



Board of Directors MEETING NOTICE

Mid-America Regional Council • 600 Broadway, Suite 200 • Kansas City, Missouri 64105 • 816/474-4240

May 25, 2021

Board Member Meeting: 12:00 p.m.

Remotely via Zoom

- **Members of the public who wish to participate in this meeting: please email Karina Bielecki at kbielecki@marc.org by 9:00 a.m. on Tuesday, May 25, 2021 for instructions to join the teleconference.**

AGENDA

1. Introductions and Board Sharing Time
2. CORE CAPACITIES
 - a. REPORT: Briefing on the 2020 Annual Audit and Comprehensive Financial Report
3. REPORT: Update on Regional COVID-19 Response and Recovery Initiatives
 - Change to MAC-G Meeting Status
 - Vaccination and Communications Strategies
 - Recovery Planning
4. EFFICIENT TRANSPORTATION AND QUALITY PLACES
 - a. REPORT: One RideKC Project Update
5. COMPETITIVE ECONOMY
 - a. REPORT: KC Rising Horizon Goal Metrics
6. BRIEF REPORTS:
 - a. REPORT: Update on Regional Cybersecurity Task Force
 - b. REPORT/VOTE: Partnership with Climate Action KC to Establish the Building Energy Exchange KC and Authorization of Related MOU

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

7. VOTE: Approve Consent Agenda
 - a. Approve Minutes of the April 27, 2021 Board Meeting
 - b. Authorize Submission of a Grant Proposal to the Administration for Community Living for Integrated Care Service Delivery Capacity Building
 - c. Authorize Final Acceptance of Designated Aging and Adult Services Proposals
 - d. Authorize Submission of Final SFY 2021 Area Plan Amendment to the Missouri Department of Health and Senior Services for Aging and Adult Services
 - e. Authorize Contracts for a Government Training Institute Custom Project with the Unified Government of Wyandotte County and Kansas City, Kansas for Diversity, Equity, and Inclusion Training



Board of Directors MEETING NOTICE

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- f. Authorize an Application to the Economic Development Administration for Funds to Support Economic Development
- g. Authorize an Application to the Missouri Department of Health and Senior Services for Grant Funds and Authorize Contractual Agreements to Support Emergency Services Work
- h. Authorize an Application to Missouri's Department of Public Safety to Support Emergency Services Work
- i. Authorize a Grant Agreement to Support Hazardous Materials Planning
- j. Authorize a Consultant Contract for a Planning Sustainable Places Study
- k. Authorize the Change of Selected Consultant Team for the Osawatimie OZ Commons Project and Authorize a Contract for the Same Planning Sustainable Places Study
- l. Approve 2021 Special Amendment #2 to the 2020-24 Transportation Improvement Program
- m. Approve Connected KC 2050 Amendment #2
- n. Approve a Data Update to the Coordinated Public Transit—Human Services Transportation Plan
- o. Authorize an Application to the Environmental Protection Agency to Support Regional Environmental Justice and Climate Resilience
- p. Approve a Subgrant Agreement with the City of Kansas City, Missouri Brownfields Program
- q. Authorize an Application to the Administration for Children and Families to Support Continued Services for the Early Head Start Expansion Program
- r. Authorize Mid America Head Start to Receive and Expend Funds from the Missouri Department of Social Services to Operate the Early Head Start Program
- s. Approve a Contract with Propio Language Services for Interpretive Services for MARC Head Start
- t. Approve Contracts for Renovations and Upgrades to Head Start Facilities to Meet Health and Safety Needs and to Expand Outdoor Play Activities
- u. Approve a Contract with Conscious Discipline for a Summer Institute Training for Head Start and Early Head Start Staff

8. Other Business

9. Adjournment

MARC Board of Directors — Members and Alternates

Name	Jurisdiction	Title
Allen, Perry**	MoDOT	Asst. District Engineer
Alvey, David	Unified Government of WyCo/KCK	Mayor/CEO
Bacon, John	City of Olathe	Mayor
Baird, Bill	City of Lee's Summit	Mayor
Boehm, Mike	City of Lenexa	Mayor
Boley, Damien	City of Smithville	Mayor
Bunch, Eric	City of Kansas City	Councilmember
Burnett, Scott	Jackson County	Legislator
Culbertson, Jeff	Leavenworth County	Commissioner
Eilert, Ed	Johnson County	Commission Chairman
Ellington, Brandon	City of Kansas City	Councilmember
Elliott, John	Platte County	Commissioner
Fields, Vernon	City of Basehor	Councilmember
Gallagher, Danny	Miami County	Commissioner
Gerlach, Carl	City of Overland Park	Mayor
Hall, Heather	City of Kansas City	Councilmember
Hanzlick, Janee	Johnson County	Commissioner
Harrington, Jeff	City of Bonner Springs	Mayor
Hobart, Dan	City of Independence	Councilmember
Huston, Bob	Cass County	Presiding Commissioner
Jarrold, Dick**	KCATA	Vice President
Johnson, Harold	Unified Government of WyCo/KCK	Commissioner
Johnson, Ryan	Cass County	Commissioner
King, Bob	Ray County	Presiding Commissioner
Koehn, Leroy**	KDOT	District Engineer
Lucas, Quinton	City of Kansas City	Mayor
Lopez, Beto	City of Lee's Summit	Mayor Pro Tem
Makinen, Robbie**	KCATA	President/CEO
Markley, Angela	Unified Government of WyCo/KCK	Commissioner
McDonough, Mike	City of Raytown	Mayor
McKiernan, Brian*	Unified Government of WyCo/KCK	Commissioner
McTaggart, John	City of Edwardsville	Mayor
Medsker, Mike	Cass County	Recorder of Deeds
Moriarty, Michael**	KDOT	Chief of Transportation Planning
Nolte, Jerry	Clay County	Presiding Commissioner
Owen, Gene	Clay County	Commissioner
Pogue, Randy	City of Kearney	Mayor
Preisinger, Mark	City of Leavenworth	City Commissioner
Ridgeway, Luann	Clay County	Commissioner
Roberts, Rob	Miami County	Commission Chairman
Ross, Carson	City of Blue Springs	Mayor
Schieber, Ron	Platte County	Presiding Commissioner
Schwach, Paula	City of Westwood Hills	Mayor
Shute, Steve	City of Gardner	Mayor
Silvester, David**	MoDOT	District Engineer
Skoog, Curt	City of Overland Park	Councilmember
Smith, Doug	Leavenworth County	Commission Chairman
Spears, Fred	City of Overland Park	Councilmember
Turnbow, Kristofer	City of Raymore	Mayor
Vogt, Marge	City of Olathe	Councilmember
Walker, Rick	City of De Soto	Mayor
Walters, Jim	Unified Government of WyCo/KCK	Commissioner
Weir, Eileen	City of Independence	Mayor
White, Frank	Jackson County	County Executive
Wood, Dagmar	Platte County	Commissioner

*Public Transit Representatives (Voting) **Public Transit Advisory Representatives (Non-Voting)

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 1

ISSUE:

Introductions and Board Sharing Time

BACKGROUND:

Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 2-a
Core Capacities

ISSUE:

REPORT: Briefing on the 2020 Annual Audit and Comprehensive Financial Report

BACKGROUND:

The comprehensive annual financial report (CAFR) for fiscal year 2020 is nearly complete. A link to the draft document will be available ahead of the meeting along with other meeting materials at <https://www.marc.org/About-MARC/General-Information/Board-of-Directors/Board-Meeting-Packets>.

Kaleb Lily, partner at RubinBrown, will review the document with the Committee and will cover the following highlights:

- Management's Discussion and Analysis - Financial Highlights (p. 16)
- Disclosure 1(B) Significant Accounting Policies - Restatement (p. 39)
- Disclosure 3(B) Grants Receivable and Unearned Revenue (p. 49)
- Disclosure 3(G) 911 Equipment Fund (p. 53)
- Disclosure 4(A) Risk Management (p. 54)
- Disclosure 4(E) Postemployment Healthcare Plan (p. 57)

As part of the 2020 audit process, multiple audit reports are prepared that will also be discussed briefly, including the Federal Single-audit Supplemental Financial Report for the Mid-America Regional Council Solid Waste Management District.

If there are any questions about the draft report that were not addressed at the meeting, please contact Carol Gonzales, Katelyn Click or David Warm at MARC, or Kaleb Lily, Partner with RubinBrown at (913) 859-7917. A few schedules remain to be completed and will be included in the Final Draft Document ahead of the June meeting, when Board members will be asked to accept the fiscal year 2020 audit reports.

BUDGET CONSIDERATIONS:

The Board approved an agreement with Rubin Brown for audit services at the January 2021 meeting, not to exceed a cost of \$80,100. This amount was budgeted in the Indirect Costs Fund in the 2021 Budget.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Katelyn Click
Carol Gonzales

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 3

ISSUE:

REPORT: Update on Regional COVID-19 Response and Recovery Initiatives

BACKGROUND:

MARC staff will give short updates on regional efforts in which we are engaged to support and coordinate regional response and recovery to the COVID-19 crisis, including:

COVID-19 General Updates

- Change to MAC-G Meeting Status
- Vaccination and Communications Strategies
- Recovery Planning

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Marlene Nagel
Jennifer Sutherlin
Lauren Palmer

AGENDA REPORT

MARC Board of Directors

May 2021

Item No. 4-a

Efficient Transportation and Quality Places

ISSUE:

REPORT: One RideKC Project Update

BACKGROUND:

The Kansas City Area Transportation Authority is initiating *One RideKC - A Regional Transit Funding Plan*. The objective of this plan is to strengthen RideKC's four core pillars of transit (access to jobs, access to housing, access to healthcare, and access to education) through the lens of social equity and to impact the lives of people in multiple jurisdictions and improve connectivity between communities in the region.

This effort will build from the regional *Smart Moves* transit and mobility vision, the Greater Kansas City Chamber of Commerce *Big 5 Transportation* initiative, KC Rising Connectivity pillar, and other recent efforts to solidify a financial model, collaborate to leverage opportunities within different economic sectors, and make the case for regional transit with community partners.

Members of the project team will provide more information about this work at the meeting.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Ron Achelpohl

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 5-a
Competitive Economy

ISSUE:

REPORT: KC Rising Horizon Goal Metrics

BACKGROUND:

On May 6th, KC Rising celebrated its accomplishments over the past 18 months during a virtual event: Horizon 2021. Accomplishments included engaging the community to create a shared vision of regional prosperity, capturing the essence of that shared vision in the seven Pillars of Prosperity, seeing organizations - including MARC - agree to align their work with those pillars, identifying two new sectors around which to focus economic development efforts, and encouraging efforts to promote real world learning so that every student graduates from high school with a portfolio of assets valued by employers in the marketplace, in addition to a degree.

MARC played a role in helping KC Rising develop a narrower, more relevant set of peer metros against which to benchmark KC's progress and a new set of metrics more specifically aligned with KC Rising's overarching goal to grow the economy for everyone. These metrics were released concurrently with Horizon 2021, and highlight areas of progress as well as areas where the region needs to redouble its efforts. MARC staff will present the Horizon Goal metrics at the meeting.

The Horizon Goal metrics are the highest level measures of the three-level metrics system, which also includes Pillar metrics to assess their strength as the foundation for inclusive prosperity, and strategy metrics that track the progress of regional initiatives to shore up the Pillars where needed. The development of the Pillar metrics is nearing completion and will be presented later this year. Work on the strategy metrics has not yet begun.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Frank Lenk

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 6-a
Effective Local Government

ISSUE:

REPORT: Update on Regional Cybersecurity Task Force

BACKGROUND:

In July 2017, MARC hosted a series of facilitated planning meetings to help local governments address growing concerns around cybersecurity. These discussions led to a Regional Cybersecurity Strategic Framework that outlines actions the region can take to strengthen the capacity of local governments to address cybersecurity threats through coordinated efforts. In August 2018, after an extensive review of options, a standards subgroup of the regional Cybersecurity Task Force recommended the Center for Internet Security (CIS) Controls as a model set of standards for the region.

In 2018, MARC began promoting the Nationwide Cybersecurity Review (NCSR), a free, anonymous assessment tool to help organizations implement the CIS Controls, assess their current cybersecurity maturity, and measure progress year to year. NCSR data also helps identify aggregate areas of weaknesses and strengths on a regional scale and subsequently helps identify needs for resources and training. While participation has remained flat, annual regional maturity scores have increased each year. MARC continues to actively promote the NCSR.

In 2020, MARC successfully applied for cybersecurity funding from the Kansas State Homeland Security Program (SHSP) to help advance the Regional Strategic Framework and conduct a regional training exercise. MARC and the Cybersecurity Task Force are meeting regularly in 2021 and are planning a regional tabletop exercise that will take place in September. MARC and the Cybersecurity Task Force are also exploring other training opportunities to offer throughout the year, such as a planning workshop for less mature organizations in the region and other shorter topic-based webinars.

RECOMMENDATION:

None. Information only

STAFF CONTACT:

Jacob Worth

Matthew Matheis

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 6-b
Healthy Environment

ISSUE:

REPORT/VOTE: Partnership with Climate Action KC to Establish the Building Energy Exchange KC and Authorization of Related MOU

BACKGROUND:

Ashley Sadowski will report on the establishment of the Exchange to provide context for the related MOU amendment.

Climate Action KC (CAKC) is a nonprofit organization formed to develop, organize, and support a variety of activities that promote climate resilience in the Kansas City area. At the February 25, 2020 Budget and Personnel, and Community Services Corporation meetings, the committees authorized MARC CSC to enter into a Memorandum of Understanding (MOU) with Climate Action KC to serve as their fiscal sponsor and to outline collaborative activities.

Since that time, in addition to many other accomplishments, such as the completion of the regional Climate Action Plan, CAKC has obtained their 501c3 status and launched their Regional Building Energy Exchange (BE-Ex KC). In order to further their work with the energy program, the CAKC Executive Board determined full time staff was needed. MARC worked with CAKC to hire Ashley Sadowski to lead this work. Because of the complexities of a small nonprofit providing the infrastructure needed to support an employee and because of MARC’s overlapping interests and desire to support the work of CAKC, MARC worked with CAKC to develop an amendment to the MOU that clarifies terms establishing MARC as the employer for this position. The amendment also updates the work plan for 2021 and clarifies some fiscal responsibilities. Key provisions of the amendment include:

- Clarifies the accounting structure for the new BE-Ex KC program.
- Establishes MARC as the employer and the reporting structure of the position.
- Sets out the method of charging MARC’s normal Indirect Cost Allocation to direct salary in lieu of the \$1500/month payment for fiscal services.
- States that MARC will provide office space and absorb the normal rent allocation as MARC’s in-kind support for the program.
- Modifies the language to reflect implementation of the Climate Action, replacing development of the plan.

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$143,022
Source	CAKC BE-Ex KC Grant
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$147,502

**difference between revenues and expenses is MARC’s in-kind contribution for rent.*

OTHER BOARD ACTION:

The CAKC Executive Board reviewed and approved the amended MOU at their meeting on May 12th.

AGENDA REPORT

MARC Board of Directors

RECOMMENDATION:

Authorize an amendment to the MOU with Climate Action KC to update provisions of the agreement and acknowledge the receipt of \$143,022 to establish the Building Energy Exchange KC (BE-Ex KC).

STAFF CONTACT:

Tom Jacobs

Carol Gonzales

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-a

ISSUE:

VOTE: Approve minutes of the April 27, 2021 Board meeting

BACKGROUND:

The minutes of the April 27, 2021 meeting are enclosed.

RECOMMENDATION:

Approve the minutes of the April 27, 2021 meeting.

STAFF CONTACT:

David Warm
Karina Bielecki



BOARD OF DIRECTORS
MEETING SUMMARY
April 27, 2021
12:00 p.m.

BOARD MEMBERS PRESENT

Commissioner Harold Johnson, Jr., Unified Government of Wyandotte/Kansas City, Kan. - MARC Board Chair
Mayor Carson Ross, Blue Springs, Mo. - MARC Board 1st Vice Chair
Commissioner Janeé Hanzlick, Johnson County, Kan. - MARC Board 2nd Vice Chair
Mayor Eileen Weir, Independence, Mo. - MARC Board Treasurer
Mayor Pro Tem Beto Lopez, Lee's Summit, Mo. - MARC Board Secretary
Commissioner Rob Roberts, Miami County, Kan.
Councilmember Curt Skoog, Overland Park, Kan.
Councilmember Vernon Fields, Basehor, Kan.
Mayor Damien Boley, Smithville, Mo.
Commissioner Doug Smith, Leavenworth County, Kan.
Mayor Paula Schwach, Westwood Hills, Kan.
Mayor Michael Boehm, Lenexa, Kan.
Mayor Steve Shute, Gardner, Kan.
Dick Jarrold, Vice President of Planning & Development, KCATA
Mayor Kristofer Turnbow, Raymore, Mo.
Commissioner Jim Walters, Unified Government of Wyandotte County/Kansas City, Kan.
Mayor David Alvey, Unified Government of Wyandotte County/Kansas City, Kan.
County Executive Frank White, Jr., Jackson County, Mo.
Councilmember Daniel Hobart, Independence, Mo.
Councilmember Fred Spears, Overland Park, Kan.
Commissioner Angela Markley, Unified Government of Wyandotte/Kansas City, Kan.
Councilmember Brandon Ellington, Kansas City, Mo.
Mayor Mike McDonough, Raytown, Mo.
Mike Moriarty, Chief of Transportation Planning, Kansas Department of Transportation, KDOT
Mayor Rick Walker, De Soto, Kan.

STAFF PRESENT

Executive Director David Warm and other MARC staff

OTHERS

Councilmember Logan Heley, Overland Park, Kan.
Jenn Nussbeck, Chief Development Officer, Hope House
Tucker Trotter, Chief Executive Officer, Dimensional Innovations

INTRODUCTIONS AND BOARD SHARING TIME

Commissioner Harold Johnson called the meeting to order at 12:00 p.m. and welcomed attendees. Due to the meeting being held remotely, Commissioner Johnson provided instructions for participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as the consent agenda, with one vote at the end of the meeting. Members will have an opportunity to abstain or object to any items necessary during the final vote.

Self-introductions were made, and members shared items of interest from their jurisdictions.

REPORT: Update on Regional COVID-19 Response and Recovery Initiatives

Ms. Jennifer Sutherlin, Emergency Services Public Health Program Manager at MARC, highlighted several bottom lines of COVID-19 data in the MARC region. Cases are increasing and testing remains well below the CDC's recommended threshold. Hospitalization numbers are something to watch, as MARC has heard that hospitalizations are up through the state of Missouri. Ms. Sutherlin touched base with local hospital leadership on April 23, 2021 and heard that numbers are up slightly but not enough to create huge concerns for individual facilities. Public health orders are changing, and vaccination demand has decreased drastically.

Ms. Sutherlin shared a slide with statewide and regional transmission rates from a Missouri fusion cell call from April 26, 2021. The R_e , or reproductive rate, represents the spread of the disease. The R_e must be under 1.0 for cases to decrease in a region. The statewide transmission rate remains just under 1.0. The St. Louis region remains an area of concern with an R_e of 1.09. Greater Kansas City saw an increase from a rate of 0.88 to 0.96, which Ms. Sutherlin described as concerning for future growth. Ms. Sutherlin also shared a view of MARC's Kansas City Region COVID-19 Data Hub. Ms. Sutherlin noted a 16% increase in new cases in the MARC region over a two-week period.

Ms. Sutherlin noted the presence of COVID-19 variants in the MARC region. Testing from Missouri watershed surveillance and the Kansas Department of Health and Environment (KDHE) shows variants B.1.1.7 (originally detected in the United Kingdom) and B.1.427 and B.1.429 (originally detected in California) present in the region. Outside of the MARC area, but on both the Kansas and Missouri sides, variants B.1.351 (originally detected in South Africa) and P.1 and P.2 (originally detected in Brazil) are circulating. Initial data suggests that current vaccines are proving effective against variants identified in the UK and California.

Recent public health orders changes have included eliminating capacity restrictions on indoor settings, relaxing limits on the number of people that can gather at large events, and relaxing mask requirements. Ms. Sutherlin registered concern with relaxing mask requirements, as they have proven to be the most effective infection control preventative measure.

Ms. Sutherlin shared another view of the COVID-19 Data Hub showing vaccination data. Approximately 31.14% of the MARC region's population had initiated vaccination as of April 26, 2021. This is below the targets necessary for herd immunity. Ms. Sutherlin noted that vaccine demand is leveling off and there is an excess of vaccine supply without willing arms to receive it. Identified barriers to vaccine access and sources of vaccine hesitancy include concern about vaccine safety, concern about cost, concern about sharing of information collected at time of vaccination (especially for undocumented individuals), political views, and an anecdotal lack of desire to return to "normal" in-person office work. Ms. Sutherlin shared the results of a survey

conducted by the Kaiser Family Foundation in March 2021. Vaccine acceptance is increasing in some groups, especially Black Americans. The “moveable middle” is down from 31% to 17%, which Ms. Sutherlin attributed to more people accepting the vaccine. 20% of respondents indicated they would only receive the vaccine if it was mandated by their work or school. The most hesitant groups continued to be Republicans and evangelical Christians. Vaccine clinic strategies to increase the uptake of vaccine include allowing walk-ins, adjusting times and days of clinics to evening and weekend hours, and offering transportation. There is an overall shift away from mass vaccination to smaller, community-based clinics utilizing trusted organizations. Additionally, smaller vaccination teams are more easily able to travel.

Ms. Marlene Nagel, Director of Community Development at MARC, identified additional strategies to increase uptake of vaccine. These include working with employers in the region as employees return to workplace settings and working with area health foundations to drive community organization outreach to the populations they serve. MARC is working with Comeback KC’s Two Million Arms campaign and may conduct a third public survey to help refine vaccine messaging.

Ms. Sutherlin and Ms. Nagel paused for questions, but there were none.

EFFECTIVE LOCAL GOVERNMENT

REPORT: Parade of Hearts, a Public Art Experience

Mayor Pro Tem Beto Lopez and Ms. Lauren Palmer, Assistant Community Development Director and Local Government Services Director at MARC, sit on the Community Engagement Committee for the Parade of Hearts initiative. Mayor Pro Tem Lopez noted the hardships of the past fourteen months across our community and the world and expressed belief that the Parade of Hearts project could be a source of hope and encourage human interaction. Mayor Pro Tem Lopez introduced Ms. Jenn Nussbeck and Mr. Tucker Trotter, two volunteers with the initiative.

Mr. Trotter thanked Mayor Pro Tem Lopez for his introduction. Parade of Hearts is a community-wide art experience wherein one to two hundred large, 3D KC heart sculptures with unique artwork will be spread throughout the six-county region of Cass, Clay, Jackson, Johnson, Platte, and Wyandotte Counties. Mr. Trotter noted that a global pandemic, civil unrest, an election, and economic upheaval have impacted many people and cities. The purpose of the event is to unite the Greater Kansas City region and benefit those most impacted by COVID-19. As leaders, we can provide a shining example of how a region can unite with a common purpose of making our communities strong again.

Mr. Trotter explained the history of the KC heart design, noting that railroad workers had it on pins for their uniforms, Plaza light poles and banners held the design, and the KC Monarchs made it famous by wearing it on their jersey sleeves. Charlie Hustle has since brought the design back as a shirt brand and the KCATA has announced it as the city’s logo. It appears on flags and buildings throughout the region.

Founding partners of the Parade of Hearts initiative include Charlie Hustle Clothing Co., the Negro Leagues Baseball Museum, the University of Kansas Health System, and Dimensional Innovations. The initiative’s mission is to energize the economy, boost tourism, revitalize retail and service sectors, and raise money and awareness for those most affected by the events of the COVID-19 pandemic. Mr. Trotter shared a rendering of a sample heart sculpture outside of Union Station. He noted the goal to drive traffic and economic stimulation to underexplored areas of the city.

An exciting technological component of the initiative is a Parade of Hearts app maximizing the visitor experience. When users arrive at a heart sculpture, they can learn about the artist's inspiration for the unique design, learn about the historical significance of the location, and receive discounts to nearby exhibits, restaurants, and attractions. There are sponsor banner and other donor opportunities. Mr. Trotter noted the number of hearts will depend on sponsorship level.

Ms. Nussbeck shared that the initiative has identified five pillars of support with five corresponding beneficiaries that have a significant capacity to direct proceeds and grants to those most impacted by the events of the COVID-19 pandemic. These beneficiaries are the University of Kansas Health System, MARC, AltCap, VisitKC Foundation, and the artistic community at large. Ms. Nussbeck noted a public announcement and press conference will be held in June 2021. An official call for artists will be issued at the same time. Once artists are selected, they will have fall and early winter 2021 to work on their heart designs. There will be an official kick-off event in March 2022 before the hearts go on display until mid-May. The majority of the hearts will go up for auction in June 2022.

Mr. Trotter asked Board Members for their help in engaging their communities and connecting the initiative with local artists. Mr. David Warm, Executive Director at MARC, noted that proceeds will not directly benefit MARC, but will instead be administered by MARC in the form of small grants to early education centers around the region. Mr. Warm noted that these programs are critical to rebuilding community infrastructure but have been hit particularly hard over the last year. Mr. Trotter and Ms. Nussbeck paused for questions or additional comments, but there were none.

REPORT: Update on Formation of a Regional Housing Partnership

Ms. Palmer reminded the Board that last fall they heard a report that MARC is working with the Local Initiatives Support Corporation (LISC) to create a regional housing partnership. This concept is an extension of MARC's history of supporting local housing efforts. The partnership was a specific recommendation in 2019 in the First Suburbs Coalition Regional Housing Summit and Report that MARC led in partnership with the National League of Cities. The Regional Housing Partnership is MARC's effort to network these and other disconnected efforts to strengthen the capacity of the regional housing system. The partnership will focus on seven broad elements that are essential to an effective, productive housing system: data and analysis, networked leadership, financing tools, production capacity, rental and homeowner resources, policy, and education. MARC has also identified thirteen specific strategies for year-one deliverables that are tied to these seven elements; those strategies are outlined in further detail in the meeting packet. Efforts are underway to build awareness and identify philanthropic and other resources to support this work. MARC has a pending application with the Health Forward Foundation and is working on several other funding leads. The goal is to formally launch the partnership as early as mid-2021 as resources materialize. Ms. Palmer paused for questions, but there were none.

EFFICIENT TRANSPORTATION AND QUALITY PLACES

REPORT: Update on the Planning Sustainable Places Program

Ms. Beth Dawson, Principal Planner at MARC, provided an overview of the Planning Sustainable Places (PSP) program. The program was developed after a nationally proven model, wherein a small portion of transportation funding is programmed for local communities to develop plans which further sustainable communities and result in a more sustainable region. The MARC Board's adopted regional policy on growth and land use is the driver behind the centers and corridors framework and is the focus of PSP. The program seeks projects which integrate transportation, land use, and the environment. A robust community engagement process is required to ensure

projects are driven by the local community. In addition to advancing site-specific planning in activity centers, the PSP program offers a path for local governments to advance, from planning to construction, those projects that would positively impact their community. To date, MARC has awarded funds to an almost equal number of projects in both states. Ms. Dawson shared a map of planning projects. Projects have been disbursed across the region, in urban, suburban, and small communities. To date, almost \$9 million has been invested in planning that specifically impacts centers and corridors in the region. Many projects have focused on complete streets, integration of transportation modes, and associated land use coordination. Funding for projects in 2023 was secured late last year.

When discussing implementation, Ms. Dawson asked the Board Members to keep in mind that a single PSP planning project may implement in phases or have different elements that are implemented at different times, resulting in more implementation projects than PSP planning projects. Ms. Dawson noted that there will be many stories to share from the program on its tenth anniversary next year. Ms. Dawson shared construction and completed images from the Louisburg Downtown Broadway PSP project. To date, there are forty-six PSP planning projects that have committed to implementation, representing twenty-four communities in the region. Over \$201 million has been dedicated to implementation by the PSP project sponsors. A third of that funding did not involve federal transportation funds; these are projects for which communities have sought other funding sources. Sources have included cars funding in Kansas and the passage of local bond measures to fund implementation. Projects have been broken into two phases: pre-construction work and construction. In many cases, a community may have several smaller implementation projects that are generated by a single planning study. The studies typically include details regarding implementation and break implementation down into a series of projects that can be incorporated into the community's capital improvement plan. There are a total of fifty-five implementation projects in various stages, with thirteen projects that have been fully completed.

Ms. Dawson provided highlights from the latest survey of PSP sponsors and provided the top three reasons the PSP program is important. First, it allows a community, regardless of size, the opportunity to prioritize and study a project that can be transformative for its community. Projects address issues and craft solutions that fit best for a specific location and community. The program isn't prescriptive beyond requiring that the project integrate transportation, land use, and the environment via a strong public engagement process. Sponsors are allowed flexibility in identifying the projects that will be of the most benefit. Second, the program allows communities the opportunity to leverage limited local capital. The program requires a minimum local match of 20%, so local funds can be increased by up to five-fold to let project sponsors thoroughly explore their options for the best solution. Third, the program allows sponsors to complete planning and bidding so that projects are ready to proceed to preliminary engineering and eventual construction. Many communities, particularly smaller communities, can find it difficult to engage professionals to develop solutions at the level of detail facilitated by the PSP program. Through the PSP program, communities address both built benefits and less physically tangible benefits, such as building community. The work isn't just about improved hardscapes; it's about supporting local solutions to local challenges for our community.

In the future, the program will continue in its award-winning work. Now in its ninth year, the program and many of its projects have been recognized for excellence in planning by the Kansas and Missouri American Planning Association chapters, multiple chapters of the American Society of Landscape Architects, and the Missouri Municipal League. The program has served as a model to other metropolitan planning organizations (MPOs) within our region and the greater Midwest.

Projects will move from concept to reality. Completed projects have been applying for and receiving transportation funds for implementation of their projects. Projects and communities who are raising their own funds, or already have a dedicated source of local funding for implementation such as Olathe, Overland Park, and North Kansas City, Mo. will continue to move into construction. The program will continue to raise the bar for projects that integrate the many priorities that our region holds as important standards. To date, in the previous suballocated calls for projects, several of the top scoring projects have originated in the PSP program. The program is recommended for Surface Transportation Program (STP) funding in 2023 to continue its work for creating our region's sustainable future. The program will be celebrating a decade of planning at the end of 2022. The impact that the program has had on furthering our regional vision for strong centers and corridors is no small achievement, but one reflective of intention and patience.

Councilmember Curt Skoog noted that the intent when establishing the program was for projects to be funded through the process and not just sit as plans on a shelf. He asked Ms. Dawson if there were any projects that jumped out as illustrating this over the nine years of the program. Ms. Dawson noted the Neiman Road corridor in Shawnee, Kan., Armour Road in North Kansas City, Mo., and the Gilham Plaza Bicycle Track and Facilities in Kansas City, Mo.. Ms. Dawson noted that there are currently sixty-nine projects that are in the process of moving forward, and encouraged Board Members to check out projects across the region. Councilmember Skoog thanked Ms. Dawson and encouraged any Board Members whose cities have not already applied for PSP program funds to consider applying. Ms. Dawson paused for additional questions, but there were none.

BRIEF REPORTS

REPORT: MARC's 2021 Regional Assembly and Awards

Ms. Palmer shared that registration is now open for the Regional Assembly. The event will be on Friday, June 11th from 11:30am-1:00pm. In addition to the year in review and annual regional leadership awards, MARC has commissioned two original art pieces to be performed which will celebrate themes of regional coordination and tackling complex challenges, embracing a spirit of healing, and looking ahead with positivity toward a season of regional renewal. The two artists are Glenn North, an award-winning poet and the Executive Director of the Bruce R. Watkins Cultural Center, and Julia Haile, a well-known jazz singer in the local music scene. They will perform an original poem and song, respectively, for the event. Staff are looking forward to something different this year with the virtual format and the chance to highlight the local art community.

Ms. Kristin Johnson-Waggoner shared that email invitations have been issued and print invitations will go out soon. Ms. Johnson-Waggoner also shared this year's award recipients: AltCap, Climate Action KC, Dr. Rodney Smith and Ms. Stephenie Smith, and Mr. Steve Arbo and Mr. Bill Ebel. There will also be a special recognition for the region's public health departments. Ms. Johnson-Waggoner noted that scripting and filming for the virtual event are underway and asked any Board Members with questions to reach out to herself or Ms. Palmer. Ms. Johnson-Waggoner paused for questions, but there were none.

REPORT: Update on Federal Highway Administration Transportation Performance Targets

Mr. Martin Rivarola, Assistant Director of Transportation and Land Use Planning at MARC, provided a brief update on several performance measures and targets that MARC is required to track as an MPO. MARC tracks these measures as required by federal law, and they must be reviewed amongst the state departments of transportation and transit agencies in the MPO with a frequency determined by the performance measure area. In December 2020, the Board approved safety measures and targets. This month's report specifically deals with PM2 and PM3 safety targets, dealing with bridge and pavement condition and system performance targets. MARC adopted four-

year targets in 2018-2019 and we are now at the midpoint of this target cycle. MARC had the option to retain the targets as they were set in 2019 or to adjust them at the discretion of the MPO. Mr. Rivarola shared a slide showing bridge conditions as an example of the data committees look at when decided to retain or update performance measure targets. Mr. Rivarola shared another slide showing measures tracking the percent of pavement in good and poor condition both on the interstate highway system and the non-interstate highway system. 2018 actual percentages are hovering above targets set in 2019. According to federal law, there are no penalties for the MPO for not hitting targets; they act as an indicator of where the system is and where investments should be focused in the future. For these reasons, the Total Transportation Policy Committee (TTPC) has chosen to retain the 2019 targets at this time for the PM2 and PM3 performance measures. A review and update of these targets will be conducted in 2022. Mr. Rivarola paused for questions, but there were none.

REPORT: 2021 Air Quality Public Awareness Campaign

Mr. Doug Norsby, Air Quality Planner III at MARC, shared an update on this year's ozone and air quality forecast. Mr. Norsby noted that historically, the region has been moving in the right direction even as standards have tightened. Unfortunately, this year presents a challenge with above-normal temperatures and below-normal precipitation expected through most of the central United States. Ozone production tends to occur when things are hot and dry. Emissions created from combustion and from evaporation have must both be present in the air and undergo a chemical reaction to create ozone. Mr. Norsby also shared a drought map for the summer, noting Kansas City is on the edge of some fairly serious drought. Wind patterns tend to bring the pollution that is generated in West Texas and in Oklahoma up to the region.

To make citizens aware of ozone season, MARC runs an annual aid campaign encouraging people to bike, walk, or use public transit to reduce emissions. Ads will go out through television, radio, online digital, billboards, social media, and print mediums. Digital displays can be used to display ozone alerts, when high ozone levels above the air quality standard are forecast. Mr. Norsby shared individual actions people can take: signing up for SkyCast and Ozone Alerts, mow and fuel your vehicle after 7pm, avoid idling your vehicle, use alternative transportation, and delay high-emission activities on Ozone Alert days. Mr. Norsby paused for questions, but there were none.

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

VOTE: Approve Consent Agenda

- a. Approve Minutes of the March 23, 2021 Board Meeting
- b. Engage RubinBrown to Perform the 2021 Audit
- c. Authorize Contracts to Support Workforce Services under New EDA CARES Act Grant
- d. Authorize Final Acceptance of Designated Aging and Adult Services Proposals
- e. Authorize an Application for the Expansion of the Double Up Heartland Program 2021 - 2024
- f. Approve 2021 2nd Quarter Amendment to the *2020-24 Transportation Improvement Program*
- g. Authorize Consultant Contracts for Two Planning Sustainable Places Studies
- h. Authorize an Application to the Environmental Protection Agency to Support Regional Planning for Food Waste Reduction
- i. Authorize an Increase to an Agreement with Guadalupe Centers to Support Regional Public Health
- j. Approve the Purchase of Two Vehicles for 911 Technicians
- k. Approve Agreements with Motorola to Replace VESTA Call-taking Hardware in Johnson and Cass Counties

- l. Approve the Purchase of Equipment from CDW-G for the Public Safety Answer Point Workstation Replacement Program
- m. Authorize a Grant Application to the Missouri Emergency Response Commission to support the Mid-America Local Emergency Planning Committee
- n. Authorize an Application to the Ewing Marion Kauffman Foundation to Support the Regional Early Learning System
- o. Approve Mid America Head Start's 2021 Cost of Living Adjustment Application to the Administration for Children and Families
- p. Authorize an Application to the Administration for Children and Families for Supplemental Funds in Response to COVID-19

MOTION: Commissioner Rob Roberts moved for approval of all agenda items and the consent agenda, and Commissioner Janeé Hanzlick seconded. Commissioner Johnson asked if any member wanted to abstain or object to any of the agenda items. Mayor Pro Tem Lopez has a standing disclosure of his conflict of interest in contractual matters between MARC and his employer, Guadalupe Center, and he is recorded as having abstained from a vote on agenda items 6-d, i, o, and p, since they are likely to include contract extensions for Guadalupe Center. All others were in favor of approving agenda items 6-a through 6-p. The motion passed.

OTHER BUSINESS

There was no other business.

ADJOURNMENT

The meeting was adjourned at 1:09 p.m.

MEETING SUMMARY APPROVED:

Harold Johnson, Chair

Date

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-b
Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize Submission of a Grant Proposal to the Administration for Community Living for Integrated Care Service Delivery Capacity Building

BACKGROUND:

A new federal grant opportunity has recently become available that would serve to continue MARC's work as a Network Lead Entity for regional and statewide work on delivery of community services that integrate with health care priorities.

This two-year mechanism is supplementary to other awards from the Administration for Community Living (ACL) and is designed to deepen the capacity of the Network Lead Entity. The proposal will focus on technology, billing, and claims improvements, including staffing to support these areas of development. MARC will cultivate in-house competence to manage consumer-directed services, which are services often needed to fill gaps in service capacity throughout the region.

A qualified project director, Erika Saleski with ES Advisors, LLC., will be included in the proposal. The project director role ensures that MARC will be able to achieve all project objectives as the lead agency, and that competent executive leadership oversees all project components. MARC personnel will serve in supportive roles under this proposal.

BUDGET CONSIDERATIONS:

REVENUES	
Amount to MARC	\$350,000
Source	Administration for Community Living
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$245,000
Contractual	\$105,000

COMMITTEE ACTION:

The MARC Commission on Aging recommended authorization to submit this grant proposal to the Administration for Community Living in May 2021.

RECOMMENDATION:

Authorize submission of a grant proposal to the Administration for Community Living in the amount of \$350,000.

STAFF CONTACT:

James Stowe
Tane Lewis

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-c
Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize Final Acceptance of Designated Aging and Adult Services Proposals

BACKGROUND:

Requests for Proposals were released for selected services. This month, approvals will relate to in-home services and renewal of services that were high-performing, or in which there was no immediate perceived opportunity to improve effectiveness, where contract provisions allowed. The set of recommended proposals includes Palestine Senior Activity Center's response to the special home-delivered and congregate meal funding RFP.

The following services were received and scored by MARC:

- In-Home Services: Titles IIIB and IIIE

The following services are recommended for renewal:

- Community Center Services: Titles IIIC.1, IIIB, IIID, and IIIE
- Care Management: Titles IIIB and IIIE
- Non-Urban Coordinated Transportation: Title IIIB
- Demand Transportation: Title IIIB
- Pre-Plated Home Delivered Meals: Title IIIC.2
- Information and Referral: Title IIIB
- Integrated Care Network Partner Services: Titles IIIB, IIID, and IIIE
- Legal Services: Titles IIIB and IIIE
- Family Caregiver Structured Respite: Title IIIE
- Contracted Aging Assessors

Recommended contractors for the newly awarded Administration for Community Living (ACL) Grant for health promotion, disease prevention, and educational programming are also included.

Refer to the attached handout for rates related to in-home services, as well as those services recommended for renewal.

BUDGET CONSIDERATIONS:

Costs associated with the implementation of service provision for all recommended service providers will be incorporated into the SFY 2022 Area Plan Budget. See handout for specific award amounts and reimbursement rates.

COMMITTEE ACTION:

In May 2021, the Commission on Aging recommended authorization to accept designated Aging and Adult Services proposals.

RECOMMENDATION:

Authorize final acceptance of designated Aging and Adult Services proposals.

STAFF CONTACT:

James Stowe

**SFY 2022 PROPOSED CONTRACTS
DEPARTMENT OF AGING AND ADULT SERVICES**

At the May 2020 Board meeting, vendors and subcontractors were recommended for three-year renewal of potential three-contracts. MARC staff is recommending that these same contractors be renewed for a fourth year, due to disruptions in normal services and strained capacity to submit proposal documents among community-based partners.

COMMUNITY CENTER SERVICES:

Title III C.1:

Each center provides an array of services within each contract, but specifics may vary from contract to contract. Unit-based costs are estimated only, based upon historical performance (i.e., units delivered) of the contractor.

The City of Liberty operates a hot daily home-delivered meals program, in partnership with Liberty Hospital. Liberty’s per meal price has increased effective June 1, 2021. The new rate of \$3.85 remains below the mean for the region and is recommended for approval.

Don Bosco requested an increase for congregate meal preparation of 8.5%, catered meals increase of 4%; and site transportation of 5%, citing increased cost and lower anticipated volume of meal production despite maintenance of fixed costs. Within the US Bureau of Labor and Statistic’s 21-658-KAN news release on April 13, 2021, the March 2021 Consumer Price Index for All Urban Consumers (CPI-U), Midwest Region, was listed as up 3.0% from 12 months prior. Therefore, a 3.0% increase for SFY 2022 is recommended for Don Bosco’s rates.

MARC staff recommend requiring all relevant parties to accept individual food and supply items under SeniorAge’s purchasing process wherever cost efficiencies can be realized.

Palestine Senior Activity Center – 3325 Prospect Avenue, Kansas City, MO

Administration of the Center	\$30,000
Transportation services to and from the center, unit rate \$5.00/one-way trip	12,500
Delivery of home delivered meals, unit rate \$3.14	14,130
Preparation of congregate and home delivered meals, unit rate \$4.46	48,400
Home delivered meals reassessments	3,000
Evidence-based DPHP programs.....	10,000
COVID-19 home delivered fulfillment delivery.....	11,700
Total Value of Contract	\$129,730

City of Blue Springs -- Vesper Hall, 400 NW Vesper, Blue Springs, MO

Administration of the Center	\$30,000
Transportation services to and from the center, unit rate \$5.00/one-way trip	15,500
Delivery of home delivered meals, unit rate \$3.24	58,320
Preparation of congregate meals, \$4.08/meal and home delivered meals, \$4.36/meal	131,520
Evidence-based DPHP programs.....	10,000
COVID-19 home delivered fulfillment delivery.....	8,775
Total Value of Contract	\$254,115

Guadalupe Center – 1015 Avenida Cesar Chavez, Kansas City, MO

Administration of the Center	\$30,000
Transportation services to and from the center, unit rate \$5.00/one-way trip	25,000
Delivery of home delivered meals, unit rate \$3.40	44,880
Preparation of congregate meals, \$4.04/meal and home delivered meals, \$4.24/meal	105,920
Home delivered meals reassessments	5,000
Evidence-based DPHP programs.....	10,000
COVID-19 home delivered bulk delivery, \$150/truck.....	5,400
COVID-19 home delivered fulfillment delivery.....	27,000
Total Value of Contract	\$253,200

City of Liberty – Liberty Silver Center, 1600 Withers Rd, Liberty, MO

Administration of the Center	\$30,000
Transportation services to and from the center, unit rate \$5.00/one-way trip	15,000
Delivery of home delivered meals, unit rate \$1.08	4,763
Home delivered meals administration of a volunteer system, \$4.35/meal.....	19,183
Evidence-based DPHP programs.....	10,000
Home delivered meals reassessments	2,500
Total Value of Contract	\$81,446

Shepherd’s Center of KC-Central – 1111 West 39th Street, Kansas City, MO

Administration of the Center	\$20,000
Delivery of home delivered meals, unit rate \$2.00	26,000
Home delivered meals reassessments	5,250
COVID-19 home delivered fulfillment delivery.....	4,050
Evidence-based DPHP programs.....	5,000
Total Value of Contract	\$60,300

City of Independence– Palmer Center, 218 N Pleasant, Independence, MO

Administration of the Center	\$30,000
Transportation services to and from the center, unit rate \$5.00/one-way trip	18,750
Evidence-based DPHP programs.....	10,000
Home delivered meals reassessments	5,250
COVID-19 home delivered fulfillment delivery.....	2,145
Total Value of Contract	\$66,145

Don Bosco Community Center – 580 Campbell Street, Kansas City, MO

Administration of the Center	50,000
Transportation services to and from the center, unit rate \$5.15/one-way trip	70,000
Delivery of home delivered meals, unit rate \$3.29	239,281
Preparation of congregate meals, \$4.22/meal and home delivered meals, \$4.35/meal	455,178
Home delivered meals reassessments	9,000
Evidence-based DPHP programs.....	10,000
COVID-19 home delivered bulk delivery, \$150/truck.....	5,400
COVID-19 home delivered fulfillment delivery.....	27,000
Total Value of Contract	\$865,859

Cass County Council on Aging – Harrisonville Senior Center, 2400 Jefferson Pkwy, Harrisonville, MO

Administration of the Center	\$30,500
Delivery of home delivered meals, unit rate \$3.39	18,645
Preparation of congregate meals, \$3.71/meal and home delivered meals, \$4.21/meal	56,686
Evidence-based DPHP programs.....	10,000
Total Value of Contract	\$115,831

City of Belton, Belton Senior Center – 609 Minnie Avenue, Belton, MO

Administration of the Center	\$30,500
Transportation services to and from the center, unit rate \$6.00/one-way trip	15,000
Delivery of home delivered meals, unit rate \$2.00	900
Evidence-based DPHP programs.....	10,000
COVID-19 home delivered fulfillment delivery.....	1,300
Total Value of Contract	\$57,700

City of Excelsior Springs, Excelsior Springs Senior Center – 500 Tiger Drive, Excelsior Springs, MO

Administration of the Center	\$18,000
Transportation services to and from the center, unit rate \$6.00/one-way trip	7,800
Evidence-based DPHP programs.....	10,000
COVID-19 home delivered bulk delivery, \$150/truck.....	900
COVID-19 home delivered fulfillment delivery.....	5,800
Total Value of Contract	\$42,500

Ray County Fellowship Center – 1015 West Royle, Richmond, MO

Administration of the Center	\$18,000
Evidence-based DPHP programs.....	10,000
Total Value of Contract	\$28,000

City of Oak Grove, Davis Oak Grove Senior Center – 1901 Broadway, Oak Grove, MO

Administration of the Center	\$16,000
Delivery of home delivered meals, unit rate \$2.00	2,178
Evidence-based DPHP programs.....	5,000
COVID-19 home delivered bulk delivery, \$150/truck.....	1,050
COVID-19 home delivered fulfillment delivery.....	1,365
Total Value of Contract	\$25,593

Recommended for a six-month extension:

Platte Senior Services, Inc., Platte County Senior Center – 11724 Plaza Circle, Kansas City, MO

Administration of the Center	\$7,000
Transportation services to and from the center, unit rate \$6.00/one-way trip	8,205
Home delivered meals reassessments	500
Evidence-based DPHP programs.....	2,500
Total Value of Contract	\$18,205

CATERED MEALS:

Don Bosco Community Center

At Belton Senior Center, Davis Oak Grove Senior Center, Excelsior Springs Senior Center, Liberty Silver Center, Palmer Senior Center, Platte County Senior Center, Ray County Fellowship Center, Shepherd’s Center of KC-Central at a unit rate of \$5.98 for a **total value of \$358,923.**

MARC staff recommend requiring all relevant parties to accept individual food and supply items under SeniorAge’s purchasing process wherever cost efficiencies can be realized.

Titles III B and III E (these providers also are approved for Title IIID)

CARE MANAGEMENT (SUPPORTIVE SERVICES AND NATIONAL FAMILY CAREGIVER):

Jewish Family Services (including Title IIID)

Services to be provided at \$38.49 per hour	
Contract-specific Social Determinants of Health Screen/Assessment at \$55/assessment	
Contract-specific flat-rate care management at \$275/initial month; \$225 per subsequent months	
Evidence-based DPHP programs.....	5,000
Total Value of Contract.....	\$47,339

KC Care Health Center (including Title IIID)

Services to be provided at \$54.00 per hour

Contract-specific Social Determinants of Health Screen/Assessment at \$55/assessment
Contract-specific flat-rate care management at \$275/initial month; \$225 per subsequent months

Evidence-based DPHP programs..... 5,000

Total Value of Contract..... \$158,630

Metro Lutheran Ministries

Services to be provided at \$55.00 per hour, face-to-face, and \$25.00 per hour, telephonic
Contract-specific Social Determinants of Health Screen/Assessment at \$55/assessment
Contract-specific flat-rate care management at \$275/initial month; \$225 per subsequent months

Evidence-based DPHP programs..... 5,000

Total Value of Contract..... not to exceed \$55,000

NON-URBAN COORDINATED TRANSPORTATION:

Ray County Transportation

Total Value of Contract..... \$105,850

DEMAND TRANSPORTATION

Jewish Family Services

Services to be provided at \$27.50 per one-way trip

Total Value of Contract..... \$88,000

Title III C.2

PRE-PLATED HOME DELIVERED MEALS:

In response to the COVID-19 pandemic, partnerships and efforts around medically sensitive home-delivered meals were accelerated. This capacity is expected to constitute an increasing proportion of pre-plated home-delivered meals in the future. Moreover, increased demand through integrated care and potential increase in Medicaid meals is possible.

Trio requested an increase for frozen home-delivered meals that aligned with the US Bureau of Labor and Statistic’s 21-658-KAN news release on April 13, 2021. This release stated that the March 2021 Consumer Price Index for All Urban Consumers (CPI-U), Midwest Region, was listed as up 3.0% from 12 months prior. Therefore, a 3.0% increase for SFY 2022 is recommended for Trio’s rates.

Trio Community Meals

Services to be provided at \$4.86 per meal

Potential Total Value of Contract..... not to exceed \$1,995,429

Details of the medically sensitive home-delivered meal initiative are still coalescing under emergency efforts in response to the coronavirus pandemic. MARC staff recommend a gradual phasing of responsibility of this service line to Kanbe’s Markets during SFY 2021 and portions of SFY 2022. The first phase is their hiring of a program manager and two drivers to assist with initial food packaging and delivery.

The second phase was to demonstrate more responsibility for the food packaging and fulfillment portion of the contract, and Kanbe’s will assume some responsibility for

managing food sourcing, with close direction and assistance from MARC. To-date, Kanbe’s has partially moved into the second phase of performance.

In the final phase, Kanbe’s was to retain the full driver workforce for fulfillment, estimated at 9.0 FTEs, and will help with food sourcing/inventory with periodic direction and assistance from MARC. This final phase is now expected to be more broadly distributed among community partners, as represented in equipment requests during the April meeting, and MARC may take a more meaningful role in managing distribution center operations.

At each phase, the loaded per meal cost must reach targets established by MARC, which are in alignment with the Medicaid meal reimbursement rate (presently, \$5.90/meal). The new service line is expected to meet the target rate two years from now, after durable capital expenses (e.g., freezer and related equipment and vehicle expenses, if purchased) can be spread across adequate units.

The dollar amounts represented by each phase are for the entire service line, including food sourcing and MARC expenses, not merely Kanbe’s role in the service line.

Beginning September 1, 2021, Kanbe’s will be transitioned to the traditional per-unit model of \$0.20/re-packaged meal and \$1.50/delivered meal, plus costs associated with procurement of food items and other costs related to facility and equipment operations.

Kanbe’s Markets, MARC, existing fulfillment partners, and food sourcing partners

Potential Total Value of Contract..... not to exceed **\$375,000**
.....**Phase II, not to exceed \$1,500,000**
.....**Phase III, not to exceed \$3,032,243**

Title III B
INFORMATION AND REFERRAL:

Reflecting increased wage expenses, United Way of Greater Kansas City 2-1-1 requested a 3.0% increase to their overall contract amount. Within the US Bureau of Labor and Statistic’s 21-658-KAN news release on April 13, 2021, the March 2021 Consumer Price Index for All Urban Consumers (CPI-U), Midwest Region, was listed as up 3.0% from 12 months prior. Therefore, a 3.0% increase for SFY 2022 is recommended for 2-1-1’s rates.

United Way 2-1-1 of Greater KC
Total Value of Contract..... not to exceed **\$118,450**

Titles III B, D, and E
INTEGRATED CARE NETWORK PARTNER SERVICES:

Clay County Senior Services
Total Value of Contract..... not to exceed **\$10,000**

Kansas City Quality Improvement Consortium
Total Value of Contract..... not to exceed **\$25,000**

Tri-County Mental Health
Total Value of Contract..... not to exceed **\$10,000**

Care Connection for Aging Services (MSN)
Total Value of Contract..... not to exceed **\$10,000**

Young at Heart Resources (MSN)
Total Value of Contract..... not to exceed **\$10,000**

Johnson County Department of Health and Environment
Total Value of Contract..... not to exceed \$10,000

University of Missouri Extension
Total Value of Contract..... not to exceed \$10,000

OTHER CONTRACTS:

LEGAL SERVICES (SUPPORTIVE SERVICES AND FAMILY CAREGIVER):

Legal Aid of Western Missouri
Total Value of Contract..... not to exceed \$52,848

FAMILY CAREGIVER STRUCTURED RESPITE:

Shepherd’s Centers of America
Services to be provided at \$8.49 per hour
Total Value of Contract..... \$77,938

ASSESSORS

MARC currently contracts, through professional services agreements, with a group of individuals who help MARC conduct Medicaid reassessments that identify eligibility and need for services under certain Medicaid waiver programs, for which MARC receives \$75/assessment from the Missouri Department of Social Services. MARC must also conduct assessments on new home delivered meals clients who may qualify for Title IIIC meals under the Older Americans Act (OAA). MARC is conducting medication review assessments for high-risk clients through its HomeMeds program, funded through Title IIID of the OAA. Contract assessors also conduct care management/options counselor roles under private contracts facilitated by MARC’s MSN (Managed Services Network). Contract amounts range from \$25,000 – 75,000, depending upon the individual contractor’s historical volume of service.

Sarah Albin, Total Value of Contract	\$75,000
Tammera Davis, Total Value of Contract	\$25,000
Joedi Forquer, Total Value of Contract	\$50,000
Alexis Gatson-Currie, Total Value of Contract	\$50,000
Ashley Graffam-Fizer, Total Value of Contract	\$75,000
Erik Nelson, Total Value of Contract	\$75,000
Tristan Sherman, Total Value of Contract	\$25,000
Shannon Venerable, Total Value of Contract	\$75,000
Denise Williams, Total Value of Contract	\$50,000

**IN-HOME SERVICES (HOMEMAKER/PERSONAL CARE AND NATIONAL FAMILY CAREGIVER)
Titles III B, and E**

Advantage Home Care
Services to be provided at \$19.85 per hour*
Discounted from retail rate of \$25.00 per hour
Total Value of Contract..... **\$172,079**

*Contractual obligation of respondent requires services to be provided at or above the Medicaid rate. MoHealthNet rate adjustments may require MARC rate adjustments.

All Ways Caring Home Care
Services to be provided at \$19.40

Discounted from retail rate of \$23.00 per hour
Total Value of Contract..... **\$108,426**

Help at Home

Services to be provided at \$17.33 per hour (Title IIIB Personal Care/Homemaker); \$19.64 per hour (Title IIIE National Family Caregiver Support)
Total Value of Contract..... **\$25,120**

Integrity

Services to be provided at \$21.00 per hour
Total Value of Contract..... **\$149,709**

KCare

Services to be provided at \$22.00 per hour
Total Value of Contract..... **\$23,914**

GRANT CONTRACTS

Administration for Community Living HHS-2021-ACL-AOA-CSSG-0014

MARC was awarded a three-year grant from the Administration for Community Living to continue to act as a Network Lead Entity for statewide efforts to strengthen delivery of health promotion and disease prevention programming, especially under contracts with health care entities. To advance this work, MARC needs support from a contracted project director, partner Area Agencies on Aging and MU Extension for program delivery, the Missouri Association of Area Agencies on development and statewide reporting, and a vendor to handle revenue cycle management under Medicare contracts.

ES Advisors, LLC

Contract project management (\$86,863 annually) \$260,589
Total Value of Contract **\$260,589**

Area Agencies on Aging and MU Extension (service provision)

University of Missouri Extension (course completer reimbursement only) \$--
 Aging Ahead (St. Louis region) \$42,846
 Aging Best (Columbia)..... \$42,846
 Aging Matters (Southeast) \$42,846
 Care Connection for Aging Services (Warrensburg) \$42,846
 Region X (Joplin)..... \$42,846
 St. Louis Area Agency on Aging (City of St. Louis)..... \$42,846
 SeniorAge (Springfield) \$42,846
 Young at Heart Resources (St. Joseph) \$12,201

All providers, reimbursement for course completers, \$136/unit \$175,879

Total Value of Contracts..... **\$488,002**

Missouri Association of Area Agencies on Aging

Contract development and statewide reporting (3-year total)..... \$48,264
Total Value of Contracts..... **\$48,264**

Enable Healthcare, Inc.

Revenue cycle management, Medicare (\$15,000 annually) \$45,000
Total Value of Contracts..... **\$45,000**

Frost Brown Todd, LLC	
Contract and compliance counsel (\$5,051 annually)	\$15,151
Total Value of Contracts.....	\$15,151

This request is specific to Palestine Senior Activity Center, which was not processed last month.

Fund as proposed
Fund with modifications or caveats
Ineligible or unallowable project

COMMUNITY CENTER SERVICES SPECIAL FUNDING

Title III C.1

Palestine Senior Activity Center – 3325 Prospect Avenue, Kansas City, MO	
Sanitation fogger (x3) with disinfectant solution; thermometers; plexiglass partitions.....	\$2,443
Site Transportation vehicle, plexiglass partitions (Title IIIB)	\$1,940
Air Quality Improvements.....	\$20,000
Total Value of Contract	\$22,300

HOME-DELIVERED MEALS SPECIAL FUNDING

Title III C.2

Palestine Senior Activity Center – 3325 Prospect Avenue, Kansas City, MO	
Walk-in freezer.....	\$9,120
Ford Transit T-250 with freezer conversion (x2)	\$140,000
Total Value of Contract	\$149,120

Recommend funding one vehicle to start, monitor performance, and fund additional vehicle based upon forecasted demand and performance.

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-d
Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize Submission of Final SFY 2021 Area Plan Amendment to the Missouri Department of Health and Senior Services for Aging and Adult Services

BACKGROUND:

MARC is required to submit an Area Plan, including budget items, to the Missouri Department of Health and Senior Services for all Older Americans Act expenditures. The final SFY 2021 Area Plan amendment reflects all updated allocation information from the State as well as up-to-date spending across programs and services.

Please refer to handout for information on allocations by service, Older Americans Act Title, and dollar amounts.

BUDGET CONSIDERATIONS:

Please refer to handout.

COMMITTEE ACTION:

The Commission on Aging recommended that MARC be authorized to submit the final SFY 2021 Area Plan amendment to the Missouri Department of Health and Senior Services.

RECOMMENDATION:

Authorize submission of the final SFY 2021 Area Plan Amendment.

STAFF CONTACT:

James Stowe
Bob Hogan

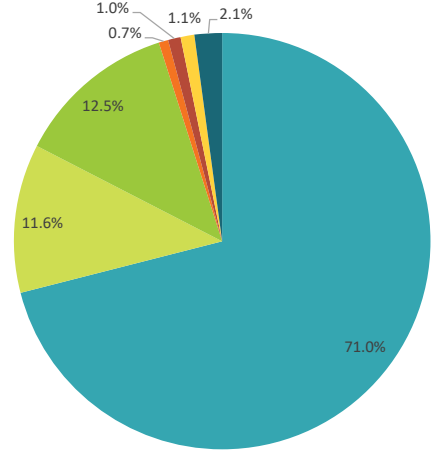
PROPOSED FINAL SFY 2021 Area Plan Budget

Programs	MO DSDS Resources	Medicaid	MEHTAP	Local	Project Income	Other	Total	In-Kind	Total
Supportive Services									
Transportation	138,643		96,452		150		235,245	40,444	275,689
COVID19 Center Support	241,323						241,323	80,325	321,648
Information & Assistance	111,525					15,000	126,525	-	126,525
Legal	27,516						27,516	116,665	144,181
Personal Care	86,356						86,356	16,755	103,111
Advocacy	9,763						9,763	20,000	29,763
Case Management	266,584	70,824					337,408	9,526	346,934
Home Repair	59,413						59,413	18,748	78,161
Homemaker	196,064						196,064	44,536	240,600
Total Supportive Services	1,137,187	70,824	96,452	-	150	15,000	1,319,613	346,999	1,666,612
Long-Term Ombudsman	183,882						183,882	15,000	198,882
Disease Prevention (Evidence-Based Programs)									
Stepping On	5,000						5,000	-	5,000
CDSMP	21,243					8,000	29,243	-	29,243
A Matter of Balance	7,500						7,500	-	7,500
Tai Chi	5,000								
Aging Mastery Program	10,000						10,000	-	10,000
Walk with Ease	2,500						2,500	-	2,500
HomeMeds	9,928					4,000	13,928		13,928
Total Disease Prevention	61,171					12,000	73,171	-	73,171
Family Caregiver Program									
Respite Services	11,621						11,621	243	11,864
Case Management	219,668						219,668	2,502	222,170
GAP Legal Services	8,273						8,273	35,191	43,464
FC CDSMP	5,000						5,000	2,250	7,250
FC AMP	10,000						10,000	3,333	13,333
Structured Respite	6,495						6,495	5,000	11,495
Personal Care	35,733						35,733	13,280	49,013
Legal Services	8,273						8,273	3,332	11,605
Home Repair	18,750						18,750	6,188	24,938
Total Caregiver	323,813					-	323,813	71,319	395,132
Nutrition									
Congregate Meals	110,429				6,869		117,298	21,265	138,563
Home-Delivered Meals	4,108,515	1,047,425		5,000	59,630	70,000	5,290,570	559,363	5,849,933
Total Nutrition	4,218,944	1,047,425	-	5,000	66,499	70,000	5,407,868	580,628	5,988,496
Special Projects						93,520	93,520	-	93,520
Administration	415,418			80,772			496,190	18,000	514,190
Grand Total	6,340,415	1,118,249	96,452	85,772	66,649	190,520	7,898,057	1,031,946	8,930,003

PROPOSED FINAL SFY 2021 Area Plan Budget

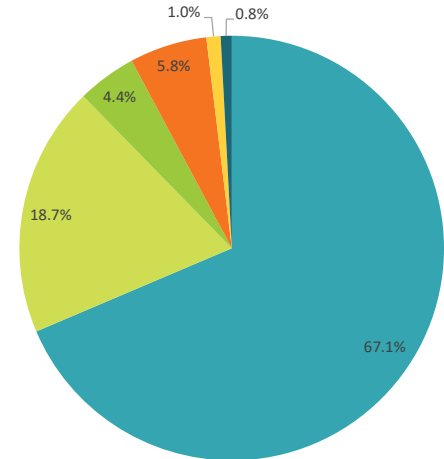
Revenues by Source

Mo DSDS	6,340,415	71.0%
In-Kind	1,031,946	11.6%
Medicaid	1,118,249	12.5%
Project Income	66,649	0.7%
Local	85,772	1.0%
MEHTAP	96,452	1.1%
Other	190,520	2.1%
Total	8,930,003	100%



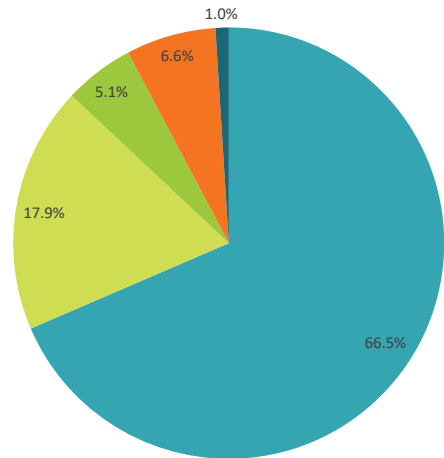
Total Budget by Program

Nutrition	5,988,496	67.1%
Supportive Services	1,666,612	18.7%
Family Caregiver	395,132	4.4%
Administration	514,190	5.8%
Special Projects	93,520	1.0%
Disease Prevention	73,171	0.8%
Ombudsman	198,882	2.2%
Total	8,930,003	100.0%



MO SFY 2021 Distribution by Program

Nutrition	4,218,944	66.5%
Supportive Services	1,137,187	17.9%
Family Caregiver	323,813	5.1%
Administration	415,418	6.6%
Special Projects	-	0.0%
Disease Prevention	61,171	1.0%
Ombudsman	183,882	2.9%
Total	6,340,415	100.0%



AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-e
Effective Local Government

ISSUE:

VOTE: Authorize Contracts for a Government Training Institute Custom Project with the Unified Government of Wyandotte County and Kansas City, Kansas for Diversity, Equity, and Inclusion Training

BACKGROUND:

The Unified Government of Wyandotte County and Kansas City, Kansas requested a proposal from MARC's Government Training Institute (GTI) for diversity, equity, and inclusion training for its entire workforce of approximately 2,300 employees. GTI recommended a combination of classroom-style instructor-led courses (virtual or in-person) and asynchronous, on-demand courses to accommodate the high volume of students and alternative work schedules. Three different training series will be included for (1) staff, (2) managers and supervisors, and (3) executive leadership. Topics include being an inclusive team player, cultural competency, implicit bias, cultivating brave space, inclusive leadership, and more.

Courses will be developed and taught by Culture Journey - Critical Social Change Project (CJ-CSCP). CJ-CSCP is a minority-owned consulting firm that specializes in teaching, coaching, and curricula to assist organizations with cultural responsiveness and racial equity capacity building. CJ-CSCP was selected through a competitive process as a DEI open enrollment instructor for GTI. The project timeframe is July 2021 - December 2022.

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$132,250
Source	GTI custom training fees
PROJECTED EXPENSES (estimated)	
Personnel (salaries, fringe, rent)	\$56,520
Contractual	\$75,730

RECOMMENDATION:

Authorize the Government Training Institute (GTI) to enter into client and subcontractor agreements for a custom training project with the Unified Government of Wyandotte County and Kansas City, Kansas for diversity, equity, and inclusion training.

STAFF CONTACT:

Lauren Palmer

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-f
Competitive Economy

VOTE: Authorize an Application to the Economic Development Administration for Funds to Support Economic Development

BACKGROUND:

The US Economic Development Administration (EDA) provides funding to regional organizations and local communities for targeted economic development planning and investments that respond to priority needs. In 2002, MARC prepared and submitted a Comprehensive Economic Development Strategy (CEDS) plan to the EDA, outlining economic development needs of smaller outlying communities in the Kansas City region. The plan was developed with involvement from local officials throughout the metro area. The CEDS plan has been updated several times to reflect regional and local strategies to support sustainable economic development; the last adoption by the MARC Board was in February 2019.

EDA approved a district designation for the Kansas City region in 2006, and EDA awarded the first annual planning grant to MARC. The district designation allows MARC and local agencies to apply for EDA funding. MARC has been invited to apply for a three-year grant, supporting our work from July 1, 2021 through March 30, 2024 for a total of \$192,500.

The grant requires a 50 percent local match, which MARC expects to document with in-kind services on the Small Cities Program and workforce development projects.

Funds would be used to assist local communities with economic development and growth-related planning assistance, to support workforce development initiatives, and to connect local economic development objectives to other regional planning work.

BUDGET CONSIDERATIONS:

REVENUES		
Amount	\$192,500	
Source	Economic Development Administration	
PROJECTED EXPENSES		
	EDA Grant Funds	In-Kind Match
Personnel (salaries, fringe, indirect, rent)	\$150,000	\$192,500 (in-kind services)
Contractual TBD	\$35,000	\$0
Other (supplies, printing, etc.)	\$7,500	\$0

RECOMMENDATION:

Authorize the application for and acceptance of up to \$192,500 from the US Economic Development Administration to support regional economic development planning and small cities support. Authorize the documentation of \$192,500 of in-kind services to match the federal funds for the three years.

STAFF CONTACT:

Marlene Nagel

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-g
Safe and Secure Communities

ISSUE:

VOTE: Authorize an Application to the Missouri Department of Health and Senior Services for Grant Funds and Authorize Contractual Agreements to Support Emergency Services Work

BACKGROUND:

MARC has received funding from the Missouri Department of Health and Senior Services under the Hospital Preparedness Program since 2003. The funding available for FY21/22 is \$348,485.05 to continue support of the region's Health Care Coalition (HCC) in Missouri's Highway Patrol Region A. The HCC is composed of hospitals, public health, emergency management, and EMS providers. This grant will be used to strengthen and enhance the readiness of the public health and the health care delivery system to save lives during emergencies that exceed the day-to-day capacity and capability of the public health and medical emergency response systems. Grant performance period is July 1, 2021 - June 30, 2022.

CONTRACTUAL SUPPORT (included in above amount):

Healthcare Planner Contract - \$77,408

William Moberly has been under contract to MARC as a healthcare planner since August 2009 (selected through a RFQ process). Mr. Moberly provides services to hospitals, public health, EMS, and other health care partners in the Region A area of Missouri, outside the MARC counties. MARC requests approval to execute a contract with Mr. Moberly for continued work as a healthcare planner. This request is for an amount not to exceed \$77,408 for work performed July 1, 2021, through June 30, 2022. The contractor will:

- Sustain and strengthen HCC readiness, response coordination, service deliveries, and med surge capabilities by providing the following support to the HCC for counties outside the metro area (10 Hospitals, 6 EMS, 8 EMDs, 9 Public Health departments)
- Help design, attend, and evaluate trainings and exercises.
- Work with stakeholders to collect information for annual threat and risk assessment; evaluate facility vulnerabilities, resource availability, and needs to help determine gaps.
- Educate and provide planning assistance to stakeholders regarding information about: serving at-risk populations, mutual aid, PPE, communication, continuity of operations planning, resources, and recovery concepts.
- Compile data reports and performance measures relative to activities in the Northern and Southern Districts.

Healthcare Coalition Readiness and Response Contract - \$55,000

David Schemenauer has been providing contract support for MARC's Hospital Preparedness Program since March 2019. Mr. Schemenauer was selected through an RFQ process. Mr. Schemenauer will continue contract work to support the program as follows:

- Exercise Design and Support (Hospital/HCC Fall Exercise)
- Expand HCC Duty Officer cadre and associated training
- Communications and Outreach - Prepare materials to explain HCC activities and promote preparedness efforts
- Review and refine Patient Tracking for Reunification and resource management
- Continue to refine HCC's organizational structure to increase capabilities to respond
- Committee support and reporting due to MO DHSS.

AGENDA REPORT

MARC Board of Directors

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$348,485.05
Source	MO Department of Health and Senior Services
PROJECTED EXPENSES	
Personnel Services	\$96,033.60
Fringe	\$46,096.13
Supplies	\$2,000.00
Travel	\$15,792.40
Rent	\$5,060.97
Subcontracts	\$132,408.00
Other	\$7,460.12
Indirect Cost	\$43,633.83

RECOMMENDATION

Authorize application for and acceptance of \$348,485.05 in FY21/22 Missouri Department of Health and Senior Services grant funding. Authorize agreements with Bill Moberly and David Schemenauer as outlined above.

STAFF CONTACT:

Erin Lynch
John Davis

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-h
Safe and Secure Communities

ISSUE:

VOTE: Authorize an Application to Missouri's Department of Public Safety to Support Emergency Services Work

BACKGROUND:

MARC's Emergency Services programs help ensure the region's ability to prepare, respond, and recover with coordinated plans and high-quality training, technology, and equipment. With the loss of Urban Area Security Initiative funding by the US Department of Homeland Security in 2012, the region has been eligible to apply to Kansas and Missouri for a portion of the states' annual State Homeland Security Grant funding. The grant supports the region's efforts to sustain protection, response, and recovery capabilities.

MARC's grant application to the Missouri Department of Public Safety/Office of Homeland Security Grant program will provide \$764,943 of FY21 funds (\$611,064 funded by FY 2021 State Homeland Security Grant Program and \$153,879 fund by FY 2021 SHSP Law Enforcement Terrorism Prevention Activity) to support critical training; exercises; collaborative, strategic, and operational planning; community resilience programming; essential equipment replacement; and support of the Kansas City Regional Fusion Center.

FY 2021 State Homeland Security Grant Program Projects

Project	Budget
Region A Urban M&A	\$30,553
Region A Urban Workplan	\$25,000
Sustaining Mass Fatality Response Capabilities	\$12,000
Sustain Regional Badging and Accountability	\$13,500
Sustain Regional Planning and Coordination	\$154,803
Sustain Regional Training Capacity	\$168,959
Sustain Regional Exercise Capacity	\$38,959
Sustain Regional Hazmat Team Response Capability	\$50,390
Sustain Regional Technical Rescue Teams	\$43,000
Citizen Preparedness and Preparing Soft Target Crowded Places	\$7,000
Sustaining Regional Law Enforcement Capability & Addressing Emerging Threats	\$18,000
Web EOC Sustainment	\$18,500
Medical Reserve Corp Sustainment	\$10,400
Cybersecurity	\$20,000
TOTAL	\$611,064

FY2021 SHSP Law Enforcement Terrorism Prevention Activity

Category	Budget
Travel - Training for workshops and conference travel and related fees	\$35,008
Supplies/Operations - Computer accessories, Data Access monthly service fees, Annual Software Licenses	\$52,311
Contractual Support	\$66,560
TOTAL	\$153,879

AGENDA REPORT

MARC Board of Directors

RECOMMENDATION

Authorize application for and acceptance of up to \$764,943 in FY21 Missouri Department of Public Safety/Office of Homeland Security Grant program funds.

STAFF CONTACT:

Erin Lynch

John Davis

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-i
Safe and Secure Communities

ISSUE:

VOTE: Authorize a Grant Agreement to Support Hazardous Materials Planning

BACKGROUND:

The annual Hazardous Materials Emergency Planning (HMEP) grant from the Kansas Department of Emergency Management is one of the two primary funding sources that support the work of the Local Emergency Planning Committee (LEPC). The Kansas application includes planning funds in the amount of \$50,000 and \$34,200 for training activities. The grant will support HazMat training, enhancing emergency response plans, hazard analysis, and other appropriate activities. The performance period for the FY21 grant is Sept. 1, 2021 - Aug. 31, 2022. A twenty percent in-kind or cash local match is required and will be met through documented time of local emergency services personnel supporting the work.

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$84,200
Source	KS Department of Emergency Management
PROJECTED EXPENSES	
Planning	\$50,000
Training	\$34,200

RECOMMENDATION:

Authorize application for and acceptance of \$84,200 in FY21/22 from the Kansas Department of Emergency Management.

STAFF CONTACT:

Erin Lynch
John Davis

AGENDA REPORT

MARC Board of Directors

May 2021

Item No. 7-j

Efficient Transportation and Quality Places

ISSUE:

VOTE: Authorize a Consultant Contract for a Planning Sustainable Places Study

BACKGROUND:

For projects funded through Planning Sustainable Places (PSP), MARC will hold the contracts on individual projects, although the project manager and local match will be provided by the local sponsors. Details for one project in Kansas sponsored by the Unified Government of Wyandotte County and Kansas City, Kansas are provided below. The RFP was advertised on MARC's website, DemandStar, and the National American Planning Association's RFP page. A qualifications-based competitive selection process was used in the selection of the consulting team. MARC staff attended the interviews to ensure federal guidelines were followed.

Unified Government, Kan.: Countywide Mobility Plan and Transit-oriented/Trail-oriented Development (TOD) Strategy. The project will identify transportation needs and opportunities in the county. Key components of the plan include:

- Confirm existing and project future travel patterns and behaviors.
- Review existing transit options in the County, notably Public Busing, and project future patterns, needed investments, and locations.
- Provide estimated costs associated with creating public spaces with integrated transit options and public uses.
- Understand the impact of nascent and ever-changing transportation technologies.
- Develop policy and prioritize investments that are regenerative and promote public health, equity, and access to opportunity.
- Reduce the demand on existing infrastructure by expanding transportation options.
- Retrofit existing roadways to support access (Complete Streets), public safety (Vision Zero), and capacity (Right-sizing).
- Improve the safety of transportation alternatives.
- Encourage more equitable and mixed-income communities built around greater transportation choices.
- Explore new transportation modes, including but not limited to streetcar, commuter rail, and aerial lifts (i.e. gondola).
- Coordinate regional transportation projects and align budgets to identified transportation corridors.
- Develop alternative capital and maintenance funding models, methods, and tools.
- Engage the public, stakeholders, and decision-makers across the County in a collaborative process to define a shared vision of our transportation, land use, and environmental future.

MARC advertised the project RFP from December 4, 2020 through January 8, 2021. Four proposals were received. A selection committee with representatives from the Unified Government, the City of Bonner Springs, the City of Edwardsville, and the City of Lake Quivira reviewed the proposals and interviewed the four teams. The team of Kimley-Horn, Parson + Associates, and CityFi was recommended for the project. The team's proposal includes public engagement, an existing conditions ("foundations") review and report, a policy modernization review, and more.

AGENDA REPORT

MARC Board of Directors

BUDGET CONSIDERATIONS:

The projects will use \$135,000 in Federal PSP funds, with the required local match of \$165,000 provided by the Unified Government.

COMMITTEE ACTION:

The MARC Board authorized the award of the PSP funds to the project and the receipt of its local match on January 26, 2021.

RECOMMENDATION:

Authorize an agreement with the team of Kimley-Horn, Parson + Associates, and CityFi for the Countywide Mobility Plan and TOD Strategy for an amount not to exceed \$300,000.

STAFF CONTACT:

Beth Dawson
Patrick Trouba
Martin Rivarola
Ron Achelpohl

AGENDA REPORT

MARC Board of Directors

May 2021

Item No. 7-k

Efficient Transportation and Quality Places

ISSUE:

VOTE: Authorize the Change of Selected Consultant Team for the Osawatomie OZ Commons Project and Authorize a Contract for the Same Planning Sustainable Places Study

BACKGROUND:

The consultant contract for the Osawatomie OZ Commons project was brought before the Budget & Personnel Committee on March 23, 2021 where a contract with the consulting team of Architect One, Alta Planning & Design, and Shockey Consulting Services was approved for execution. In order to execute a contract, both the Kansas Department of Transportation and the Mid-America Regional Council require that the primary consultant for a consulting team be registered with SAM.gov, the Federal System for Award Management. This ensures that the firm is not excluded from receiving federal funding. Architect One was not registered previously and has been working on securing that registration since late March. As of May 17, 2021, that registration had still not been secured. The City of Osawatomie is concerned that further delay in starting the project will have a negative effect upon the project's success. They are willing to wait until May 24, 2021 to see if Architect One can secure their registration, but if isn't secured, then the City is asking to contract with the second ranked firm in their selection process. The second ranked firm is The Lamar Johnson Collaborative, Trekk Design Group, and Groundswell Consulting.

BUDGET CONSIDERATIONS:

The project will use \$42,500 in Federal Planning Sustainable Places (PSP) funds, with the required local match of \$25,000 provided by the City of Osawatomie, Kan.

RECOMMENDATION:

Authorize an agreement with the team of The Lamar Johnson Collaborative, Trekk Design Group, and Groundswell Consulting for the OZ Commons - Downtown Osawatomie Redevelopment for an amount not to exceed \$67,500.

STAFF CONTACT:

Beth Dawson

Martin Rivarola

Ron Achelpohl

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-l
Efficient Transportation and Quality Places

ISSUE:

VOTE: Approve 2021 Special Amendment #2 to the *2020-24 Transportation Improvement Program*

BACKGROUND:

The *Transportation Improvement Program (TIP)* is the region's short-range transportation program, identifying projects to receive federal funds and projects of regional significance to be implemented over the next three- to five-year period. MARC amends the *TIP* on both a quarterly cycle and as needed to accommodate changes to projects in the *TIP*.

The proposed 2021 Special Amendment #2 to the *2020-24 Transportation Improvement Programs* includes 13 projects:

- 3 new projects to be added, including but not limited to:
 - #180080 - Engineering for the Centennial Bridge Replacement in Leavenworth County
 - #380204 - KC Scout Communication Network Replacement
 - #308205 - Rehabilitation of Bridge #096 on U.S. 69 southbound in Overland Park
- 10 modified projects
 - Scope
 - Schedule
 - Budget

Details of these projects are available for review on the Internet at:

<http://www.marc.org/Transportation/Plans-Studies/Transportation-Plans-and-Studies/TIP/TIP-Amendment-Archive/Archive-assets/21SA2amend.aspx>

MARC's Public Involvement Plan requires that proposed amendments to the TIP be released for public review and comment prior to adoption. No comments were received.

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Total Transportation Policy Committee approved this amendment at their May 18, 2021 meeting.

RECOMMENDATION:

Approve the 2021 Special Amendment #2 to the *FFY 2020-2024 TIP*.

STAFF CONTACT:

Marc Hansen

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-m
Efficient Transportation and Quality Places

ISSUE:

VOTE: Approve Connected KC 2050 Amendment #2

BACKGROUND:

In June of 2020, the MARC Board of Directors approved Connected KC 2050 (CKC2050), the Kansas City region's long-range, Metropolitan Transportation Plan (MTP). This plan is a blueprint that describes how the region will manage, operate, and invest in its multimodal transportation system over the next 30 years. Connected KC 2050 describes the current and evolving surface transportation needs of the metropolitan area and identifies \$52.3 billion in anticipated transportation investments ranging from road and transit improvements to projects that enhance bike, pedestrian, and freight movement. Amendments will be made to Connected KC 2050 as new projects, funding, or programs arise. MARC's Public Participation Plan requires that proposed amendments to the MTP be released for public review and comment.

MARC has received additional requests to amend Connected KC 2050, as follows:

- *Amend project 1191, K-92 (Centennial) Bridge Replacement to update cost and transfer project from medium priority illustrative to constrained project listing.*
- *Amend project 1324, I-70/K-7 Interchange KA-1003-10 (Phase 5) to move this phase into illustrative project listing of the plan.*
- *Amend project 1328, I-70/K-7 Interchange KA-1003-11/15 (Phase 6 and 10) to split project up into two distinct CKC2050 projects and move Phase 6 to illustrative project listing of the plan.*

MARC's Public Participation Plan requires that proposed amendments to the MTP be released for public review and comment prior to adoption. These proposed amendments were released to the public for review and comment in April. No comments regarding projects were received from the public.

BUDGET CONSIDERATIONS:

None.

COMMITTEE ACTION:

The Total Transportation Policy Committee approved this amendment at their May 18, 2021 meeting.

RECOMMENDATION:

Approve Amendment #2 to Connected KC 2050.

STAFF CONTACT:

Martin Rivarola

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-n
Efficient Transportation and Quality Places

ISSUE:

VOTE: Approve a *Data Update* to the Coordinated Public Transit–Human Services Transportation Plan

BACKGROUND:

The Coordinated Public Transit–Human Services Transportation Plan (or Coordinated Plan) is a federally-mandated planning document that identifies the transportation needs of individuals with disabilities, older adults, and people with low incomes. It provides strategies for meeting those needs and prioritizes transportation services and projects for funding and implementation. The document is used for two primary purposes: 1) Guiding the programming process for Federal Transit Administration (FTA) Section 5310 funding, and 2) Providing guidance to enhanced mobility providers on how to best advance the mobility independence of the aforementioned populations.

The Coordinated Plan for the Kansas City region is updated by MARC, in accordance with an MOU between MARC and the Kansas City Area Transportation Authority (KCATA). A major update was last undertaken in 2018. Since then, MARC has adopted a new Metropolitan Transportation Plan (MTP), Connected KC 2050.

In order to synch the update schedules of these two plans going forward, MARC staff, in consultation with FTA, KCATA staff, and others, undertook this minor *Data Update* to:

- Synch American Community Survey (ACS) data so that it matches the data used in Connected KC 2050.
- Update basic information regarding the region’s fixed-route and paratransit services

The Mobility Advisory Committee (MAC) approved the *Data Update* at its March 2021 meeting. The item was also presented at the Regional Transit Coordinating Council (Tech Team) later that month. It was released for a two-week period of public review and comment; no comments were received.

COMMITTEE ACTION:

The Total Transportation Policy Committee approved the *Data Update* on May 18, 2021.

RECOMMENDATION:

Approve the [2021 Coordinated Public Transit–Human Services Transportation Plan Data Update](#).

STAFF CONTACT:

Laura Machala

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-o
Healthy Environment

ISSUE:

VOTE: Authorize an Application to the Environmental Protection Agency to Support Regional Environmental Justice and Climate Resilience

BACKGROUND:

The EPA is seeking applications for projects through their Environmental Justice Collaborative Problem-Solving (EJCPS) Cooperative Agreement Program.

COVID-19 and the unfolding climate crisis have exposed weaknesses in social and environmental systems across the country. Like many American cities, these weaknesses are disproportionately distributed throughout the Kansas City metropolitan area, putting vulnerable communities at greater risk of exposure to environmental contamination, flooding, heat, and food insecurity. This grant will address these challenges by building a network of community leaders and community organizations and resourcing these organizations to advance MARC's recently adopted Regional Climate Action Plan.

MARC's work in Resilient People, Resilient Places is two-fold. First, working with communities directly creates opportunities to adapt the Climate Action Plan to meet community needs and to develop context specific projects that build community capacity to do more. Community leaders will be supported to advance climate strategies through capacity building activities, including training, mentorships, and shared-learning opportunities. Community leaders will also be supported in conducting vulnerability assessments of their service areas to better understand gaps, needs, and opportunities for resilience planning. This vulnerability assessment will provide clear next steps for neighborhood and community scale projects that increase local resilience. These projects may include green infrastructure, energy efficiency, neighborhood beautification, or development of social network to support rapid community response in the event of disaster.

Secondly, by building a network of local resilience leaders and projects across the KC metro, MARC will encourage regional thinking about resilience. Resilience leaders may include food pantries, community-based non-profits, church groups, community development organizations, shelters, community health workers, and safety-net service providers. Resilience leaders will be educated about the Climate Action Plan and explore opportunities to broaden or refine their work to increase the robustness and redundancy of existing resilience efforts. A public-facing platform will also be developed to promote public knowledge of local resources and assets, and ongoing opportunities to get involved with climate resilience efforts.

BUDGET CONSIDERATIONS:

Work is underway on a budget that supports partnerships and builds community capacity to advance the Regional Climate Action Plan.

Pass-through funds will be given to community organizations to build capacity and develop community-based resilience projects at a neighborhood scale.

Contractual funds will support MARC's partners in development, coordination, and implementation of grant activities. Prospective partners include UMKC's Center for Neighborhoods, Bridging the Gap, and the Local Initiatives Support Corporation (LISC).

Budget estimates are outlined below and may be refined as partnerships are finalized.

AGENDA REPORT

MARC Board of Directors

REVENUES	
Amount	\$200,000
Source	US Environmental Protection Agency
PROJECTED EXPENSES	
Personnel (salaries, fringe, rent)	\$60,000
Contractual	\$70,000
Pass-Through	\$60,000
Other (supplies, printing, etc.)	\$10,000

RECOMMENDATION:

Authorize an application to the US Environmental Protection Agency, and the acceptance and expenditure of funds if awarded, for up to \$200,000 to support environmental justice efforts.

STAFF CONTACT:

Synthia Isah
Tom Jacobs

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-p
Healthy Environment

ISSUE:

VOTE: Approve a Subgrant Agreement with the City of Kansas City, Missouri Brownfields Program

BACKGROUND:

In December 2019, MARC applied for the Regional Brownfield Coalition Assessment grant. Announcement of the award was made by the EPA in May 2020, and the Cooperative Agreement between EPA and MARC was executed in October 2020.

The KCMO Brownfields Program will train and assist MARC staff with technical administrative services such as reviewing assessment reports and evaluating the performance of the Qualified Environmental Professional contactor, identifying and developing a system for prioritizing selection of assessment site locations, processing assessment sites through state and EPA registration when needed, and providing overall guidance for advancing projects through the assessment and abatement planning process.

BUDGET CONSIDERATIONS:

The approved workplan for the KC Regional Brownfields grant includes \$61,350 in funding support for a subgrant agreement with the KCMO Brownfields program on coalition approved projects over the three-year duration of the grant. Additional funding for the subgrant will occur only if grant funding becomes available due to service or procurement efficiencies

REVENUES	
Amount	\$61,350
Source	Regional Brownfields Coalition Assessment grant
PROJECTED EXPENSES	
Pass-Through	\$61,350

RECOMMENDATION:

Authorize a subgrant agreement with the Kansas City, Missouri Brownfields Program to provide program activity and project management services including MARC staff training and development as described under the awarded EPA KC Regional Brownfields Coalition grant.

STAFF CONTACT:

Doug Norsby
Tom Jacobs
Marlene Nagel

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-q
Quality Early Learning

ISSUE:

VOTE: Authorize an Application to the Administration for Children and Families to Support Continued Services for the Early Head Start Expansion Program

BACKGROUND:

On March 1, 2021, the Administration for Children and Families issued a notice requesting the completion of a non-compete baseline grant application for the upcoming budget period of 9/1/2021 - 8/31/2022 for MARC's Early Head Start Expansion Grant. MARC proposes to continue funding for the 84 enrollment slots in the Early Head Start Expansion Program and pass through most of the funding (92%) to the following direct service providers: Blue Springs School District, Kansas City Public Schools (KCPS), Learn a Lot Academy (LAL), Operation Breakthrough (OBI), and United Inner City Services (UICS). The total amount of annual funding available is \$1,665,351 for program operations and \$37,800 for training and technical assistance for a total of \$1,703,151. The chart below describes the allocation of funding.

BUDGET CONSIDERATIONS:

REVENUES				
Amount	\$1,703,151			
Source	Administration for Children and Families			
	Program	Admin	Training	Total
PROJECTED EXPENSES				
MARC Personnel & Fringe	\$61,568	\$27,123		\$88,691
Partner Agencies				
Blue Springs SD	\$281,152		\$6,891	\$288,043
KCPS	\$310,306	\$19,806	\$6,797	\$336,909
LAL	\$210,864		\$5,168	\$216,032
OBI	\$493,534	\$68,770	\$13,782	\$576,086
UICS	\$140,576		\$3,445	\$144,021
Other Contracted Providers				
Contracted Mental Health Services	\$5,500			\$5,500
Contracted Interpretive Services	\$10,000			\$10,000
				Other
Rent	\$1,414	\$623		\$2,037
Continuing Education			\$1,717	\$1,717
Supplies	\$2,000			\$2,000
In-Region Travel	\$865			\$865
Conference Registration	\$1,500			\$1,500
Indirect				
MARC Indirect	\$18,532	\$81,64		\$26,696
Grand Totals				
	\$1,540,865	\$124,486	\$37,800	\$1,703,151

AGENDA REPORT

MARC Board of Directors

COMMITTEE ACTION:

The MARC Head Start Policy Council and Advisory Committee approved the Early Head Start Expansion baseline application during a joint meeting on May 10, 2021.

RECOMMENDATION:

Authorize MARC Head Start to submit an Early Head Start Expansion Grant baseline application in the amount of \$1,703,151 and, if awarded, accept and disburse funds.

STAFF CONTACT:

Steven Lewis
Jovanna Rohs

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-r
Quality Early Learning

ISSUE:

VOTE: Authorize Mid America Head Start to Receive and Expend Funds from the Missouri Department of Social Services to Operate the Early Head Start Program

BACKGROUND:

MARC Head Start will be awarded the renewal of a grant from the Missouri Department of Social Services, Children's Division/Office of Childhood, to operate the state-funded Early Head Start Program. The award will allow MARC to continue providing Early Head Start services to 103 children in two of its direct service providers' programs, the Independence School District and Operation Breakthrough, Inc. One hundred percent of these funds are passed through to these two agencies and used for the provision of direct services to children and families. The renewal grant is for the period of July 1, 2021 to June 30, 2022.

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$ 1,493,500.00
Source	MO Dept of Social Services
PROJECTED EXPENSES	
Contractual (100% pass-through):	
• Independence School District	\$ 667,000.00
• Operation Breakthrough, Inc.	\$ 826,500.00
Total	\$ 1,493,500.00

COMMITTEE ACTION:

The MARC Head Start Policy Council and Advisory Committee approved acceptance of the Missouri Early Head Start funds during a joint meeting on May 10, 2021.

RECOMMENDATION:

Authorize MARC Head Start to receive and expend \$1,493,500.00 from the Missouri Department of Social Services/Office of Childhood for the period of July 1, 2021 to June 30, 2022 to serve the state-funded Early Head Start Program.

STAFF CONTACT:

Steven Lewis
Jovanna Rohs

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-s
Quality Early Learning

ISSUE:

VOTE: Approve a Contract with Propio Language Services for Interpretive Services for MARC Head Start

BACKGROUND:

The Office of Head Start requires that programs ensure all families, including those whose first language is not English, are able to create an environment that is welcoming to unique cultural, ethnic, and linguistic backgrounds. Although programs seek to employ bi-lingual staff who speak the languages of the families they serve, this is not always possible. With increasing numbers of immigrant and refugee families who speak a wide variety of languages and dialects, there is a need for on-site, telephone, and video remote interpretive services, particularly in home-visiting programs where staff work directly with parents. It is for this reason that MARC Head Start is contracting with Propio Language Services to provide in-home, on-site, telephone, and video remote interpretive services for programs serving dual language families.

BUDGET CONSIDERATIONS:

This expense was included in the 2021 budget.

REVENUES	
Amount	\$26,465,624
Source	Administration for Children and Families
PROJECTED EXPENSES	
Contractual	\$55,000

RECOMMENDATION:

Approve MARC Head Start to contract with Propio Language Services for interpretive services in an amount not to exceed \$55,000.00 from May 1, 2021 through October 31, 2021.

STAFF CONTACT:

Steven Lewis
Jovanna Rohs

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-t
Quality Early Learning

ISSUE:

VOTE: Approve Contracts for Renovations and Upgrades to Head Start Facilities to Meet Health and Safety Needs and to Expand Outdoor Play Activities

BACKGROUND:

Six of MARC's Head Start/Early Head Start direct service providers have submitted proposals for large projects to support preventative, preparedness, and response activities related to the coronavirus.

Five of our partners request the following renovations and upgrades to their facilities:

- YMCA of Greater Kansas City (\$175,611) - new flooring + reception area enclosures;
- Learn-A-Lot (up to \$105,000) - new flooring;
- Kansas City Public Schools (up to \$200,000) - renovation of bathrooms;
- Independence School District (up to \$50,000) - renovation of bathrooms; and
- Excelsior Springs School District (up to \$200,000) - new bathrooms.

All of these renovations and upgrades will reduce the spread of COVID-19, and the bathrooms will also provide additional physical spacing and easier access to sinks for increased hand washing.

In addition, one of our partners requests the installation of an outdoor classroom/playground:

- Emmanuel Family & Child Development Center (\$202,900).

This installation will provide an enhanced outdoor learning space in a safe, open-air environment.

We are in the process of reviewing the three bids submitted for each project to ensure they meet MARC's Procurement Policy and the requisite purchasing protocols of our providers, including complying with the Davis-Bacon Act for prevailing wages. The total cost of these projects is anticipated to be up to \$933,511.

BUDGET CONSIDERATIONS:

The costs of these facility renovations/upgrades and the outdoor classroom/playground installation projects are allowable expenses within the Head Start CARES Act supplemental COVID-19 funding through the Administration for Children and Families. The grant was initially approved for the period of 07/17/2020 to 10/31/2020. However, the Office of Head Start approved a carryover of the remaining unspent balance (\$1,892,067) due to the short time period to expend the funds. The time period for the carryover was extended to 10/31/2021.

REVENUES	
Amount	\$ 1,892,067
Source	Administration for Children and Families-CARES Act
PROJECTED EXPENSES	
Contractual	\$ 933,511

RECOMMENDATION:

Authorize MARC Head Start to enter into a contractual agreement with each approved vendor to complete projects at six Head Start providers for a total cost not to exceed \$933,511.

AGENDA REPORT

MARC Board of Directors

STAFF CONTACT:

Steven Lewis

Jovanna Rohs

AGENDA REPORT

MARC Board of Directors

May 2021
Item No. 7-u
Quality Early Learning

ISSUE:

VOTE: Approve a Contract with Conscious Discipline for a Summer Institute Training for Head Start and Early Head Start Staff

BACKGROUND:

As one of its long-term goals, MARC has committed to prioritizing the development of social competence and emotional well-being when making decisions about and implementing all program practices. All programs have developed wellness action plans that include a priority for increased professional development opportunities related to social emotional competence. An in-depth training experience will be provided in June of 2021 to support these goals. The training will be provided through a customized contract with Conscious Discipline. Conscious Discipline is a leader in classroom management and provides a transformational, whole-school solution for social-emotional learning, discipline, and self-regulation. Total cost for five days of intensive training for 100 education and family service staff is \$150,000.00. These funds were included in our Quality Enhancement budget.

BUDGET CONSIDERATIONS:

REVENUES	
Amount	\$26,465,624
Source	Administration for Children and Families
PROJECTED EXPENSES	
Contractual	\$150,000.00

RECOMMENDATION:

Approve the contract with Conscious Discipline in the amount of \$150,000.00 to provide a five-day training for 100 Head Start and Early Head Start staff.

STAFF CONTACT:

Steven Lewis
Jovanna Rohs