminary Review and Input on the 2022 Federal Legislative Agenda

## BACKGROUND:

Each year, the MARC Board of Directors adopts a federal policy agenda, reflecting issues of importance to the Kansas City region. The issues come forward from committees, local governments, and community partners. For 2022, priority and other issues are as follows:

## *PRIORITY ISSUES*

### **Respond and Recover from COVID-19**

Congress has enacted three relief bills, including the CARES Relief Act in March 2020, the American Relief Program Act in March 2021, and the Infrastructure Investment and Jobs Act in November 2021. The proposed Build Back Better legislation passed by the House and under consideration by the Senate would address needs not addressed by other important legislation and further support recovery in the Kansas City region. **The area's Congressional delegation is asked to support implementation of the ARP law and provisions identified as priorities for the Kansas City region in the Build Back Better bill:**

- Public Health funding for local testing, contact tracing, and vaccine implementation, particularly for at-risk populations, and ongoing support to build a resilient public health infrastructure at the state and local levels.
- Funding for local governments to address transportation, water/wastewater, energy and broadband infrastructure, and other critical needs through the IJJA by encouraging the allocation of resources either directly from federal agencies or through the states to meet needs in the Kansas City region.
- Support for K-12 and higher education to enable students to resume their studies and to enable districts and higher education institutions to operate safely, including expansion of the Pell Grant program, and free pre-K programming and community college training.
- Direct relief for struggling families and small businesses to help rebuild our economy.
- Address health disparities by supporting nutritious food through SNAP and WIC; providing more support for rent, mortgage assistance, and utility assistance to struggling households.
- Funds to increase the supply of affordable housing in urban and suburban communities.

### **Public Health**

There continues to be a need to fund local public health at a level necessary both to respond to the pandemic and to support public health for the long-term. **Further relief funding and ongoing annual federal budget appropriations to support the public health infrastructure are essential.**

### **Role of Local Governments in Metropolitan Areas**

The federal government has transitioned funding for several programs from direct grants to local communities to block grants to the states. States often do not recognize the important role of urban, suburban, and rural communities within large metropolitan areas, both in terms of their unique needs and in terms of the size of their population and their economic contribution to the state and the nation. **Congress should design federal programs to consider the unique needs of local governments in metropolitan areas, and local leaders should have a meaningful voice in decisions about federal investments and program implementation. Congress should consider direct allocations of federal funds to local communities within metropolitan areas or require states to**

## AGENDA REPORT

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### MARC Board of Directors

pass through appropriate amounts based on specific criteria such as size or economic base of local communities.

#### **Funding to Support Quality Early Education, including Head Start and Early Head Start**

One of the greatest challenges that workers face is access to affordable, quality care and education for their children. Data shows that many women who were in the workforce prior to the pandemic have not been able to return due to the lack of childcare. Low wages and limited benefits have resulted in fewer professionals entering the field of early education and many in the field are now leaving due to low wages and the stress of being essential workers.

Research has shown that the Head Start program and its comprehensive approach to child development and family support has the greatest long-term impact on helping low-income families succeed. However, despite serving over a million low-income children nationwide, fewer than half of eligible children are able to benefit from Head Start and less than eight percent participate in Early Head Start. **The federal government should support universal pre-K, increased funding for Head Start and Early Head Start to serve more eligible children with comprehensive services, and full funding for the Child Care and Development Grant Program to help low-income working households remain in the workforce.**

#### **Resources to Fully Implement the Older Americans Act**

This program provides resources to support vulnerable older adults in urban, suburban, and rural areas to keep them in their homes and avoid expensive institutional care. No one population segment was impacted more than older adults in the early months of the pandemic. The need for home delivered meals, in-home services, and other supports are critical to address the needs of this large and growing population group. **As the nation's number and needs of older adults continue to increase, additional funding is needed to serve this population through the Older Americans Act.**

#### **Affordable Housing**

The COVID-19 pandemic and associated economic crisis have impacted thousands of households across the nation and many in the Kansas City area. With loss of jobs and income, many households have been unable to pay rent, mortgages, and utilities. The lack of affordable housing was already at crisis levels in many places, and those on limited incomes have been hit hardest by the pandemic. In fact, the rate of inflation is at historic levels, and rents have been the hardest hit of all consumer costs. While the federal government called for a moratorium on evictions, many landlords continued to file cases in local courts. The Kansas City area benefits from Department of Housing and Urban Development (HUD) resources to address homelessness; however, the focus on the most difficult cases and inability to use funds for emergency shelter support has created even greater challenges in helping communities address this growing problem.

MARC is working with the Local Initiatives Support Corporation (LISC) to build a housing partnership to enhance the regional system for creating and preserving affordable and accessible housing. The regional housing partnership will help us leverage resources such as the Low-Income Housing Tax Credit, Historic Preservation Tax Credit, public housing, and housing vouchers which have enabled millions of low-income households to secure safe and adequate housing. Emergency Shelter and Continuum of Care grants enable local agencies to serve homeless veterans, other individuals, and families. **Congress is urged to continue to appropriate funds for housing low-income persons and families, particularly those most affected by this pandemic and to encourage cross-jurisdictional collaboration and innovation for housing programs.**

#### **Workforce Development**

Prior to the pandemic, the region's business, government, and civic sectors recognized the need to increase the skills of the workforce to meet the needs of what was an expanding economy. Despite the COVID-19 pandemic and economic crisis, many disadvantaged students and adults still need education

## AGENDA REPORT

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and training to fill in-demand jobs. **The Workforce Innovation and Opportunities Act (WIOA) from 2014 should be reauthorized, and workforce systems should be funded at the full level authorized by the act.** The program has not been fully funded in the past, which has impacted growing jurisdictions like Johnson County. Include business engagement and services metrics in the WIOA funding formula to ensure that business services work is taken into consideration when allocating funds. The reauthorization should help Workforce Boards assist businesses in finding and training potential job seekers. **Invest in community college-business partnerships as part of Higher Education Act reauthorization.** Modernize and expand apprenticeship programs and ensure sufficient funding for workforce systems to assist businesses in development and implementation of such programs. Expand Pell Grant eligibility to cover high quality short-term credential programs; increase funding for Career and Technical Education (CTE) and Adult Basic Education.

### Climate Change and Adaptation

The Kansas City region is confronted with a variety of risks and vulnerabilities from climate change, including flooding, drought, and extreme heat. In March 2021, the MARC Board of Directors adopted the Kansas City Regional Climate Action Plan to lead and support a coordinated, equity-centered effort among local governments, institutions, and others to build climate resilience throughout the region. **The congressional delegation is urged to work with the Administration for continued and new federal support for climate mitigation, adaptation, and resilience initiatives tied to energy efficiency, renewable energy, public and active transportation, fleet electrification, resilient infrastructure improvements, sustainable agriculture and food systems, integrated watershed management, innovation and finance, urban heat mitigation, green infrastructure, and affordable housing.**

### *OTHER POLICY ISSUES*

#### Local Government Finances and Operations

- ***Tax exemption for municipal bonds***  
Oppose attempts to eliminate or limit the tax exemption for municipal bonds. Affordable financing is the single greatest tool that cities and counties have to fund critical infrastructure needs.
- ***Protect internet sales tax***  
Support state and local governments' ability to collect internet sales taxes. As many residents have transitioned to online purchases due to the pandemic, the loss of sales tax revenues has hit local governments hard. As the country and the region work to recover from this pandemic, the ability to support local businesses is critical to a strong economy and workforce. The ability to collect sales tax revenues from online sales is an important factor in equity for local retail businesses.

#### Transportation

- ***Transportation Choices***  
Federal policy should support public transportation, walking, bicycling, and other modes as essential elements of comprehensive metropolitan transportation systems.
- ***Transportation Technologies***  
Federal policies affecting new transportation technologies should be developed in a broad context that encourages innovation in local and metropolitan networks, maintains the integrity of local transportation systems, and is compatible across state lines.

#### Environment

- ***Water Quality, Stormwater Management, and Green Infrastructure***  
Federal support for water and wastewater system improvements is essential to the capacity of local communities to ensure water supply and quality, as well as achieving the multiple benefits that accrue from effective water resource management.

## AGENDA REPORT

### MARC Board of Directors

- ***Missouri River Management and Watershed Planning***  
Federal management of national waterways and investment in key flood control and ecosystem restoration projects are critical to the Kansas City region. **Support funding and authorization requests for flood control and watershed planning and projects in the Kansas City area.**
- ***Air Quality***  
Federal air quality policies should support the Kansas City region's efforts to ensure public health and community economic development.
- ***Energy Conservation***  
Federal support for energy conservation and renewable energy sources, which will enhance our region's quality of life and lower costs for residents and businesses.
- ***Rate Payer Assistance for Water, Sewer and Stormwater Charges.***  
Legislation has been introduced annually since 2016 to establish a federal assistance program for water, sewer, and stormwater system ratepayers. The act's premise is similar to that of the energy sector's Low-Income Household Energy Assistance Program, in that there may be a role for the federal government to offer assistance to communities and low-income ratepayers in paying water and sewer rates. Such assistance would reflect the fact that federal mandates frequently drive water, wastewater, and stormwater rate increases, and that many communities are challenged in charging the true cost of service because of the inability of lower-income ratepayers to pay increased rates. **Support legislation that helps low-income households cover their costs for water, sewer, and stormwater fees.**

#### Health and Human Services

- ***Social Health Support Interventions***  
Federal agencies should develop policy and funding to meaningfully support social health interventions, braiding of funding sources, and the creation and sustainability of networks of community-based organizations to deliver these services.
- ***Emergency Medical Services***  
Federal health care programs should utilize the capacity of local EMS agencies to provide cost-effective emergency response, preventive care, and non-emergency services.

#### Self Sufficiency/Family Support

Federal income assistance programs are important in serving the most vulnerable in our communities. The Supplemental Nutrition Assistance Program (SNAP) is an important source of family stability and health. In addition, for 40 years, the Earned Income Tax Credit has become one of the nation's most effective tools for lifting low-income workers and their families above the poverty line. **Federal policy should ensure support for programs that serve disadvantaged residents of our communities and enable them to provide for their families.**

#### Emergency Services and Public Safety

- ***Homeland Security***  
Federal policies should support the Kansas City region's capacity to respond to evolving threats, to maintain a coordinated operational structure for effective preparedness and response, and to foster strong public safety communication networks. The Kansas City region was designated as an Urban Area Security Initiative (UASI) region from 2003 through 2012, with the federal government recognizing the threats facing large urban regions. **Redesignation as a UASI region is needed to ensure the area's ongoing capacity to protect, respond, and recovery from man-made and natural disaster events.**

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### MARC Board of Directors

- ***Resilient Communities***

Federal support is critical to address both man-made and natural hazards, as well as public health emergencies, and create a nation of safe, prepared, and resilient communities. **Reauthorization of the Federal Flood Insurance Program is an important step for 2022 policy action.**

- ***Reclassify public safety telecommunicators***

H.R. 1629, the 911 SAVES Act, was introduced in 2019 to reclassify public safety telecommunicators from clerical to a protective service occupation within the standard occupation classification system.

- ***Next Generation 911***

Federal grant funds have supported state, regional, and local 911 systems; continued support will be important to ensure high quality emergency systems are available in all parts of the nation. The Next Generation 911 Act of 2019 had strong support in Congress.

### Housing and Neighborhoods

- ***Community Revitalization***

The Community Development Block Grant and HOME Investment Partnership programs provide important leverage for public and private investments to support low-and-moderate income persons and families and revitalize distressed communities. The Economic Development Administration (EDA) and Environmental Protection Agency's (EPA) Brownfields program supports economic revitalization and business growth. **Congress should support federal partnerships and programs like the Community Development Block Grant (CDBG) and Economic Development Administration (EDA), which are important to local initiatives to revitalize communities.**

### **RECOMMENDATION:**

None. Provide input for the 2022 Federal Policy Agenda.

### **STAFF CONTACT:**

Marlene Nagel

## AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 7-a  
Competitive Economy

**ISSUE:**

REPORT: Kansas City Region Economic Forecast 2022 Update

**BACKGROUND:**

MARC annually provides an economic forecast to the community as part of the Greater Kansas City Chamber's Economic Forecast event, which occurred on December 9, 2021. This year, the forecast was also delivered to MARC's Workforce and Education Summit on December 7, 2021. Staff will present a summary of the forecast for the nation and the region for 2022 and beyond as the economy continues to recover from the COVID-19 recession.

**BUDGET CONSIDERATIONS:**

REVENUES	
Amount	\$2,000
Source	Greater Kansas City Chamber
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$2,000

**RECOMMENDATION:**

None. Information only.

**STAFF CONTACT:**

Frank Lenk

## AGENDA REPORT

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MARC Board of Directors

December 2021

Item No. 8-a

Efficient Transportation and Quality Places

### ISSUE:

REPORT and VOTE: Approve the Third Amendment to Connected KC 2050

### BACKGROUND:

In June of 2020, the MARC Board of Directors approved *Connected KC 2050* (CKC2050), the Kansas City region's long-range, Metropolitan Transportation Plan (MTP). This plan is a blueprint that describes how the region will manage, operate, and invest in its multimodal transportation system over the next 30 years. *Connected KC 2050* describes the current and evolving surface transportation needs of the metropolitan area and identifies anticipated transportation investments ranging from road and transit improvements to projects that enhance bike, pedestrian, and freight movement. Amendments are made to *Connected KC 2050* as new projects, funding, or programs arise.

#### US-69 related requests from KDOT

The Kansas Department of Transportation (KDOT) has submitted various requests to amend the MTP related to the US-69 project. Various phases of work are contemplated for US-69 from 103<sup>rd</sup> St to 179<sup>th</sup> St. Some of these phases are advancing towards construction in this decade while others are contemplated for 2040 and beyond. The phasing, project cost, and project limits as currently contemplated by KDOT do not align with how these projects are described in *Connected KC 2050*. A total of five project amendment requests are described in this staff report to align current phasing, scope, and estimated costs with project description in the MTP.

#### Supplemental Call for Projects

MARC staff anticipated a potential for increased frequency in MTP amendment requests as a new federal transportation reauthorization was considered, discretionary grant programs are refocused, and direct congressional appropriations (earmarks) are again considered viable means to funding projects. As a result, a call for new and revised MTP Projects was released. This process was set in place to identify any potential new projects and provide an opportunity to update and revise project related information related to projects currently listed in the MTP.

In total, 12 agencies submitted 29 new projects for consideration. Staff and committees evaluated these projects using similar evaluation criteria to the 2019 call for projects. These projects were then assigned a preliminary priority level, which were vetted through planning and modal committees in subsequent meetings.

In addition, 5 requests for amendment to projects already included in the MTP were submitted by two agencies. As a result of these requests, one additional 'duplicate' project is proposed for amendments.

Specific information about all proposed amendments can be found here: [https://connectedkc.org/wp-content/uploads/2021/11/MTP-amendment-3\\_2021.pdf](https://connectedkc.org/wp-content/uploads/2021/11/MTP-amendment-3_2021.pdf)

### POLICY CONSIDERATIONS:

MTP amendments follow policy guidance from *Connected KC 2050* and policies adopted therein. (Complete and Green Streets, Major River Crossing Policy, Congestion Management, etc.)

### COMMITTEE ACTION:

A joint committee workshop was held to help establish recommended priorities for various projects. Various other planning modal and programming committees were subsequently consulted. The Total

## AGENDA REPORT

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### MARC Board of Directors

Transportation Policy Committee (TTPC) is scheduled to consider Amendment #3 on December 21, 2021, immediately prior to MARC's Board consideration of this item.

**PUBLIC COMMENTS:**

CKC2050 Amendment #3 was released for public review and comment on November 16, 2021. Multiple comments were received from the public. All received comments and proposed responses from MARC are included.

**BUDGET CONSIDERATIONS:**

None.

**RECOMMENDATION:**

Approve the third amendment to Connected KC 2050.

**STAFF CONTACT:**

Martin Rivarola



**Connected KC 2050 – Amendment #3**  
**Public Comments and Proposed Response**

██████████: *“We need to prioritize quality of life (loop cap park and bringing highway 9 to grade and sidewalks/bike lanes/trails) and public transit (streetcar, light rail, bus) projects. Stop adding new and bigger roads.”*

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██████████: *“Remove the North Loop, cover the south loop, extend the streetcar east-west, then work towards bringing it into northern JoCo. Stop expanding highways, focus on bike infrastructure. I live in PV and work on College Blvd and am tired of depending on automobiles to live my life. We’ve screwed up our cities for too long - start correcting the errors of the past.”*

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██████████: *“KC definitely needs stronger public transportation options. This is a good step.”*

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██████████: *“If you have ever drivin in Louisiana and seen all the highways on stilts over the swamps.. this is what I’m saying all highways should be on stilts like that all over the country only when the speed limit goes over 55 to prevent death by hitting animals like deer. And also all roads should be heated I know they could do it cost effective they put rebar in the roads anyways why not electricly charge that rebar since they put it there anyways and power the heat with solar panels then we would never have ice and it would be basically free. Now there is no reason why we couldn’t do something like this it would save so many life’s every year .. I’ve had these ideas for a long time but I don’t know who to tell about them to get them done .. “*

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**Proposed Response** (Comment-specific additions appear in brackets):

Thank you for your recent comment regarding the proposed *Connected KC 2050 Amendment #3*. We shared your comment with the MARC Total Transportation Policy Committee, and the MARC Board of Directors for their consideration.

Connected KC 2050 identifies regional goals and strategies which are multi-disciplinary in nature and include active transportation, land use, public transit, roadway operational and capacity strategies. Roadway capacity projects are supported by policy when existing congestion and reliability concerns are documented, and when other operational, bike/ped, transit and land use strategies are considered as part of the project scope.

[Connected KC 2050 acknowledges that residents need a reliable transportation system that helps them connect to jobs, housing and services, and engages them in transportation decision-making processes. Access to jobs using transit has been identified as a key need for our region. Connected KC 2050 further identifies regional goals and strategies which are multi-disciplinary in nature and include active transportation, land use, public transit, roadway operational and capacity strategies. Public transit projects provide a range of transportation choices for communities across the region to allow for ease of travel as well as public health and environmental benefits.]

[Connected KC 2050 currently includes Missouri Route 9 (3<sup>rd</sup> Street to Admiral) [Project 1279](#), as a financially constrained rehabilitation project. This project includes in its scope a plan to reconstruct MO 9 by rebuilding the corridor at grade, reconnecting the street grid, and adding multimodal accommodations.]

We look forward to your continued participation in the regional transportation planning process and encourage you to review [A Citizen's Guide to Transportation Planning](#). This guide is designed to help area residents understand the complex process of transportation decision-making and learn how they can more effectively provide input

Sincerely,  
Martin Rivarola, AICP  
Assistant Director of Transportation & Land Use, MARC

## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 9-a  
Healthy Environment

**ISSUE:**

REPORT: 2021 Ozone Season Summary

**BACKGROUND:**

The 2021 Ozone Season ran from March 1 to October 31, 2021. While there were four ozone alerts during this time, the eight-hour ozone concentrations did exceed the 70 part-per-billion (ppb) standard seven days during the season. Based on monitor values, the Kansas City region's 3-year average ground-level ozone concentration is now 66 parts per billion (ppb), a slight decrease from last year's ozone concentration of 67 ppb. The 2015 National Ambient Air Quality Standard (NAAQS) set by the EPA for ozone pollution is 70ppb, meaning the region continues to meet the national health-based standard. While ground-level ozone is the criteria pollutant of most concern in the Kansas City region, there were five poor air quality events related to PM2.5 (particulate matter) that impacted our community. Air Quality staff will brief the Board on 2021 ozone season results and any relevant policy implications.

The 2021 Ozone Season Summary is attached.

**RECOMMENDATION:**

None. Information only.

**STAFF CONTACTS:**

Tom Jacobs

Karen Clawson

## Final 2021 Ozone Season Summary for the Kansas City Region

### Summary

The Air Quality Maintenance Area for the Greater Kansas City Region includes Wyandotte and Johnson Counties in Kansas; and Clay, Platte and Jackson Counties in Missouri. From March 1 – October 31, 2021 there were four Ozone Alerts issued, and monitors recorded seven days with eight-hour ozone concentrations exceeding the 70 part-per-billion (ppb) standard. Table 1 shows both the number of each type of forecast and the actual number of days within each category.

**Table 1. Forecast and Monitor Results**

	Green	Yellow	Orange	Red
Actual	192	46	7	0
Forecasted	191	50	4	0

### 2015 Ozone National Ambient Air Quality Standard

On October 1, 2015, the U.S. Environmental Protection Agency issued the current national standard for ground-level ozone: 70 ppb averaged over eight hours. To promote public awareness, EPA has created the Air Quality Index (AQI); a tool that associates colors and health messages with ranges of various air pollutant concentrations. Table 2 shows the ozone concentrations associated with each AQI color.

**Table 2. Air Quality Index under the 2015 Ozone Standard**

Category	AQI Value	2015 8-hour ozone (ppb)
<b>Good (Green)</b>	0 – 50	0 – 54
<b>Moderate (Yellow)</b>	51 – 100	55 – 70
<b>Unhealthy for Sensitive Groups (Orange)</b>	101 – 150	71 – 85
<b>Unhealthy (Red)</b>	151 – 200	86 – 105
<b>Very Unhealthy (Purple)</b>	201 – 300	106 – 200
<b>Hazardous (Maroon)</b>	301 – 500	> 200

### 2021 Monitor Map

Ozone measurements defining the air quality for the Greater Kansas City Air Quality Maintenance area are made at six monitors. Two additional nearby monitors at Trimble and Leavenworth provide useful forecasting information, and two distant monitors at Chanute and El Dorado offer some forecasting guidance on how pollution is moving into and out of our region. Map 1, on the next page, shows the location of all nearby monitors and their current design value.

Chair  
 Harold Johnson Jr.  
 Commissioner  
 Unified Government  
 of Wyandotte County/  
 Kansas City, Kansas

1st Vice Chair  
 Carson Ross  
 Mayor  
 Blue Springs,  
 Missouri

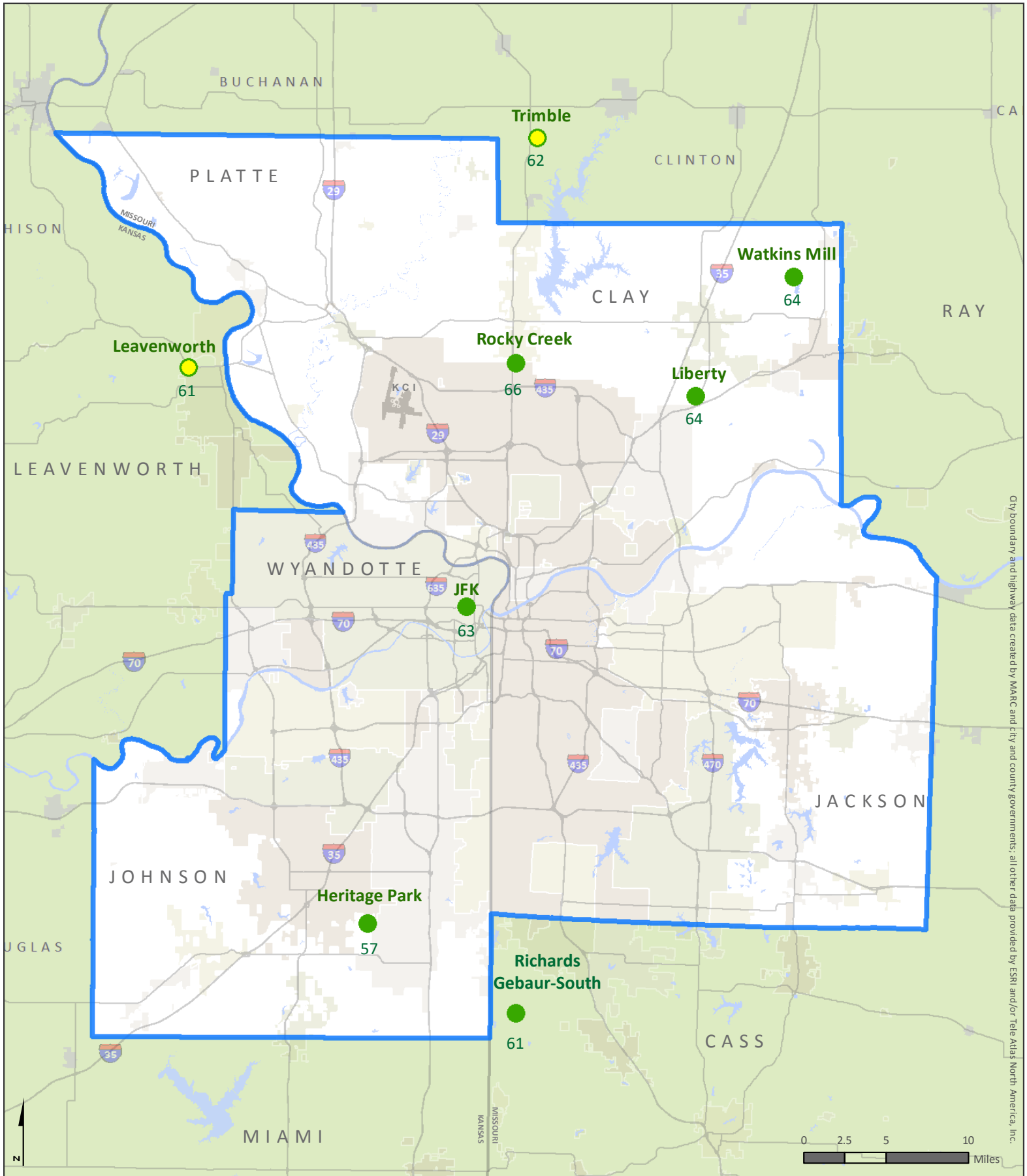
2nd Vice Chair  
 Janeé Hanzlick  
 Commissioner  
 Johnson County,  
 Kansas

Treasurer  
 Eileen Weir  
 Mayor  
 Independence,  
 Missouri

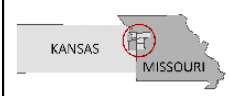
Secretary  
 Beto Lopez  
 Mayor Pro Tem  
 Lee's Summit,  
 Missouri

Executive Director  
 David A. Warm

# Air Quality Monitoring Stations



City boundary and highway data created by MARC and city and county governments; all other data provided by ESRI and/or Tele Atlas North America, Inc.



- in area monitor
- out of area monitor
- Number = current Design Value.

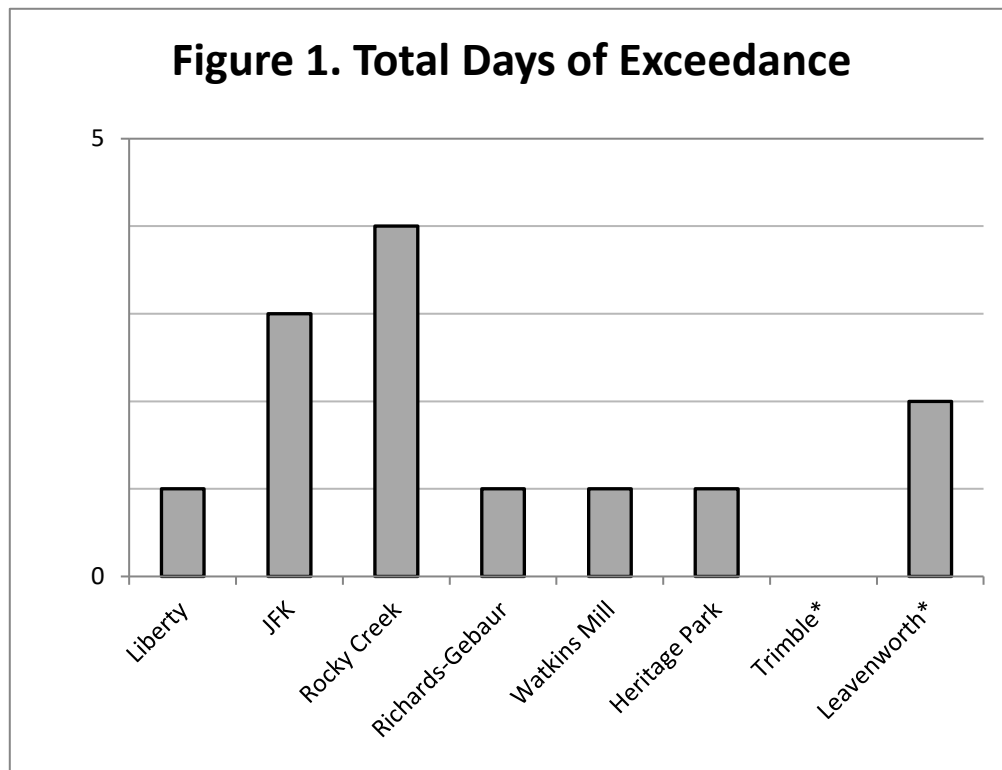
  Air Quality Maintenance Area

Note: Monitor stations not shown above - El Dorado Springs & Chanute



## 2021 Ozone Data & SkyCasts

Figure 1 below lists the number of days each monitor recorded eight-hour peak values exceeding the 70ppb standard.



Appendix A, at the end of this report, summarizes the SkyCasts and highest daily eight-hour monitor ozone readings for the 2021 ozone season. It includes all days that were forecasted to be a yellow or Ozone Alert day *or* had a maximum eight-hour ozone reading greater than or equal to 55 ppb. *Green SkyCast days with maximum eight-hour ozone values less than 55ppb—days that were accurately forecasted to be green—will not be listed.*

Following the daily maximum data, Appendix B focuses in on those days where area monitors recorded eight-hour peak values exceeding the 70ppb standard and the dates on which the exceedances occurred. This table shows both pollution levels and the pervasiveness of exceedances in the region on that given day.

## Kansas City Ozone Design Values, 2012 – 2021

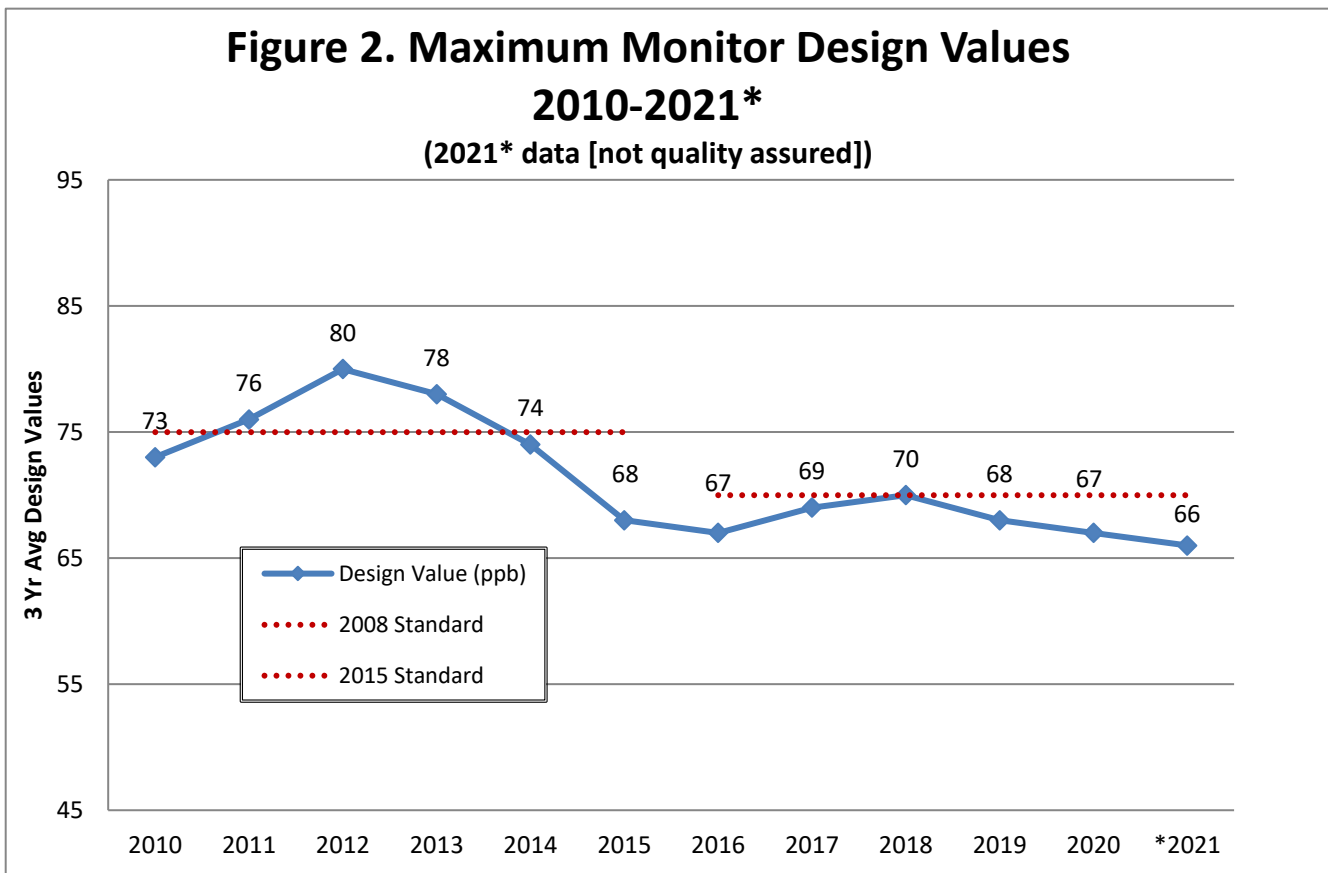
An exceedance of the eight-hour ozone standard at a monitored location does not necessarily result in a violating monitor. Compliance with the eight-hour ozone standard is based on the *three-year average of the fourth-highest ozone reading* from each monitor. Given the nature of its importance, this critical value – called the “Design Value,” is shown on Map 1 along with the region’s ozone monitors. Table 3 on the following page displays the critical fourth-high eight-hour readings that would have caused a violation of the design value during 2021. For reference of recent historical trends, Appendix C contains both the fourth-high eight-hour readings as well as the design values for 2012 – 2021.

**Table 3. 2021 Fourth-High Values That Would Trigger a Violation  
(70-ppb is the current standard)**

<b>Missouri</b>	<b>8-Hr Value (ppb)</b>	<b>Kansas</b>	<b>8-Hr Value (ppb)</b>
<i>Design Value Level</i>	70	<i>NAAQS Level</i>	70
Liberty	85	JFK (KCK)	92
Watkins Mill	85	Heritage Park	104
Rocky Creek	86	Leavenworth	93
Richards Gebauer	91		
Trimble	88		

\*This is the current NAAQS level under the 2015 eight-hour standard  
Readings in **bold** represent Fourth-High Values at or above selected Design Value Levels.

Under the 2015 eight-hour standard, *violations* will occur when the three-year average is 71 ppb or higher. Figure 2 shows the trendline of design values, or three-year averages of the fourth-high eight-hour readings, from 2010 to 2021.



**Appendix A. Summary of 2021 SkyCasts and Daily Maximum Eight-hour Ozone Values  
March 1 – October 31, 2021**

<b>Date</b>	<b>Daily Max 8-Hr Value (ppb)*</b>	<b>Monitor(s) Recording Max Value</b>	<b>SkyCast</b>	<b>Date</b>	<b>Daily Max 8-Hr Value (ppb)*</b>	<b>Monitor(s) Recording Max Value</b>	<b>SkyCast</b>
<b>March</b>				6/15	<b>76</b>	JFK	Yellow
3/4	61	Rocky Creek	Green	6/16	<b>73</b>	Rocky Creek	<b>Orange</b>
3/8	55	Watkins Mill	Green	6/17	61	Liberty	Yellow
3/9	55	Watkins Mill	Green	6/18	64	Liberty	<b>Orange</b>
3/28	49	Heritage Park, Richards Gebauer	Yellow	6/19	64	Liberty	Yellow
<b>April</b>				6/20	57	Rocky Creek	Yellow
4/2	56	Heritage Park, Rocky Creek, Richards Gebauer	Green	6/22	57	Liberty	Green
4/3	68	Watkins Mill	Green	6/23	53	Rocky Creek	Yellow
4/4	55	Rocky Creek, Watkins Mill	Green	<b>July</b>			
4/5	45	Heritage Park, Rocky Creek	Yellow	7/2	57	Heritage Park	Green
4/11	61	Richards Gebauer	Green	7/3	56	Heritage Park	Yellow
4/26	57	Rocky Creek	Yellow	7/4	61	Liberty	Yellow
4/30	57	Watkins Mill	Green	7/5	62	Rocky Creek	Yellow
<b>May</b>				7/6	65	Rocky Creek	Yellow
5/1	55	Watkins Mill	Yellow	7/8	64	Heritage Park	Green
<b>June</b>				7/9	50	Rocky Creek	Yellow
6/2	57	Richards Gebauer	Green	7/13	61	Rocky Creek	Yellow
6/3	62	Liberty	Yellow	7/16	55	JFK	Green
6/4	60	Rocky Creek	Yellow	7/20	57	Heritage Park	Yellow
6/5	55	Rocky Creek	Yellow	7/21	<b>74</b>	JFK	Yellow
6/6	42	Rocky Creek	Yellow	7/22	61	Rocky Creek	Yellow
6/8	44	JFK	Yellow	7/23	68	Rocky Creek	Yellow
6/9	52	JFK	Yellow	7/24	47	Watkins Mill, Liberty	Yellow
6/10	59	Rocky Creek	Yellow	7/26	59	JFK	Yellow
6/11	47	Rocky Creek	Yellow	7/27	<b>77</b>	JFK	Yellow
6/12	64	Heritage Park, Richards Gebauer	Yellow	7/28	<b>78</b>	Liberty	<b>Orange</b>
6/13	61	Heritage Park, Richards Gebauer	Yellow	7/29	57	JFK	<b>Orange</b>
6/14	<b>72</b>	Rocky Creek, Richards Gebauer	Yellow	7/30	61	JFK	Yellow

\*The 2021 eight-hour monitored ozone readings have not been quality assured and may contain errors. Readings in **bold** represent eight-hour peak concentrations above the 70 ppb standard.



Date	Daily Max 8-Hr Value (ppb)*	Monitor(s) Recording Max Value	SkyCast	Date	Daily Max 8-Hr Value (ppb)*	Monitor(s) Recording Max Value	SkyCast
<b>August</b>				<b>September</b>			
8/2	55	Heritage Park	Yellow	9/10	56	Watkins Mill, Liberty	Green
8/4	54	Rocky Creek	Yellow	9/13	59	Rocky Creek	Yellow
8/6	65	Rocky Creek	Yellow	9/17	51	Heritage Park, JFK	Yellow
8/7	55	Rocky Creek	Green	9/18	53	JFK	Yellow
8/9	48	Rocky Creek, Liberty	Yellow	9/26	57	Rocky Creek	Green
8/13	43	JFK	Yellow	9/27	58	Watkins Mill, Liberty	Yellow
8/16	45	JFK	Yellow	9/28	<b>71</b>	Rocky Creek	Yellow
8/23	44	Rocky Creek, Watkins Mill, Liberty	Yellow	<b>October</b>			
8/26	60	Rocky Creek	Yellow	10/8	62	Rocky Creek	Yellow
8/27	51	Rocky Creek	Yellow	10/9	59	Rocky Creek	Green
8/30	41	JFK	Yellow				

\*The 2021 eight-hour monitored ozone readings have not been quality assured and may contain errors. Readings in **bold** represent eight-hour peak concentrations above the 70 ppb standard.

**Appendix B. Eight-Hour Ozone Exceedances  
March 1 – October 31, 2021**

Daily Maximum 8-Hour Value (ppb)								
Date	Liberty	JFK	Rocky Creek	Richards-Gebaur	Watkins Mill	Heritage Park	Trimble*	Leavenworth*
14-Jun			72	72		71		
15-Jun		76						78
16-Jun			73					72
21-Jul		74						
27-Jul		77						
28-Jul	78		75		73			
28-Sep			71					

\*The Trimble and Leavenworth monitors are outside the maintenance area boundary but are used to verify SkyCast ozone forecasts due to their proximity to the boundary.

**Appendix C. Fourth-High Readings and Design Values, 2012-2021**

	<u><b>Fourth-High Eight-Hour Values</b></u>							<u><b>Design Values</b></u>					
<i><b>Missouri</b></i>	<b>15</b>	<b>16</b>	<b>17</b>	<b>18</b>	<b>19</b>	<b>20</b>	<b>*21</b>		<b>15-17</b>	<b>16-18</b>	<b>17-19</b>	<b>18-20</b>	<b>*19-21</b>
Liberty	62	66	69	74	63	65	64		65	69	68	66	64
Watkins Mill	64	66	69	72	63	65	65		66	69	68	64	64
Rocky Creek	68	69	70	72	62	65	71		69	70	68	66	66
Richards Gebauer	65	61	63	66	64	58	63		63	63	64	62	61
Trimble	67	69	66	69	62	63	63		67	68	65	64	62
<i><b>Kansas</b></i>													
JFK (KCK)	63	64	61	69	58	63	70		62	64	63	63	63
Heritage Park	62	58	59	66	54	55	64		59	61	59	58	57
Leavenworth	59	62	59	64	61	59	63		60	61	61	61	61

\*The 2021 eight-hour monitored ozone readings have not been quality assured and may contain errors. Readings in **bold** represent design values above the 70 ppb standard.

## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 10-a

**ISSUE:**

**VOTE:** Approve minutes of the November 23, 2021 Board meeting

**BACKGROUND:**

The minutes of the November 23, 2021 meeting are enclosed.

**RECOMMENDATION:**

Approve the minutes of the November 23, 2021 meeting.

**STAFF CONTACT:**

David Warm

Karina Bielecki



BOARD OF DIRECTORS  
MEETING SUMMARY  
November 23, 2021  
12:00 p.m.

BOARD MEMBERS PRESENT

Commissioner Harold Johnson, Jr., Unified Government of Wyandotte/Kansas City, Kan. - MARC Board Chair  
Mayor Carson Ross, Blue Springs, Mo. - MARC Board 1<sup>st</sup> Vice Chair  
Commissioner Janeé Hanzlick, Johnson County, Kan. - MARC Board 2<sup>nd</sup> Vice Chair  
Mayor Eileen Weir, Independence, Mo. - MARC Board Treasurer  
Mayor Pro Tem Beto Lopez, Lee's Summit, Mo. - MARC Board Secretary  
Commissioner Rob Roberts, Miami County, Kan.  
Councilmember Curt Skoog, Overland Park, Kan.  
Mayor Paula Schwach, Westwood Hills, Kan.  
Councilmember Fred Spears, Overland Park, Kan.  
Mayor Damien Boley, Smithville, Mo.  
Mayor Mike Boehm, Lenexa, Kan.  
Presiding Commissioner Jerry Nolte, Clay County, Mo.  
Mayor Steve Shute, Gardner, Kan.  
Commission Chair Ed Eilert, Johnson County, Kan.  
Commissioner Angela Markley, Unified Government of Wyandotte County/Kansas City, Kan.  
Councilmember Dan Hobart, Independence, Mo.  
Mayor Eric Mikkelson, Prairie Village, Kan.  
Mayor Rick Walker, De Soto, Kan.  
Mayor Kristofer Turnbow, Raymore, Mo.

STAFF PRESENT

Executive Director David Warm and other MARC staff

OTHERS

Tonja Rucker, National League of Cities  
Krystal Jolly, MoDOT  
Mike Landvik, MoDOT

INTRODUCTIONS AND BOARD SHARING TIME

Commissioner Harold Johnson called the meeting to order at 12:02 p.m. and welcomed attendees. Due to the meeting being held remotely, Commissioner Johnson provided instructions for participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as

the consent agenda, with one vote at the end of the meeting. Members will have an opportunity to abstain or object to any items necessary during the final vote.

Self-introductions were made, and members shared items of interest from their jurisdictions.

#### REPORT: Update on Regional COVID-19 Response and Recovery Initiatives

Ms. Marlene Nagel, Director of Community Development at MARC, reported that the Multiagency Coordination Group (MAC-G) has paused meetings and will resume if and when needed. She introduced Ms. Jennifer Sutherlin, Public Health Program Manager at MARC. Ms. Sutherlin reported that COVID-19 cases are increasing in the metro region as well as the nation. As of November 20, daily case rates are up to 347 from 280 at the end of October. Daily case rates are still lower than the all-time high of 1,227 in November 2020. New hospital cases are up slightly; hospital capacity remains a concern due to staffing issues. Communications efforts currently center around safe holiday practices and continuing to encourage vaccination and boosters.

Ms. Sutherlin introduced Ms. Amanda Graor, Chief Innovation Officer at MARC, who provided an update on COVID-19 challenges facing area schools. Supply chain issues continue to challenge districts delivering lunches and other meals. There have also been changes in masking requirements over the last month, and area schools have responded in differing ways. MARC continues to distribute masks for school staff. Some area schools opted to close for all of Thanksgiving week due to staffing capacity. Ms. Graor also reported that, with vaccinations now available for children from five to eleven, schools and area hospitals are still finding ways to deliver vaccination opportunities to younger students.

Ms. Sutherlin added that many hospitals are coming up on vaccine mandate dates, which may add to staffing challenges. There were no questions.

#### EFFECTIVE LOCAL GOVERNMENT

##### REPORT: Regional and Cooperative Initiatives to Strategically Compete for and Invest New Federal Funds

Mr. David Warm, Executive Director at MARC, reported that MARC has been closely monitoring ongoing federal legislation. MARC is engaged in multiple efforts to identify and shape opportunities for the Kansas City region to compete more effectively for funds and ensure funds are invested strategically for the greatest impact. He reported that staff would provide a series of brief reports on funding opportunities.

Ms. Jovanna Rohs, Director of Early Learning and Head Start at MARC, introduced Dr. Tonja Rucker with the National League of Cities' Institute for Youth, Education, and Families. She is responsible for providing primary program support for the Institute's work in areas related to early education. Tonja assist mayors, city council members, and other municipal officials in creating local systems of support for parents, children, and youth in their communities. By helping cities develop the necessary local infrastructure and providing concrete ideas and tools for policy and programmatic action, a significant number of cities and towns have positioned themselves as models for investing in children's healthy growth and development.

Dr. Rucker emphasized the importance of children and families in recovering from the COVID-19 pandemic and economic recession. Each year, the US loses billions of dollars in revenues around childcare. The impact of families not having childcare is felt by the labor market. Economists have also noted the importance of investment in the workforce for driving economic growth. She noted that the pandemic has laid bare how difficult it can be for people to find quality caregiving for

themselves or their family. She emphasized how the current moment represents an opportunity to create a culture of care. She reminded the Board that early childhood investments set the foundation for all future learning. They result in better social, economic, and health outcomes now and in the future. Dr. Rucker also emphasized the importance of addressing equity in achieving early childhood success.

Noting some of the potential new federal investments, Dr. Rucker shared that the Build Back Better Act includes \$200 billion for a national partnership to expand access to preschool for 3 and 4 year-olds and \$225 billion to expand childcare services. She reported that, in considering how to frame this opportunity, the National League of Cities has identified three buckets: Early Childhood Workforce, Early Childhood Facilities, and Early Childhood Quality Improvement. Dr. Rucker also shared some regional examples of childcare funding, including programs in St. Louis, Louisville, Milwaukee, Seattle, and Alexandria. She paused for questions, but there were none.

Ms. Marlene Nagel, Director of Community Development at MARC, reported that MARC's Community Services Corporation, together with several community partners, has submitted a Phase 1 application for the EDA Build Back Better Challenge grant to support growing the biologics industry cluster in the metro area. Partners include KC Rising, BioKansas, BioNexusKC, University of Kansas, University of Missouri - Kansas City, Kansas State University, Metropolitan Community College, Full Employment Council, Alt-Cap, and the City of Kansas City, MO. Phase 1 funding is intended to support advancing the work underway by BioKansas and KC Rising, outline steps to increase career academies and use of Project Lead the Way by PREP-KC and KC STEM Alliance, and evaluate and design wet-lab and small manufacturing spaces for researchers to test pharmaceuticals and produce limited quantities for clinical trials. The funds would also support applications for larger-scale EDA funding in Phase 2 of the grant.

MARC, KC Rising, and other community partners are also working on another EDA grant application under the Good Jobs Challenge Program. Through a grant from the Ewing Marion Kauffman Foundation, MARC has engaged a consultant, Equity Cities, to assist with developing the funding strategy and grant proposal. The proposal, which is due January 26, 2022, will highlight how to help unemployed and underemployed disadvantaged residents in our region to enroll in training/education and receive wrap-around services to secure employment paying a good wage. MARC would serve as the grantee, with backbone organizations representing employers in select industries helping to lead design of the workforce system and programs. Funds may be used for planning, program/curriculum design, training/tuition costs, and wrap-around services.

Accelerate for America is working with the Kauffman Foundation to support cities across the nation, including Kansas City, MO and other cities in the metro area, to take full advantage of new federal funds. MARC has been invited to work with this organization. Mayor Quinton Lucas will be serving as co-chair of the organization beginning in 2022.

Mr. Ron Achelpohl, Director of Transportation and Environment at MARC, reported that on Friday, November 5, 2021, the US House of Representatives passed the Infrastructure Investment and Jobs Act (IIJA) previously approved by the Senate. Among other elements, the bill includes a five-year reauthorization of federal transportation programs, replacing the FAST Act. The bill's \$550 billion in new spending includes dozens of new programs and many policy provisions that will impact regional and metropolitan planning organizations.

The Bistate Sustainable Corridor is a cooperative effort, championed by Congressmembers Cleaver and Davids, to create and implement a transformational strategy to enhance mobility, transform communities, and reduce carbon emissions. The initiative will focus a wide range of federal and local investments on a key regional transit corridor that connects three major cities in two states and two counties along State Avenue, Independence Avenue, and Truman Road. This initiative will identify opportunities, approaches, and funding to demonstrate how sustainable communities might be developed in and around a high-capacity, zero-emission transit corridor. This program will support the region's Climate Action Plan and the regional transit vision of improved access to housing, health care, employment, and education, and may be replicated in other corridors nationally and in the Kansas City region.

The Infrastructure Act provides \$65 billion for broadband and digital access. These funds will be administered by the FCC and NTIA, with broadband infrastructure funds to be passed through to states for investment in unserved and underserved areas. Funds will replace the existing FCC Emergency Benefits program for monthly internet connectivity for low-income households, changing from \$50/month to \$30/month. An Equity Fund will support digital literacy, cybersecurity, and workforce development.

MARC continues to support the internet connectivity and digital equity efforts spearheaded by the KC Rising Place Committee. This work will develop a regional framework to facilitate broadband service accessibility and affordability, improve availability of devices and hardware, nurture community skills and expertise, and provide other related services and support.

Mr. Tom Jacobs, Environmental Programs Director at MARC, reported that in collaboration with Climate Action KC and the Building Energy Exchange, MARC will define a strategic framework for moving our region towards net zero emissions, grounded in the goals of the Climate Action Plan and the priorities of current and anticipated federal funding streams. This initial framework will serve as a catalyst for soliciting feedback from stakeholders across the region, build consensus, and develop strong regional partnerships. The framework will address the decarbonization of the built environment by bolstering energy code policy efforts, incorporating decarbonization into all levels of municipal planning, increasing access to capital, and providing technical assistance to the real estate industry. Similar to the Climate Action Plan, the framework will embed social equity into all aspects of carbon reduction strategies by prioritizing housing affordability, reducing utility burdens, improving environmental health, and equipping vulnerable communities with the tools necessary to withstand the effects of a warming planet. Energy efficiency initiatives will be linked to other complementary efforts such as green infrastructure or affordable housing, as appropriate.

The recently passed IIJA also included increased funding and added new programs to support environmental protection, including:

- Congestion Mitigation Air Quality program funding is increased by 10% nationwide.
- IIJA creates a new Carbon Reduction Program funded at \$6.42 B nationally, of which 65% will be suballocated to urban areas based on population.

The Regional Green Infrastructure Plan and Regional Climate Action Plan promote integrated, multi-benefit landscape-scale natural resource conservation and restoration. Initiatives will be proposed to scale-up urban forestry and watershed protection efforts focused on streamway restoration. Substantial community focus on the Blue River watershed provides an initial focus for this work. These efforts align with the administration's focus on climate resilience and

environmental justice, while providing clear benefits related to flood risk reduction, air and water quality, heat island abatement, habitat protection, and alternative transportation.

Ms. Lauren Palmer, Director of Local Government Services at MARC, reported that MARC is partnering with Local Initiatives Support Corporation (LISC) Greater Kansas City to organize the Regional Housing Partnership (RHP). The RHP will mobilize individuals and organizations to enact systems-level change to grow the supply of affordable housing for cost-burdened households. This will be accomplished through seven elements of an effective regional housing system: (1) data and analysis; (2) networked leadership; (3) financing tools; (4) production capacity; (5) rental & homeowner resources; (6) policy; and (7) education.

LISC and MARC are coordinating with other key stakeholders to identify gaps in existing local resources for community mobilization and advocacy. Most recently, MARC has hired a new Housing Program Manager, Katie Killen. She is an attorney with a great background in local government and housing services, and she will start employment with MARC at the end of November.

Mayor Michael Boehm inquired about finding long-term funding solutions to support some of the initiatives and programs inspired by the availability of one-time funds. Mr. Warm emphasized that any programs created in Kansas City would be focused on sustainable value.

#### CORE CAPACITIES

##### REPORT: Overview of the Revised 2021 and Proposed 2022 Budget

Ms. Carol Gonzales, Director of Finance and Administration at MARC, presented an overview of the draft Revised 2021 and Proposed 2022 Budget. She began by identifying MARC's organizational goals which informed the budgeting process: maintaining a stable financial outlook, supporting ongoing COVID-19 recovery and renewal, meeting strategic opportunities that come up throughout the year, and improving organizational capacity in key areas.

Ms. Gonzales reported that revenues and expenses are overall very similar to the last year. The bulk of funding comes from the federal and state level. Private philanthropic support has always been steady, but it has increased somewhat in the last few years due to the COVID-19 pandemic. MARC also collects revenues in the form of local dues and fees, program funds, and fees for services. Expenditures remain close to revenues levels and are organized similarly to city budgets. Direct program expenses make up 37% of expenditures, contractual services are 27.6%, and personnel costs make up 31.8% of expenses. Ms. Gonzales shared charts splitting expenditures out by fund category and policy goal area.

Ms. Gonzales highlighted several grants and programs that arose unanticipated during 2021. These include the GusNIP COVID Relief and Response (CRR) grant expanding the Double Up Food Bucks program, regional COVID-19 response funds, and more. She also shared future revenue outlook, noting that while it is currently stable, change is expected given the federal activity around COVID-19 response and recovery. Ms. Gonzales also shared that 100% of local dues were collected in 2021 and earnings from 2021 investments are projected to be \$70,000.

Finally, Ms. Gonzales noted several organizational changes. A new Local Government Services Department is forming and will include 911 and Emergency Services. Food insecurity and community health programs have moved from the Community Development Department to the Aging Department. Information technology has also been moved from Research Services to Finance and Administration. Targeted agency-wide expenditures for 2022 include finishing the website



update, a new content and event management system, a new human resources info system, and facility improvements. There were no questions at the time, but Ms. Gonzales encouraged Board members to reach out with any questions in the future.

#### BRIEF REPORTS

##### REPORT and VOTE: Approve the 2022 Unified Planning Work Program to Support Transportation Planning

Mr. Achelpohl reminded the Board that the Unified Planning Work Program (UPWP) 1) describes the transportation planning activities MARC and other agencies will undertake during the year; 2) documents the proposed expenditures of federal, state, and local funds in support of applications for various planning grants; and 3) provides a management tool for MARC and the funding agencies in scheduling major transportation planning activities, milestones, and products. MARC hosted a virtual meeting on June 24, 2021 with its planning partners to coordinate development of the 2022 UPWP. An initial version of the 2022 UPWP was circulated among the planning partners for comment in September 2021.

The Total Transportation Policy Committee (TTPC) released the draft 2022 UPWP for public review and comment at their October 19, 2021 meeting. One comment from the public was received. TTPC recommended approval of the 2022 UPWP on November 16, 2021. Mr. Achelpohl requested approval of the 2022 Unified Planning Work Program. There were no questions.

##### REPORT: 2021 Public Service Career Expo

Ms. Lauren Palmer, Director of Local Government Services at MARC, reported that the Public Sector Career Expo was created by CORE4 in 2015 and later expanded to include other communities in the region. The planning committee of representatives from participating cities and counties explored alternatives for the Career Expo in 2021 in light of COVID-19 and social distancing precautions. The group opted to conduct a virtual event with a combination of live and pre-recorded sessions that highlight public careers.

The Career Expo partnered with Kansas City Government-2-University (G2U) to professionally produce 10 videos that promote high-demand public sector careers. Careers were mapped to the ten Agilities in the Agile Work Profiler (AWP), a career tool offered by The DeBruce Foundation that was promoted as part of the 2019 and 2021 Career Expos. Videos are available for viewing and rebroadcast at <http://www.careerexpokc.org>.

The virtual event was held on November 3-4, 2021. Over 4,000 middle and high school students were registered. Over 50 public sector employees representing 17 cities and counties participated and interacted with students in live sessions. The event featured 29 specific jobs within 10 public sector career areas. Additional outreach is planned following the event. G2U is working with college career services professionals to promote the videos and AWP for college students. Over 75 post-event opportunities (internships, job shadowing, volunteer programs, etc.) were made available to students and teachers who want to learn more and gain real-world experience in public sector careers. There were no questions.

#### CONSENT AGENDA (ADMINISTRATIVE MATTERS)

VOTE: Approve Consent Agenda

- a. Approve Minutes of the October 26, 2021 Board Meeting
- b. Authorize the Executive Director to Sign a Lease Amendment with Price Brothers Development Company for Additional Office Space
- c. Authorize an Agreement with GrowthZone for an Association Management Software System to Support Contact and Event Management
- d. Authorize Renewal of a Contract with Rita Parker for Cooperative Purchasing Coordination Services for the Kansas City Regional Purchasing Cooperative
- e. Approve the Purchase of Two Graybar Uninterruptable Power Supply Systems from Vertiv Corporation to Replace the Current Systems at the Trimble and Booth Towers
- f. Authorize Three Contracts with Community Agencies to Support Regional Public Health Response to COVID-19
- g. Approve a Contract with W.H. Koch Inc. to Implement the Double Up Food Bucks Program at Three Grocery Stores in Missouri
- h. Authorize MARC to Contract with Selected Managed Services Network Partners
- i. Authorize an Agreement with Community Care Link to Provide a Social Health Access and Referral Platform to Support Aging and Adult Services
- j. Authorize Receipt and Expenditure of Grant Funds from the Menorah Heritage Foundation to Support Integrated Care Services for Older Adults in Kansas
- k. Authorize a Memorandum of Understanding with and Acceptance of Funds from the Kansas City Area Transportation Authority
- l. Approve a Contract with The Family Conservancy for Professional Development Services
- m. Approve a Contract with Propio Language Services for Interpretive Services for MARC Head Start
- n. Approve Actions Taken at the November 16, 2021 Head Start Advisory Committee Meeting

MOTION: Mayor Carson Ross moved for approval of all agenda items and the consent agenda, and Councilmember Curt Skoog seconded. Commissioner Johnson asked if any member wanted to abstain or object to any of the agenda items. Mayor Pro Tem Lopez has a standing disclosure of his conflict of interest in contractual matters between MARC and his employer, Guadalupe Center, and he is recorded as having abstained from a vote on agenda item 6-f. All were in favor of approving agenda items 5-a through 6-n. The motion passed.

OTHER BUSINESS

There was no other business.

ADJOURNMENT

The meeting was adjourned at 1:25 p.m.

MEETING SUMMARY APPROVED:

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Harold Johnson, Chair

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Date

# AGENDA REPORT

## MARC Board of Directors

December 2021  
Item No. 10-b  
Core Competencies

### ISSUE:

VOTE: Approve Local Government Dues for 2023

### BACKGROUND:

Typically, MARC brings local government dues to the Board a year in advance to give local governments time to include them in their budgets. The Board approved 2022 local dues in October 2021, due to a delay in receiving the results of the decennial census.

We are now back on schedule and are bringing our recommendation for the 2023 local dues. Dues and voluntary contributions provide general support to MARC operations. Although they are less than 2% of MARC's overall budget, they are unrestricted funds that provide a foundation for a broad range of regional programs and initiatives, and they can be used as matching funds to leverage federal, state, and private grants. MARC receives an annual allocation from the State of Missouri that is also used for general support. The base amount is \$10,670 but the timing and amount of that allocation varies from year to year.

The nine counties and six largest cities in the region (named as incorporating members in MARC's bylaws) pay annual dues calculated on a per-capita basis. The five counties on the Missouri side of the region and the cities of Independence and Kansas City, Missouri, also pay an annual match (calculated per capita) as part of MARC's Area Agency on Aging. Other cities in the MARC region are asked to pay basic dues based on population. In addition, all communities are asked to make program-specific voluntary contributions to Emergency Services (calculated per capita), the Government Training Institute (based on number of employees), and the Government Innovations Forum (calculated per capita).

It has generally been our practice to request a 2% increase each year, which is what we are recommending for 2023. The activities supported by these funds increase in cost, and in some years 2% is slightly more than inflation, in other years (such as this year) it is less.

### BUDGET CONSIDERATIONS:

Below is a summary schedule showing history of these dues.

2023 MARC LOCAL DUES SUMMARY	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Actual 2021	Proposed 2022	Proposed 2023
Members' Dues	\$ 389,877	\$ 397,682	\$ 405,643	\$ 413,763	\$ 422,046	\$ 431,001	\$ 439,629
Aging Local Match - Missouri	71,785	72,703	73,637	76,731	78,265	79,830	81,427
Voluntary Dues	66,300	68,159	69,435	70,709	71,984	80,309	81,715
Government Innovations Forum	137,427	137,390	141,634	147,945	163,981	189,186	192,968
Government Training Institute	76,412	75,803	79,829	78,925	89,039	90,815	92,632
Subtotal	741,801	751,737	770,178	788,073	825,315	871,141	888,371
Emergency Services	370,133	387,176	423,214	365,919	437,189	442,335	448,335
Total	\$ 1,111,934	\$ 1,138,913	\$ 1,193,392	\$ 1,153,992	\$ 1,262,504	\$ 1,313,476	\$ 1,336,706
Summary of Increases	2%	2%	2%	2%	2%	2%	2%

Note: Emergency Services 2019 billings were not written off until 2020, thus the actuals for those two years are overstated and understated respectively.

## AGENDA REPORT

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### MARC Board of Directors

Attached are detailed schedules showing the information by agency and program. Staff sends invoices early in the year, with a goal of receiving payment by the end of March.

**RECOMMENDATION:**

Approve a 2 percent increase in local government member and voluntary dues, emergency services, GTI and GIF membership dues, and the Aging match for 2023.

**STAFF CONTACT:**

Carol Gonzales  
Darlene Pickett  
Katelyn Click

**Proposed 2023 MARC Local Dues Combined**

Entity Name	Basic Local Dues	Voluntary Dues	GIF Dues Requested	GTI Dues Requested	Aging Local Dues	2023 Combined Total	2022 Combined Total	Change
Cass County	20,891		5,999	792	1,665	29,347	28,765	582
Clay County	31,255		9,000	3,167	3,334	46,756	45,832	924
Independence	15,899		7,498	4,749	3,334	31,480	30,859	621
Platte County	13,794		5,999	1,582	1,665	23,040	22,584	456
Ray County	5,000		2,997	364	1,665	10,026	9,927	99
Jackson County	82,244		9,000	6,333	29,805	127,382	124,866	2,516
Kansas City, MO	65,668		11,250	15,834	39,959	132,711	130,094	2,617
Johnson County	92,742		9,000	7,915		109,657	107,485	2,172
Kansas City, KS	20,241					20,241	19,839	402
Wyandotte County	12,571		7,351	6,333		26,255	25,737	518
Leavenworth County	15,874		4,500	2,376		22,750	22,300	450
Miami County	6,629		2,997	1,582		11,208	10,986	222
Overland Park	25,492		7,498	3,959		36,949	36,218	731
Lee's Summit	18,261		7,498	3,167		28,926	28,355	571
Olathe	13,068		7,498	3,959		24,525	24,040	485

<b>Total Member's Dues</b>	<b>\$439,629</b>	<b>\$0</b>	<b>\$98,085</b>	<b>\$62,112</b>	<b>\$81,427</b>	<b>\$681,253</b>	<b>\$667,887</b>	<b>\$13,366</b>
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Basehor		807	751	364		1,922	1,886	36
Belton		2,803	3,752	792		7,347	7,209	138
Blue Springs		6,857	5,999	1,582		14,438	14,171	267
Bonner Springs		917	751	364		2,032	1,994	38
Buckner		345	375	364		1,084	1,064	20
Claycomo		157	368	364		889	872	17
De Soto		716	751	364		1,831	1,797	34
Edgerton		205	375	364		944	926	18
Edwardsville		552	375	364		1,291	1,267	24
Excelsior Springs		1,235	2,249	364		3,848	3,776	72
Fairway		488	375	364		1,227	1,205	22
Garden City		191	375	364		930	912	18
Gardner		2,725	3,752	792		7,269	7,132	137
Gladstone		3,166	4,500	792		8,458	8,300	158
Grain Valley		1,828	3,752	364		5,944	5,832	112
Grandview		3,066	4,500	792		8,358	8,202	156
Greenwood		704	751	0		1,455	1,428	27
Harrisonville		1,184	2,249	792		4,225	4,145	80
Kearney		1,217	2,249	364		3,830	3,758	72
Lake Lotawana		270	375	364		1,009	991	18
Lansing		1,315	2,249	364		3,928	3,854	74
Lawson		297	375	364		1,036	1,017	19
Leavenworth		4,370	4,500	1,582		10,452	10,258	194
Leawood		3,967	4,500	1,582		10,049	9,862	187
Lenexa		6,720	5,999	2,376		15,095	14,815	280
Liberty		3,530	4,500	792		8,822	8,657	165
Louisburg		581	375	364		1,320	1,296	24
Merriam		1,298	2,249	792		4,339	4,257	82
Mission		1,165	751	364		2,280	2,238	42
Mission Hills		420	375	364		1,159	1,138	21
North Kansas City		523	375	792		1,690	1,658	32
Oak Grove		954	751	364		2,069	2,031	38
Osawatomie		498	375	364		1,237	1,214	23
Paola		675	751	364		1,790	1,756	34
Parkville		833	751	364		1,948	1,911	37
Peculiar		658	751	364		1,773	1,739	34
Platte City		560	375	364		1,299	1,275	24
Pleasant Hill		1,027	751	364		2,142	2,102	40
Pleasant Valley		321	375	364		1,060	1,040	20
Prairie Village		2,686	3,752	792		7,230	7,094	136
Raymore		2,684	3,752	792		7,228	7,092	136
Raytown		3,511	4,500	792		8,803	8,639	164
Richmond		704	751	364		1,819	1,784	35
Riverside		470	375	364		1,209	1,186	23
Roeland Park		804	751	364		1,919	1,883	36
Shawnee		7,875	5,999	1,582		15,456	15,173	283
Smithville		1,218	2,249	364		3,831	3,759	72
Spring Hill		930	751	364		2,045	2,007	38
Sugar Creek		383	375	364		1,122	1,101	21
Tonganoxie		652	751	364		1,767	1,734	33
Weatherby Lake		243	375	364		982	964	18
Weston		205	375	364		944	927	17
Westwood		205	375	364		944	926	18
Adjustments/Credit Memos						-	-	-

<b>Total Voluntary Dues</b>	<b>\$0</b>	<b>\$81,715</b>	<b>\$94,883</b>	<b>\$30,520</b>	<b>\$0</b>	<b>\$207,118</b>	<b>\$203,254</b>	<b>\$3,864</b>
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<b>Grand Total Local Dues</b>	<b>\$439,629</b>	<b>\$81,715</b>	<b>\$192,968</b>	<b>\$92,632</b>	<b>\$81,427</b>	<b>\$888,371</b>	<b>\$871,141</b>	<b>\$17,230</b>
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**Summary of Emergency Services Local Contributions**  
**Funding Strategy for Regional Emergency Services Program**  
**January 1 to December 31, 2023**

**2023**

2022 General	Breakdown of 2023 Contributions					Total Invoiced
	General	MARCER	MERS	MOHAKCA		
	#12800	#12810	#12820	#12830		
<b>Cities and Counties</b>						
City of Belton	1,693.00	1,727.00	350.00	100.00	0.00	2,177.00
City of Blue Springs	4,865.00	4,962.00	0.00	100.00	0.00	5,062.00
City of Claycomo	55.00	56.00	350.00	0.00	0.00	406.00
City of Edwardsville	386.00	394.00	350.00	0.00	0.00	744.00
City of Excelsior Springs	562.00	573.00	350.00	100.00	0.00	1,023.00
City of Gardner	1,907.00	1,945.00	0.00	0.00	0.00	1,945.00
City of Gladstone	1,400.00	1,428.00	835.00	100.00	0.00	2,363.00
City of Grandview	1,277.00	1,303.00	835.00	100.00	0.00	2,238.00
City of Independence	9,311.00	9,497.00	835.00	100.00	0.00	10,432.00
City of Kansas City, Mo	41,659.00	42,492.00	835.00	100.00	800.00	44,227.00
City of Leavenworth	3,361.00	3,428.00	0.00	0.00	0.00	3,428.00
City of Leawood	2,022.00	2,062.00	835.00	100.00	0.00	2,997.00
City of Lee's Summit	7,646.00	7,799.00	835.00	100.00	0.00	8,734.00
City of Lenexa	3,604.00	3,676.00	835.00	100.00	0.00	4,611.00
City of Liberty	1,766.00	1,801.00	835.00	100.00	0.00	2,736.00
City of North Kansas City	1,159.00	1,182.00	350.00	100.00	0.00	1,632.00
City of Olathe	11,282.00	11,508.00	835.00	0.00	0.00	12,343.00
City of Overland Park	15,758.00	16,073.00	835.00	100.00	0.00	17,008.00
City of Prairie Village	1,932.00	1,971.00	0.00	100.00	0.00	2,071.00
City of Raymore	1,725.00	1,760.00	0.00	100.00	0.00	1,860.00
City of Raytown	1,737.00	1,772.00	835.00	100.00	0.00	2,707.00
City of Riverside	552.00	563.00	350.00	100.00	0.00	1,013.00
City of Shawnee	5,067.00	5,168.00	835.00	0.00	0.00	6,003.00
Cass County	4,767.00	4,862.00	0.00	0.00	400.00	5,262.00
Clay County	11,698.00	11,932.00	0.00	100.00	0.00	12,032.00
Jackson County	35,039.00	35,740.00	0.00	100.00	0.00	35,840.00
Johnson County, Kan.	27,029.00	27,570.00	835.00	200.00	800.00	29,405.00
Leavenworth County	2,559.00	2,610.00	835.00	100.00	400.00	3,945.00
Platte County	4,668.00	4,761.00	0.00	100.00	0.00	4,861.00
Wyandotte County	13,128.00	13,391.00	835.00	200.00	600.00	15,026.00
<b>GRAND TOTAL FOR AREA CITIES &amp; COUNTIES</b>	<b>219,614.00</b>	<b>224,006.00</b>	<b>14,625.00</b>	<b>2,500.00</b>	<b>3,000.00</b>	<b>244,131.00</b>
<b>MARCER SPECIAL DISTRICTS - EMS AGENCIES IN-REGION</b>						
Bonner Springs Ambulance District	0.00	0.00	0.00	0.00	0.00	0.00
Bonner Springs Fire and EMS	386.00	394.00	350.00	0.00	0.00	744.00
Central Cass County FPD	386.00	394.00	350.00	0.00	0.00	744.00
Central Jackson Co FPD	1,176.00	1,200.00	835.00	100.00	0.00	2,135.00
Consolidated Fire District #2 (Johnson County)	386.00	394.00	350.00	0.00	0.00	744.00
Fort Osage FPD	386.00	394.00	350.00	0.00	0.00	744.00
Garden City FPD	386.00	394.00	350.00	0.00	0.00	744.00
Harrisonville Emergency Services	386.00	394.00	350.00	0.00	0.00	744.00
Holt FPD	386.00	394.00	350.00	0.00	0.00	744.00
Inter-City FPD	386.00	394.00	350.00	0.00	0.00	744.00
John Knox Village Ambulance	386.00	394.00	350.00	0.00	0.00	744.00
Johnson Co FD #2	386.00	394.00	350.00	0.00	0.00	744.00
Johnson Co FD #1	386.00	394.00	350.00	0.00	0.00	744.00
Kearney Fire and Rescue	275.00	281.00	350.00	100.00	0.00	731.00
Lawson Fire and Rescue	386.00	394.00	350.00	0.00	0.00	744.00
Lone Jack FPD	386.00	394.00	350.00	0.00	0.00	744.00
Northland Regional Ambulance District	1,286.00	1,312.00	835.00	0.00	0.00	2,147.00
Northwest Consolidated Fire District (Johnson County)	386.00	394.00	350.00	0.00	0.00	744.00
Pleasant Hill Fire Protection District	275.00	281.00	350.00	100.00	0.00	731.00
Pleasant Valley Fire Dept	386.00	394.00	350.00	0.00	0.00	744.00
Ray Co Ambulance District	734.00	749.00	835.00	0.00	0.00	1,584.00
Raytown FPD	0.00	0.00	835.00	0.00	0.00	835.00
Smithville Area FPD	386.00	394.00	350.00	0.00	0.00	744.00
Sni Valley FPD	386.00	394.00	350.00	0.00	0.00	744.00
South Metro Fire District	386.00	394.00	350.00	0.00	0.00	744.00
South Platte FPD	386.00	394.00	350.00	0.00	0.00	744.00
Southern Jackson Co Fire Protection District	386.00	394.00	350.00	0.00	0.00	744.00
West Peculiar FPD	275.00	281.00	350.00	100.00	0.00	731.00
West Platte FPD	386.00	394.00	350.00	0.00	0.00	744.00
<b>Subtotal for MARCER members (in-region)</b>	<b>12,127.00</b>	<b>12,378.00</b>	<b>11,740.00</b>	<b>400.00</b>	<b>0.00</b>	<b>24,518.00</b>

**Summary of Emergency Services Local Contributions**  
**Funding Strategy for Regional Emergency Services Program**  
**January 1 to December 31, 2023**

**2023**

	Breakdown of 2023 Contributions					Total Invoiced	
	2022 General	General	MARCER	MERS	MOHAKCA		
	#12800	#12800	#12810	#12820	#12830		
<b>Special Districts Outside Metro (EMS agencies involved with MARCER)</b>							
Air Evac Lifeteam - Sedalia	165.00	168.00	350.00	0.00	0.00	518.00	
Air Methods/Mercy Med Flight	165.00	168.00	350.00	0.00	0.00	518.00	
American Medical Response	1,286.00	1,312.00	835.00	0.00	0.00	2,147.00	
Buchanan County EMS	165.00	168.00	350.00	0.00	0.00	518.00	
Cox Air Care	165.00	168.00	350.00	0.00	0.00	518.00	
Franklin Co Ambulance	165.00	168.00	350.00	0.00	0.00	518.00	
Golden Valley Memorial Healthcare EMS	165.00	168.00	350.00	0.00	0.00	518.00	
Higginsville EMS	165.00	168.00	350.00	0.00	0.00	518.00	
Johnson Co, Mo. Ambulance District	165.00	168.00	350.00	0.00	0.00	518.00	
Jefferson County KS Emergency Services	165.00	168.00	350.00	0.00	0.00	518.00	
Lawrence-Douglas Co Fire & Medical	1,286.00	1,312.00	835.00	0.00	0.00	2,147.00	
Lexington Fire & Rescue	165.00	168.00	350.00	0.00	0.00	518.00	
LifeFlight Eagle	1,286.00	1,312.00	835.00	0.00	0.00	2,147.00	
LifeTeam Air MD (Air Methods)	165.00	168.00	350.00	0.00	0.00	518.00	
Med Trans	165.00	168.00	350.00	0.00	0.00	518.00	
Mercy Emergency Services Comm Ctr	165.00	168.00	350.00	0.00	0.00	518.00	
Miami Co EMS	1,286.00	1,312.00	835.00	0.00	0.00	2,147.00	
Midwest Medical	1,286.00	1,312.00	835.00	0.00	0.00	2,147.00	
Odessa Fire & Rescue Protection District	165.00	168.00	350.00	0.00	0.00	518.00	
Pettis Co Ambulance District	458.00	467.00	835.00	0.00	0.00	1,302.00	
RSL Crisis Intervention Center	165.00	168.00	350.00	0.00	0.00	518.00	
Tri-County Ambulance District	165.00	168.00	350.00	0.00	0.00	518.00	
Wellington-Napoleon FPD	165.00	168.00	350.00	0.00	0.00	518.00	
<b>Subtotal for Special Districts Outside Metro</b>	<b>9,693.00</b>	<b>9,883.00</b>	<b>10,960.00</b>	<b>0.00</b>	<b>0.00</b>	<b>20,843.00</b>	
<b>PUBLIC HEALTH DISTRICTS</b>							
Clay County Health Center	330.00	337.00	0.00	0.00	600.00	937.00	
Jackson County Health Dept	330.00	337.00	0.00	0.00	600.00	937.00	
Platte County Health	275.00	281.00	0.00	0.00	400.00	681.00	
Ray County Health	165.00	168.00	0.00	0.00	200.00	368.00	
<b>Subtotal for Public Health Districts</b>	<b>1,100.00</b>	<b>1,123.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,800.00</b>	<b>2,923.00</b>	
<b>Hospitals (involved with MARCER)</b>							
Belton Regional Medical Center	HCA	1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Centerpoint Medical Center	HCA	1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Lee's Summit Medical Center	HCA	1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Menorah Medical Center	HCA	1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Overland Park Regional	HCA	1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
OPR-ER of Olathe	HCA	1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
OPR-ER Shawnee	HCA	1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
OPR-Pediatric ER of Overland Park	HCA	1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Research Medical Center	HCA	2,208.00	2,252.00	2,500.00	0.00	0.00	4,752.00
Research Medical Center - Brookside Campus	HCA	1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Cass Regional Medical Center		1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Children's Mercy Hospital		2,208.00	2,252.00	2,500.00	0.00	0.00	4,752.00
Children's Mercy Hospital Kansas		1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Lawrence Memorial Hospital		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Liberty Hospital		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Miami County Medical Center		1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
North Kansas City Hospital		2,208.00	2,252.00	2,500.00	0.00	0.00	4,752.00
Olathe Medical Center		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Providence Medical Center		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Saint John Hospital		1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Saint Luke's Community Hospital - Legends		1,082.00	1,104.00	2,500.00	0.00	0.00	3,604.00
Saint Luke's Community Hospital - Leawood		1,082.00	1,104.00	2,500.00	0.00	0.00	3,604.00
Saint Luke's Community Hospital - Roeland Park		1,082.00	1,104.00	2,500.00	0.00	0.00	3,604.00
Saint Luke's Community Hospital - Olathe		1,082.00	1,104.00	2,500.00	0.00	0.00	3,604.00
Saint Luke's Community Hospital - Shawnee		1,082.00	1,104.00	2,500.00	0.00	0.00	3,604.00
Saint Luke's East Hospital		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Saint Luke's Hospital of Kansas City		2,208.00	2,252.00	2,500.00	0.00	0.00	4,752.00
Saint Luke's North Hospital - Barry Road		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Saint Luke's South		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Shawnee Mission Medical Center		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
Shawnee Mission Health - Lenexa		1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Shawnee Mission Health - Overland Park		1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
St. Joseph Medical Center		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
St. Mary's Medical Center		1,104.00	1,126.00	2,500.00	0.00	0.00	3,626.00
Truman Medical Center - Hospital Hill		2,208.00	2,252.00	2,500.00	0.00	0.00	4,752.00
Truman Medical Center Lakewood		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
University of Kansas Hospital		2,208.00	2,252.00	2,500.00	0.00	0.00	4,752.00
VA Eastern Kansas Health Care System		1,082.00	1,104.00	2,500.00	0.00	0.00	3,604.00
Veterans Administration Hospital		1,656.00	1,689.00	2,500.00	0.00	0.00	4,189.00
<b>Subtotal for Hospitals</b>	<b>57,276.00</b>	<b>58,420.00</b>	<b>97,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>155,920.00</b>	

**Summary of Emergency Services Local Contributions**  
**Funding Strategy for Regional Emergency Services Program**  
**January 1 to December 31, 2023**

**2023**

2022 General	Breakdown of 2023 Contributions					Total Invoiced
	General	MARCER	MERS	MOHAKCA		
	#12800	#12810	#12820	#12830		
<b>PRIVATE INDUSTRY (Involved with LEPC and MEMC)</b>						
KCPL	0.00	0.00	0.00	0.00	0.00	0.00
Missouri Gas Energy	0.00	0.00	0.00	0.00	0.00	0.00
Clay Platte Electric	0.00	0.00	0.00	0.00	0.00	0.00
Kansas Gas	0.00	0.00	0.00	0.00	0.00	0.00
Kansas City Southern RR	0.00	0.00	0.00	0.00	0.00	0.00
Burlington Northern RR	0.00	0.00	0.00	0.00	0.00	0.00
Union Pacific RR	0.00	0.00	0.00	0.00	0.00	0.00
Williams Pipeline Company	0.00	0.00	0.00	0.00	0.00	0.00
Bayer	0.00	0.00	0.00	0.00	0.00	0.00
Brenntag	0.00	0.00	0.00	0.00	0.00	0.00
Exxon Mobile	0.00	0.00	0.00	0.00	0.00	0.00
National Starch	0.00	0.00	0.00	0.00	0.00	0.00
Vendors (e.g., Grainger)	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal for Private Industries	0.00	0.00	0.00	0.00	0.00	0.00
<b>GRAND TOTAL ALL SOURCES</b>	<b>299,810.00</b>	<b>305,810.00</b>	<b>134,825.00</b>	<b>2,900.00</b>	<b>4,800.00</b>	<b>448,335.00</b>



## AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 10-c  
Effective Local Government

### ISSUE:

VOTE: Accept a Grant from the Hall Family Foundation to Support the Regional Housing Partnership

### BACKGROUND:

MARC is partnering with Local Initiatives Support Corporation (LISC) Greater Kansas City to organize the Regional Housing Partnership (RHP). The RHP will mobilize individuals and organizations to enact systems-level change to grow the supply of affordable housing for cost-burdened households. This will be accomplished through seven elements of an effective regional housing system: (1) data and analysis; (2) networked leadership; (3) financing tools; (4) production capacity; (5) rental & homeowner resources; (6) policy; and (7) education.

This award will supplement previous grants of \$560,000 from the Marion and Henry Bloch Foundation and \$150,000 from the Health Forward Foundation. A portion of the Hall Family Foundation grant will be subcontracted to LISC to assist with implementation of the Regional Housing Partnership, notably for deliverables related to the advocacy, financing, and capacity strategies of the work plan.

### BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$150,000
Source	Hall Family Foundation Grant
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$55,000
Contractual	\$95,000

### RECOMMENDATION:

Authorize acceptance of a grant in the amount of \$150,000 from the Hall Family Foundation for the Regional Housing Partnership, to be administered through MARC's 501c3 entity, MARC Community Services Corporation.

### STAFF CONTACT:

Katie Killen  
Lauren Palmer

## AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 10-d  
Effective Local Government

### ISSUE:

VOTE: Authorize an Agreement with Local Initiatives Support Corporation to Support the Regional Housing Partnership

### BACKGROUND:

MARC is partnering with Local Initiatives Support Corporation (LISC) Greater Kansas City in organizing the Regional Housing Partnership (RHP) and advancing its first-year work plan focused on grant deliverables. The RHP will mobilize individuals and organizations to enact systems-level change to grow the supply of affordable housing for cost-burdened households. This will be accomplished through seven elements of an effective regional housing system: (1) data and analysis; (2) networked leadership; (3) financing tools; (4) production capacity; (5) rental & homeowner resources; (6) policy; and (7) education. This work is currently funded by the Marion and Henry Bloch Family Foundation and the Health Forward Foundation. An additional funding source through the Hall Family Foundation is being considered as a separate agenda item.

The contractual amount shown is reflective of the anticipated work LISC will complete for the RHP.

### BUDGET CONSIDERATIONS:

The funded budget for the Regional Housing Partnership is \$710,000 with an additional \$150,000 to be approved. The contract with LISC is contingent upon approval and receipt of grant funds. The additional funding would bring the total to \$860,000. LISC will also be providing approximately \$50,000 of in-kind support.

REVENUES	
Amount	\$860,000
Source	Foundation grants
PROJECTED EXPENSES	
Contractual - LISC	\$355,000
Contractual - Other	\$133,850
Other (supplies, printing)	\$12,350
Personnel (salaries, fringe, rent)	\$358,800

### RECOMMENDATION:

Authorize MARC to enter into an agreement with Local Initiatives Support Corporation to perform such work that advances the Regional Housing Partnership deliverables, in an amount not to exceed \$355,000.

### STAFF CONTACT:

Katie Killen  
Lauren Palmer

# AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 10-e  
Effective Local Government

## ISSUE:

VOTE: Authorize a Service Contract with the Health Forward Foundation to Facilitate a Shared Approach to 988 across Missouri Community Mental Health Centers

## BACKGROUND:

In July 2020, the Federal Communications Commission (FCC) adopted rules designating 988 for Americans in crisis to connect with suicide prevention and mental health crisis counselors. The transition will result in phone service providers directing all 988 calls to the existing National Suicide Prevention Lifeline by July 16, 2022.

Calls to 988 will be managed by CommCARE, the 24/7 behavioral health crisis hotline in Missouri. Calls are routed to Community Mental Health Centers (CMHCs) for response. CMHCs have different standards of care for crisis response and after-hours response. Because CMHC catchment areas do not mirror jurisdictional boundaries for public safety (police, fire, and EMS), the inconsistencies undermine community trust because people in crisis cannot rely on a standardized level of care.

Several leaders among the CMHCs in Missouri requested assistance from MARC to conduct a planning process to prepare for 988 implementation. Philosophically, the CMHCs agree that a consistent model for crisis response across all agencies is ideal prior to implementation of 988, yet there are barriers including geography and limited resources. MARC proposes a four-phase process to gather and analyze stakeholder input and research to answer the following:

1. What can we do to be as prepared as possible prior to the 988 implementation in July 2022?
2. What is the ideal crisis response system for the greater Kansas City region in Missouri?
3. Are there ideas we could pilot on a smaller scale before implementing region-wide?
4. What works well in the current crisis response system that we can build upon to reach the ideal system?
5. What barriers and gaps must we overcome to achieve the ideal system?
6. How can we fill gaps and move toward the ideal system?

The planning process is estimated to cost \$91,500. Health Forward Foundation approved a service agreement to cover 75% of the cost at \$68,625. Staff is working to secure the remaining 25% from other sources but requests approval to initiate the work on-risk due to the time sensitivity.

## BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$91,500
Source	Health Forward Foundation and other sources TBD
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$55,875
Contractual	\$34,125
Other (supplies, printing, etc.)	\$1,500

## RECOMMENDATION:

Authorize acceptance of a service contract in the amount of \$68,625 from the Health Forward Foundation to facilitate a shared approach to 988 across Missouri Community Mental Health Centers (CMHCs); authorize a Memorandum of Understanding (MOU) with the participating CMHCs to establish a scope of work for the planning process.

## AGENDA REPORT

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MARC Board of Directors

**STAFF CONTACT:**

Lauren Palmer

## AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 10-f  
Safe and Secure Communities

**ISSUE:**

VOTE: Approve an Agreement with Motorola to Purchase Call-taking Hardware for Regional Fire, Police, and Sheriff Departments

**BACKGROUND:**

The Public Safety Communications Board (PSCB) approved a Public Safety Access Point (PSAP) VESTA call-taking hardware replacement program. The intent is to replace 60 of the 240 regional call-taking workstations each year. This will improve productivity by preventing repairs, keeping the equipment current and updated. The contract with Motorola allows MARC to purchase equipment directly from the manufacturer, leaving out the increased cost of a middleman. This was made possible by the PSCB approving the move to MARC maintenance instead of contracted maintenance. In 2022, 57 workstations will be replaced at the following PSAPs throughout the region: Ft. Leavenworth, Kansas City MO Fire, Platte County Sheriff, Excelsior Springs Police, Gladstone Police, Liberty Police, Independence Police, Blue Springs Police, Clay County Sheriff, Jackson County Sheriff, Lee's Summit Fire, and Sugar Creek Police.

**BUDGET CONSIDERATIONS:**

REVENUES	
Amount	\$938,841.20
Source	911 Allocation Budget (Capital Projects)
PROJECTED EXPENSES	
Contractual	\$938,841.20

**COMMITTEE ACTION:**

The Public Safety Communications Board approved the use of the funds needed for these projects on September 8, 2021.

**RECOMMENDATION:**

Approve the agreement with Motorola to purchase VESTA Call-taking hardware for twelve fire, police, and sheriff departments in the region.

**STAFF CONTACT:**

Eric Winebrenner

## AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 10-g  
Safe and Secure Communities

### ISSUE:

VOTE: Authorize a Request for Qualifications for a Contractor to Support Special Event Threat Assessment Work

### BACKGROUND:

MARC's Emergency Services programs help ensure the region's ability to prepare, respond, and recover with coordinated plans and high-quality training, technology, and equipment. The following contract supports this work.

#### Kansas City Fusion Center Contract for Outreach Coordinator

The Kansas City Board of Police Commissioners has hosted the Kansas City Regional Fusion Center (formerly known as the Kansas City Regional Terrorism Early Warning Center) since 2007. The Center's role is to work with federal, state, and local law enforcement and other emergency services agencies to collect, analyze, and share sensitive intelligence information to support the prevention and deterrence of terrorist acts in the Kansas City region. Personnel from several local law enforcement agencies have donated time to support the Fusion Center, and an advisory committee with public and private sector representatives offers guidance to the Center.

The Mid America Regional Council in conjunction with the Kansas City Regional Fusion Center (KCRFC) and agencies in the nine-county area, is seeking a contractor to help conduct Special Event Threat Assessments at venues in the Kansas City nine-county region, evaluate assessments previously conducted, and work with Fusion Center leadership to implement outreach to venues to increase their emergency preparedness. The following scope of work has been identified:

#### Threat Assessment:

- Work with KCRFC personnel and local law enforcement to identify selected venues and special events for assessment. (The number of venues and special events will be determined after the review of prior assessments and is not expected to exceed 50). Confirm the location sponsors' willingness to participate in an assessment and related follow-up.
- Review previous outreach and threat assessments for the selected venues and special events to determine the next step to take to help increase emergency preparedness.
- Depending on the comprehensiveness and/or date of prior assessments, conduct screening and threat assessments at selected venues and special events in the nine-county region.

#### Outreach Materials:

- Develop checklists, flyers, or other materials based on best practice research and review of assessments and plans for selected venues and special events in the KC region.
- Develop a regional baseline set of security standards and guidelines based on the best practices research.

#### Outreach Activities:

- Develop plans for and conduct outreach to identified venues and special event locations to help them increase their emergency preparedness and connect them to the Kansas City Regional Fusion Center. As part of the outreach, provide basic information to their personnel to know when and how to report suspicious activity and to be aware of the resources available to help them to increase their readiness.
- Work with local law enforcement and KCRFC to share outreach materials with a broader set of venue operators.

## AGENDA REPORT

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### MARC Board of Directors

#### Ongoing Assessment:

- Develop a database of special event threat assessments (SETAs) completed and catalog special events for future evaluation and tracking. Include contact information and other relevant information.
- Develop methods for the KCRFC to maintain situational awareness of special events coming to the area of responsibility in concert with local law enforcement, including steps to ensure liaison with the Department of Homeland Security Protective Security Advisors regarding special events and critical infrastructure.

#### Training/Presentations:

- Conduct training for area groups, associations, and key venues (i.e., Visit KC, local convention bureaus) to raise awareness of actions to increase readiness for threats and hazards
- Conduct train-the-trainer opportunities: deliver initial training then provide follow up with web-based training.

Federal homeland security funds (through the state homeland security grant program) and Complex Coordinated Terrorist Attacks (CCTA) funds have been received to support this work. A Request for Qualifications (RFQ) was advertised on DemandStar, on the MARC website, and through local law enforcement agencies in the region. The RFQ closed on December 15, 2021 and work could begin as soon as December 30, 2021. The contract is supported with federal funds through Aug 31, 2023. Available funding is estimated at \$140,000 for a two-year period.

#### **RECOMMENDATION:**

Retroactively approve an RFQ for the emergency services work identified above; cost of services for a two-year period is not to exceed \$140,000.

#### **STAFF CONTACT:**

Erin Lynch  
John Davis

## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 10-h  
Safe and Secure Communities

### **ISSUE:**

VOTE: Authorize Two Contract Amendments to Support Regional Public Health Work

### **BACKGROUND:**

MARC selected contractors in mid-2020 to support the design and implementation of the COVID-19 data dashboard, associated data and analysis of the disease, and its impacts on residents, hospitals, and the community. Two individuals have continued to provide support, and given the continued presence of the disease, MARC wishes to extend their contracts into 2022.

#### Mike Parker - Regional Coordination Hub Contractor

Mike Parker is a veteran and past leader in large-scale FEMA disaster response efforts. He has a background and advanced degree in Emergency Health Care. He began volunteering with MARC Emergency Services in March 2020 and a contract for ongoing services was authorized by the MARC Board in August 2020. His services have been supported with foundation funds focused on public health response to COVID-19. The continued services would be covered by remaining foundation dollars for this purpose. The original contract for his services was \$105,000. An addition of \$25,000 would be added to cover continued support through April 2022.

#### Erin Cardwell - Public Health Data Analyst

Erin Cardwell has a background in health informatics and has been supporting the regional COVID-19 data hub since August 2020. She has also provided support to other MARC data dashboard projects, including the new regional housing data hub. Her services have also been supported from foundation funds focused on public health response to COVID-19 and CARES Act dollars. Continued support would be paid for with foundation funds. Her current contract runs until December 31, 2021 for \$104,500. An additional \$87,500 would cover her services through December 31, 2022. MARC would utilize her services for public health and other economic recovery related data work. The total contract would be for \$192,000.

### **RECOMMENDATION:**

Authorize contract amendments as described above.

### **STAFF CONTACT:**

Marlene Nagel



## AGENDA REPORT

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MARC Board of Directors

December 2021  
Item No. 10-i  
Competitive Economy

**ISSUE:**

VOTE: Authorize a Contract to Support Workforce Services under the New EDA CARES Act Grant

**BACKGROUND:**

In February 2021, the US Economic Development Administration (EDA) awarded MARC a grant to aid in the economic recovery of communities due to the COVID-19 disaster. MARC has worked with community partners on a program that would respond to the impacts of the disaster on “main street” small businesses and on those unemployed with limited skills to re-enter the workforce. The grant is focused on Wyandotte County, Kansas.

Earlier this year, the Budget and Personnel Committee and MARC Board authorized several contracts to implement the grant. One contract was omitted from the items for approval.

Applications were accepted for a contractor (or temporary employee) to assist MARC in implementing its Workforce Development Program, including a new federal grant from the EDA to help disadvantaged residents secure career counseling, training, and job placement services. Beth Heslowitz was selected through an interview process as the contractor for the work. Her services would be provided at a cost not to exceed \$125,000.

**RECOMMENDATION:**

Authorize contract as described above.

**STAFF CONTACT:**

Marlene Nagel

## AGENDA REPORT

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MARC Board of Directors

December 2021

Item No. 10-j

Thriving Older Adults and Communities

### **ISSUE:**

**VOTE:** Authorize a Contract with the University of Missouri Extension Service to Support the Double Up Food Bucks Program

### **BACKGROUND:**

In August 2021, the MARC Board heard an announcement of a new USDA grant to expand the Double Up Food Bucks - SNAP Nutrition Incentive Program in the Kansas City area and portions of central and southern Missouri. This \$4.6 million grant is enabling the expansion to increase grocery store support in the Kansas City area and add Missouri locations outside of the Kansas City and west central areas. The original board action in August authorized a contract for \$461,236 in funds to add the University of Missouri Extension to the Double Up Heartland Collaborative as a coordinating agency. Their staff will be responsible for coordinating with the farmers markets outside of Kansas City and the west central area of Missouri. Through further planning and interest in the program in Missouri, authorization by the board is needed for a larger contract with the University of Missouri Extension Service in the amount of \$757,622. The funding will come from the USDA Nutrition Incentive COVID-19 grant awarded to MARC last June.

### **RECOMMENDATION:**

Authorize an agreement with the University of Missouri to implement the Double Up Food Program as described above.

### **STAFF CONTACT:**

Donna Martin

## AGENDA REPORT

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MARC Board of Directors

December 2021

Item No. 10-k

Efficient Transportation and Quality Places

### ISSUE:

VOTE: Approve the First Amendment to the 2021 Unified Planning Work Program

### BACKGROUND:

The Unified Planning Work Program (UPWP) 1) describes the transportation planning activities MARC and other agencies will undertake during the year; 2) documents the proposed expenditures of federal, state, and local funds in support of applications for various planning grants; and 3) provides a management tool for MARC and the funding agencies in scheduling major transportation planning activities, milestones, and products.

The proposed 2021 UPWP Amendment #1 will make the following modifications:

- Add a new task for the Bridging Park and Market Study. The study will examine the concept of bringing Route 9 to grade between I-70 and the Heart of America Bridge and reconnecting Independence Avenue across Route 9.
- Revise Appendix C as necessary to account for the inclusion of the study and its use as match support for MARC's transportation planning activities.

The revisions are detailed at [http://marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/Unified-Planning-Work-Program/UPWP-assets/2021\\_UPWP\\_Amend1.aspx](http://marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/Unified-Planning-Work-Program/UPWP-assets/2021_UPWP_Amend1.aspx).

These revisions add activities to the UPWP and result in changes to MARC's matching funds for 2021. Revisions were released for public review and comment. No comments were received.

### BUDGET CONSIDERATIONS:

The Bridging Park and Market Study will be used by MARC as match support for the federally funded transportation planning activities documented in the UPWP.

### COMMITTEE ACTION:

The Total Transportation Policy Committee is scheduled to consider approval of this amendment at its December 21, 2021 meeting.

### RECOMMENDATION:

Approve the first amendment to the 2021 Unified Planning Work Program.

### STAFF CONTACT:

Ron Achelpohl

# AGENDA REPORT

MARC Board of Directors

December 2021

Item No. 10-l

Efficient Transportation and Quality Places

## ISSUE:

VOTE: Authorize Amendment of a Consultant Contract and Local Match Agreement for a Planning Sustainable Places Study

## BACKGROUND:

At the January 26, 2021 Board meeting, MARC was authorized to enter into a consultant agreement for the Kansas City, Mo. - West Pennway Street Redesign Plan. Receipt of the local match funds was authorized at the same meeting. The original contract amount was to not exceed \$48,000. The federal Surface Transportation Program (STP) funds for the project were \$38,000 and Westside Housing provided \$10,000 in local match.

As the project has progressed, additional public engagement services have been desired by the City of Kansas City, Mo., and Westside Housing. The additional services' cost will be covered by the City of Kansas City, Mo., and Westside Housing with no additional funds required from MARC. An amended local match agreement would be executed between the City of Kansas City, Mo., Westside Housing, and MARC to obligate the additional revenue funds for the project. The consultant contract is held between the consultant (Hoxie Collective) and MARC, so an amendment to the original consultant contract would be executed for the additional scope and associated fee.

## BUDGET CONSIDERATIONS:

The additional revenue for the additional scope items will be covered by the City of Kansas City, Mo., and Westside Housing as detailed below.

REVENUES	Original Contract	Amended Contract
Amount	\$48,000	\$54,600
Source	Federal STP funds: \$38,000 Westside Housing: \$10,000	Federal STP Funds: \$38,000 Westside Housing: \$12,000 City of Kansas City, Mo.: \$4,600
PROJECTED EXPENSES		
Contractual	\$48,000	\$54,600

## RECOMMENDATION:

Authorize amending the local match agreement and consultant services contract for the KCMO - West Pennway Street Redesign Plan as described above.

## STAFF CONTACT:

Beth Dawson  
Patrick Trouba  
Martin Rivarola  
Ron Achelpohl

# AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 10-m  
Healthy Environment

**ISSUE:**

VOTE: Authorize a Partnership with the University of Kansas to Jointly Lead a New Midwest Regional Integrated Sciences and Assessments Program

**BACKGROUND:**

In March 2021, the MARC Board of Directors adopted the Regional Climate Action Plan. The plan emphasized climate mitigation, adaptation, and resilience within a highly collaborative voluntary framework.

The National Oceanic and Atmospheric Administration (NOAA) has been the lead federal agency guiding climate change research. As part of this work, NOAA has funded a network of eleven climate research centers around the United States. Now NOAA seeks to establish a new Central Midwest Regional Integrated Sciences and Assessments (RISA) Program. The RISA program builds relationships that help local decision makers and researchers collaborate on adapting to climate change. Through regionally-focused and interdisciplinary research and engagement teams, RISA programs expand the nation's capacity to adapt and become resilient to extreme weather events and climate change.

The University of Kansas, through a broad interdisciplinary collaboration organized by the Center for Compassionate and Sustainable Communities, proposes to lead a RISA for the four-state Midwest region, with MARC serving as the co-anchor institution. The proposed partnership would facilitate progress toward NOAA's goal of supporting a network of people, prioritizing wide participation in learning by doing, learning through adapting, and managing risk with uncertain information.

The grant would provide a total of about \$1 million per year for a five-year period to the University of Kansas, the grant applicant. Of these funds, approximately \$150,000 - \$200,000 per year would be provided to MARC for one staff person to link regional planning activities and networks with university research programs and activities.

**BUDGET CONSIDERATIONS:**

REVENUES	
Amount	\$150,000 - \$200,000/year for five years
Source	NOAA grant funds
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$150,000/year
Other (supplies, printing, etc.)	\$50,000

**RECOMMENDATION:**

Authorize MARC to partner with the University of Kansas on the proposed RISA grant submission, and if successful, authorize a grant subaward agreement with KU to receive approximately \$200,000 in grant funds.

**STAFF CONTACT:**

Tom Jacobs

# AGENDA REPORT

MARC Board of Directors

December 2021  
Item No. 10-n  
Quality Early Learning

**ISSUE:**

VOTE: Authorize Acceptance of Funds from the Durwood Foundation to Support Regional Early Learning System Work

**BACKGROUND:**

MARC’s Department of Early Learning provides leadership for the development and implementation of a community-driven, outcomes-based plan for a comprehensive early learning system.

This grant from the Stanley H. Durwood Foundation will provide general operations support for efforts to develop, expand, and strengthen the regional early learning system. Funds will be used to support personnel costs to:

- Support family childcare providers and informal care networks.
- Measure and enhance program quality.
- Create and deploy strategies to strengthen the regional early learning workforce.
- Measure school readiness.
- Provide leadership and coordination of policy and system work.

Funding for this work will expand efforts to increase access to quality early learning programs, address critical early learning workforce needs, and provide a greater context for understanding school readiness factors and the availability of early learning services, as well as equity and access issues affecting children and families in the Greater Kansas City Metropolitan area.

**BUDGET CONSIDERATIONS:**

Funding from this general operations grant will be included in the FY22 budget.

REVENUES	
Amount	\$75,000
Source	Stanley H. Durwood Foundation
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$75,000

**RECOMMENDATION:**

Authorize acceptance of funds from the Stanley H. Durwood Foundation in the amount of \$75,000.

**STAFF CONTACT:**

Jovanna Rohs  
Kyle Matchell