



Board of Directors MEETING NOTICE

Mid-America Regional Council • 600 Broadway, Suite 200 • Kansas City, Missouri 64105 • 816/474-4240

March 23, 2021
Board Member Meeting: 12:00 p.m.
Remotely via Zoom

- Members of the public who wish to participate in this meeting: please email Karina Bielecki at kbielecki@marc.org by 9:00 a.m. on Tuesday, March 23, 2021 for instructions to join the teleconference.

AGENDA

1. Introductions and Board Sharing Time
2. REPORT: Update on Regional COVID-19 Response and Recovery Initiatives
 - Vaccination Strategies
 - Serving Homebound Residents via Emergency Medical Services (EMS) and the Area Agency on Aging (AAA)
 - Communications Update
 - KC Regional COVID-19 Response and Recovery Fund
3. HEALTHY ENVIRONMENT
 - a. VOTE: Adopt the Regional Climate Action Plan
4. COMPETITIVE ECONOMY
 - a. REPORT: KC Rising Pillar Metrics and Place Related Strategy
5. EFFECTIVE LOCAL GOVERNMENT
 - a. REPORT: 2020 Annual Report on Eastern Jackson County Shared Services Initiative
6. BRIEF REPORTS:
 - a. REPORT: **Update on MARC's Government Training Institute**
 - b. REPORT: Update on State and Federal Legislative Issues Related to Public Health
 - c. REPORT: Update on Federal Highway Administration Transportation Performance Targets

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

7. VOTE: Approve Consent Agenda
 - a. Approve Minutes of the February 23, 2021 Board Meeting
 - b. Authorize Consultant Contracts for Five Planning Sustainable Places Studies
 - c. Approve Media Purchases to Support the 2021 Air Quality Ozone Season Public Outreach Campaign
 - d. Authorize MARC to **Submit the Area Agency on Aging's** State-Mandated Area Plan and to Accept and Expend Allotted Older Americans Act and Associated Funds
 - e. Authorize Contract Cap Increases for Two Aging and Adult Services Contract Assessors



Board of Directors MEETING NOTICE

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- f. Authorize a Proposal to Kansas City, Mo. to Support Vaccination of Vulnerable Populations in Partnership with Heart to Heart International
 - g. Authorize a Proposal to Kansas City, Mo. for a Housing Market Analysis and Fair Housing Report and to Subcontract for Support Services
 - h. Approve Change Order with Nokia for Microwave Equipment and Installation
 - i. Authorize Change Order for the Roof Repair Project at Thomas Roque Early Education Center
 - j. Approve Mid America Head Start's Core Grant Carry Forward Application
8. Other Business
9. Adjournment

MARC Board of Directors — Members and Alternates

Name	Jurisdiction	Title
Allen, Jim	Johnson County	Commissioner
Allen, Perry**	MoDOT	Asst. District Engineer
Alvey, David	Unified Government of WyCo/KCK	Mayor/CEO
Baird, Bill	City of Lee’s Summit	Mayor
Boehm, Mike	City of Lenexa	Mayor
Boley, Damien	City of Smithville	Mayor
Bunch, Eric	City of Kansas City	Councilmember
Burnett, Scott	Jackson County	Legislator
Culbertson, Jeff	Leavenworth County	Commissioner
Eilert, Ed	Johnson County	Commission Chairman
Ellington, Brandon	City of Kansas City	Councilmember
Elliott, John	Platte County	Commissioner
Fields, Vernon	City of Basehor	Councilmember
Gallagher, Danny	Miami County	Commissioner
Gerlach, Carl	City of Overland Park	Mayor
Hall, Heather	City of Kansas City	Councilmember
Hanzlick, Janee	Johnson County	Commissioner
Harrington, Jeff	City of Bonner Springs	Mayor
Hobart, Dan	City of Independence	Councilmember
Huston, Bob	Cass County	Presiding Commissioner
Jarrold, Dick**	KCATA	Vice President
Johnson, Harold	Unified Government of WyCo/KCK	Commissioner
King, Bob	Ray County	Presiding Commissioner
Koehn, Leroy**	KDOT	District Engineer
Lucas, Quinton	City of Kansas City	Mayor
Lopez, Beto	City of Lee’s Summit	Mayor Pro Tem
Makinen, Robbie**	KCATA	President/CEO
Markley, Angela	Unified Government of WyCo/KCK	Commissioner
McDonough, Mike	City of Raytown	Mayor
McKiernan, Brian*	Unified Government of WyCo/KCK	Commissioner
McTaggart, John	City of Edwardsville	Mayor
Medsker, Mike	Cass County	Recorder of Deeds
Moriarty, Michael**	KDOT	Chief of Transportation Planning
Nolte, Jerry	Clay County	Presiding Commissioner
Owen, Gene	Clay County	Commissioner
Pogue, Randy	City of Kearney	Mayor
Preisinger, Mark	City of Leavenworth	City Commissioner
Ridgeway, Luann	Clay County	Commissioner
Roberts, Rob	Miami County	Commission Chairman
Ross, Carson	City of Blue Springs	Mayor
Schieber, Ron	Platte County	Presiding Commissioner
Schwach, Paula	City of Westwood Hills	Mayor
Shute, Steve	City of Gardner	Mayor
Silvester, David**	MoDOT	District Engineer
Skoog, Curt	City of Overland Park	Councilmember
Smith, Doug	Leavenworth County	Commission Chairman
Spears, Fred	City of Overland Park	Councilmember
Turnbow, Kristofer	City of Raymore	Mayor
Vogt, Marge	City of Olathe	Councilmember
Walker, Rick	City of De Soto	Mayor
Walters, Jim	Unified Government of WyCo/KCK	Commissioner
Weir, Eileen	City of Independence	Mayor
White, Frank	Jackson County	County Executive
Wood, Dagmar	Platte County	Commissioner

*Public Transit Representatives (Voting) **Public Transit Advisory Representatives (Non-Voting)

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 1

ISSUE:

Introductions and Board Sharing Time

BACKGROUND:

Time has been reserved on the agenda for introductions and items of interest to Board members. The Board Chair encourages board members to raise matters for discussion at future meetings or other issues of general concern or interest.

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 2

ISSUE:

REPORT: Update on Regional COVID-19 Response and Recovery Initiatives

BACKGROUND:

MARC staff will give short updates on regional efforts in which we are engaged to support and coordinate regional response and recovery to the COVID-19 crisis, including:

- Vaccination Strategies
- Serving Homebound Residents via Emergency Medical Services (EMS) and the Area Agency on Aging (AAA)
- Communications Update
- KC Regional COVID-19 Response and Recovery Fund

MARC staff will also provide an update on the Kansas City Regional COVID-19 Response and Recovery Fund, which has disbursed some \$18 million in funds to address community needs and looks forward to continuing this work. A report to funders and the community will be issued over the next several days.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Marlene Nagel

James Stowe

Jennifer Sutherlin

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 3-a
Healthy Environment

ISSUE:

VOTE: Adopt the Regional Climate Action Plan

BACKGROUND:

MARC and Climate Action KC, together with over one thousand community stakeholders, developed a Regional Climate Action Plan (CAP) during 2019-2020. In February 2021, staff presented the final draft plan to the MARC Board. Staff will request the Board consider the plan for adoption at the March 2021 meeting.

The plan was endorsed by the Air Quality Forum and Sustainable Places Policy Committee in January 2021. The Total Transportation Policy Committee endorsed the plan on March 16, 2021.

After the MARC Board met in February, the CAP was amended to clarify its intent to provide a broad, *voluntary* framework to facilitate *collaborative*, community-wide climate resilience efforts. It offers a broad menu of strategies to mitigate climate change by achieving net zero greenhouse gas emissions by 2050, and to adapt to the many risks climate change poses.

The plan is technically feasible. Its success, though, hinges on high levels of collaboration and leadership from all parts of the community. No individual or organization can do everything; yet each of us can do something. The plan builds from a long track record of success, resting on shared regional goals to create stronger, healthier, more vibrant communities.

Like all MARC plans, the CAP is not prescriptive. Goals and strategies included in this plan reflect community priorities, the importance of equity-focused solutions, and an approach that is rooted in adopted local and regional plans. For example, the plan is fully aligned with adopted goals in Connected KC 2050, the Regional Hazard Mitigation Plan, and the Regional Green Infrastructure Framework.

A regional greenhouse gas inventory shows current emissions levels at about 30 million tons of CO₂e/year. Strategies to reduce emissions focus on renewable energy and building energy efficiency; transportation and land use measures to reduce vehicle miles traveled and shift the regional fleet to low or zero emissions vehicles; and green infrastructure restoration strategies to store carbon in both vegetation and the soil.

The climate risk and vulnerability assessment recognizes three key climate threats facing our region: flooding, drought, and extreme heat. A variety of interrelated adaptation responses are contemplated, many of which focus on social equity. Trees and green infrastructure mitigate both extreme heat and flooding. Linking green infrastructure with land stewardship and food production responds to visible food security needs. Transit-oriented development and complete/green streets increase mobility options and jobs access, reduce flood risks, and improve public health by reducing heat islands and facilitating active transportation. A whole home approach links energy efficiency, affordability, and **home health. And links to the region's innovation ecosystem will help spur business and job creation.**

The final draft plan, along with its executive summary, may be viewed at <https://www.marc.org/Environment/Climate-Action>

AGENDA REPORT

MARC Board of Directors

RECOMMENDATION:

Adopt the Regional Climate Action Plan.

STAFF CONTACTS:

Tom Jacobs

Karen Clawson

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 4-a
Competitive Economy

ISSUE:

REPORT: KC Rising Pillar Metrics and Place Related Strategy

BACKGROUND:

KC Rising has developed a new framework to describe what a successful region looks like. Based on extensive input from the community, they developed what they are calling the seven pillars of prosperity: Enterprise (entrepreneurship), Industry (tradable sectors), Inclusion, Connectivity (both physical and digital), Neighborhoods, Culture (what makes KC unique), and Education. These pillars were previously presented to the MARC Board in September 2020 and they were adopted as consistent **with MARC's mission.**

The question immediately arose of how to measure progress on these pillars. MARC has been providing staff support **to KC Rising's Data and Analytics Resource Team (DART), which is charged with** developing the metrics that describe each pillar. After considerable deliberation, a short list of the metrics to be used has been prepared. KC Rising is meeting with various community groups in February to ensure the metrics align with their expectations concerning the most important features to be measured. Staff will present the short-listed metrics to the MARC Board so that they may also provide comments and feedback.

In addition, the staff will report on KC Rising's new focus on Place related strategies, which will supplement its ongoing efforts related to Trade (Sectors), Ideas (Innovation), and People (Talent & Workforce). MARC Staff will play an active role in supporting this work, which will likely begin by focusing on advancing existing efforts and adopted plans related to transportation, digital connectivity, and housing and neighborhoods.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Frank Lenk

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 5-a
Effective Local Government

ISSUE:

REPORT: 2020 Annual Report on Eastern Jackson County Shared Services Initiative

BACKGROUND:

MARC has a long history of working with local governments to develop cooperative approaches and shared solutions. In 2015, an inventory and analysis of current shared services was completed that led to including shared services in the annual work plan as a priority focus area within the Effective Local Government policy goal. In early 2018, the city managers in Blue Springs, Independence, and Lee's Summit in Eastern Jackson County, Missouri expressed interest in advancing shared services and asked for assistance from MARC to administer the effort. MARC has responded to similar needs from sub-regional coalitions such as the First Suburbs Coalition and the CORE4 initiative.

In November and December 2019, staff shared the first annual report of the Eastern Jackson County shared services initiative to the MARC Board of Directors and the governing bodies of the participating cities. The 2020 annual report is available in a video format on MARC's YouTube channel:

<https://www.youtube.com/watch?v=a8wORCOmuJo&feature=youtu.be>

The following are key accomplishments for 2020:

- Sustained valued relationships and continued meeting in a virtual format during the COVID-19 pandemic. Communities were able to exchange information to support pandemic response.
- Completed a cooperative purchase for StopIt!, a regional ethics, safety, and fraud hotline and case management vendor.
- Continued joint supervisory training, including delivering a 5-part series on Legal Aspects of Supervision.
- Completed the first annual report of exit interviews (Blue Springs and Independence).
- Received a \$748,406 federal grant to expand the mental health co-responder program.
- Expanded the initiative to include the cities of Grandview and Raytown.

The five governing bodies are considering resolutions to adopt a new Statement of Common Purpose to recognize initial success and establish new goals for the future. The new Statement also incorporates participation by Grandview and Raytown. MARC staff are available to explore supporting similar multi-jurisdictional efforts elsewhere in the region where there is interest.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Lauren Palmer

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 6-a
Effective Local Government

ISSUE:

REPORT: Update on MARC's Government Training Institute

BACKGROUND:

MARC established the Government Training Institute (GTI) in 1996. Over the years, GTI has evolved into a training provider of choice for local governments in the metropolitan area by offering quality, cost-effective training in the form of certificate programs, open enrollment courses, and customized training programs. GTI provides a consistent and responsive mechanism for meeting the training and organizational development needs of local government employees. Over 160,000 constituents have participated in GTI special events, conferences, certificate programs, seminars, and technical workshops.

Over the last year, GTI worked to develop new courses and content to be more responsive to needs voiced by stakeholders through course evaluations and the GTI advisory committee. A brief report will be provided on the following new courses offered through the open enrollment program:

- The *Going from Friend to Friendly* class, a new class designed to help team members who have been recently promoted within an agency.
- A new remote working series that includes four classes to assist with maximizing performance in a virtual work environment.
- A new diversity, equity, and inclusion (DEI) series of four courses to introduce employees at all levels to DEI concepts.
- A DEI interactive workshop designed for front-line workers who serve customers in a regulatory capacity such as code enforcement, public health inspectors, public safety, building inspectors, and more. There is a complementary course designed specifically for supervisors of these front-line roles.
- The Regional Data Academy developed through the Government-to-University (G2U) initiative.
- The administrative certificate program was revamped as the professional development certificate program and appeals to a wider range of employees who are seeking to build skills for workplace success.
- A new series of five shorter sessions to cover content that was previously included in the day-long Legal Aspects of Supervision course.
- The new partnership with LANTEC of Louisiana to provide computer and technical training skills, including both on-demand and live, instructor led options.

In addition, the report will include an overview of GTI customized services including special event coordination, meeting or project facilitation, and organizational training.

RECOMMENDATION:

None. Information only.

STAFF CONTACTS:

Lauren Palmer
Shelly Bolling-Strickland

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 6-b
Effective Local Government

ISSUE:

REPORT: Update on State and Federal Legislative Issues Related to Public Health

BACKGROUND:

The Missouri General Assembly and Kansas State Legislature are considering bills that could impact local public health and local governments in responding to future disasters, particularly those involving a health crisis or pandemic.

KS Legislation: HB 2416 passed the House, SB 273 has passed the Senate; both with margins. Conference committee is working to put the legislation on SB 40, an Agriculture bill.

HB 2416 renews the law passed at the special legislative session. Governor has indicated that she would sign; Kansas Assoc. of Counties and KS Public Health Association representatives are in general willing to support this legislation.

SB 273 creates a large oversight process of the legislature and Attorney General with specific timelines. Local public health would no longer be able to issue orders, only recommendations. Orders would have to be voted on by local government with timelines for extensions. All orders for common actions would require local government votes. No orders may be issued to impact schools if they are operated by school boards. Kansas Action for Children (KAC) and the Public Health Association are strongly opposed. Governor has indicated a veto.

Current status as of March 17: HB 2416 & SB 273 have been merged into SB 40, which has now **passed the House and Senate and is on the Governor's desk. While the Governor had indicated** the probability of vetoing SB 273 and signing HB 2416, it appears probable that she will sign SB 40. The vote counts in both the House and Senate showed some degree of bi-partisan support. SB 40 renews the core legislation passed during the special session creating legislative oversight of the Governor during a period of state emergency and inserts the local county commissions into increased decision making regarding some public health orders. The bill also carves school districts out of the authority of the local public health officials during a COVID-19 state of emergency.

MO Legislation: Over 25 bills filed to roll back local public health powers. Spring break for MO legislature. The bills likely to move:

HB 75 has passed the House. It limits public health orders impacting businesses, schools, and churches. Public health orders would only be in place for fifteen days; to continue they need approval from two-thirds of the governing body and a series of time frames. At latter stages, the series of time frames must have a unanimous vote of the governing body.

SB 100 provides for tax credit for those businesses shut down by local government public health orders. There is some expectation that this will be the bill that will move from the Senate.

SB 12 had Senate floor action and was laid over. It could come back and move but not as likely as SB 100 is moving. The bill limits the ability for local public health departments to impact religion during a pandemic, and orders are good for only fifteen days. A public health order

AGENDA REPORT

MARC Board of Directors

must have two-thirds vote of the governing body, hospitals cannot control visitation rules, and there may be no orders limiting activity in private homes.

The American Rescue Plan of 2021 (Coronavirus Relief bill) passed Congress on March 10, 2021 and was signed by President Biden on March 12, 2021. The plan calls for \$1.9 trillion in aid across numerous federal agencies and programs to help individuals and families affected economically by the pandemic, including funds for state and local government, public health, small business support, and eviction prevention.

Members of Congress are seeking input on FY22 federal appropriations. MARC has provided input on reauthorization of the Federal Transportation Act consistent with policy framework adopted by the MARC Board.

RECOMMENDATION:

None. Information only

STAFF CONTACT:

Marlene Nagel
Ron Achelpohl

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 6-c
Efficient Transportation and Quality Places

ISSUE:

REPORT: Update on Federal Highway Administration Transportation Performance Targets

BACKGROUND:

The Fixing America's Surface Transportation (FAST) Act, the current federal transportation bill, includes a series of requirements for Transportation Performance Management (TPM). Generally, the performance measures relate to national goals of safety, infrastructure condition, air quality, and transportation system performance. State DOTs were required to establish performance targets for these measures by 2018. MPOs had the option of supporting the statewide targets or establishing their own regional targets. State DOTs have the opportunity to update targets every two years and with each update MPOs have the option to: (a) support the state targets, or (b) establish regional targets within 180 days.

MARC has previously elected to establish regional targets. Core reasons include the need to harmonize different statewide targets between Kansas and Missouri as well as the fact that trends in the Kansas City region do not consistently align with statewide trends on either side of the state line. To develop the targets, MARC staff consider historical trends, statewide targets, regional plans, and programmed projects. Targets were developed in coordination with State DOT and local partners, as well as subject matter experts.

Infrastructure condition and transportation system performance are both goals in *Connected KC 2050*. Recommended targets are closely linked to statewide targets adopted by KDOT and MoDOT, which are both informed by extensive data analysis and engineering judgement.

At the Board meeting, staff will provide an overview of various transportation performance measures including system condition and reliability, significant takeaways from our review of the data, and discussion of how this information is considered in our policy/programming activities.

COMMITTEE ACTION:

The MARC Highway Committee and the Total Transportation Policy Committee have reviewed this data and provided direction to staff in recent months.

RECOMMENDATION:

None. Information only.

STAFF CONTACT:

Ron Achelpohl
Martin Rivarola

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-a

ISSUE:

VOTE: Approve minutes of the February 23, 2021 Board meeting

BACKGROUND:

The minutes of the February 23, 2021 meeting are enclosed.

RECOMMENDATION:

Approve the minutes of the February 23, 2021 meeting.

STAFF CONTACT:

David Warm

Karina Bielecki



BOARD OF DIRECTORS
MEETING SUMMARY
February 23, 2021
12:00 p.m.

BOARD MEMBERS PRESENT

Commissioner Harold Johnson, Jr., Unified Government of Wyandotte/Kansas City, Kan. - MARC Board Chair
Commissioner Janeé Hanzlick, Johnson County, Kan. - MARC Board 2nd Vice Chair
Mayor Eileen Weir, Independence, Mo. - MARC Board Treasurer
Mayor Pro Tem Beto Lopez, Lee's Summit, Mo. - MARC Board Secretary
Commissioner Rob Roberts, Miami County, Kan.
Commissioner Brian McKiernan, Unified Government of Wyandotte/Kansas City, Kan.
Presiding Commissioner Jerry Nolte, Clay County, Mo.
Councilmember Vernon Fields, Basehor, Kan.
Mayor Damien Boley, Smithville, Mo.
Commissioner Doug Smith, Leavenworth County, Kan.
Mayor Paula Schwach, Westwood Hills, Kan.
Mayor Michael Boehm, Lenexa, Kan.
Mayor Steve Shute, Gardner, Kan.
Dick Jarrold, Vice President of Planning & Development, KCATA
Mayor Kristofer Turnbow, Raymore, Mo.
Commissioner Chairman Ed Eilert, Johnson County, Kan.
Commissioner Jim Walters, Unified Government of Wyandotte County/Kansas City, Kan.
Mayor David Alvey, Unified Government of Wyandotte County/Kansas City, Kan.
County Executive Frank White, Jr., Jackson County, Mo.
County Legislator Scott Burnett, Jackson County, Mo.
Michael Moriarty, Chief of Transportation Planning, KDOT
Perry Allen, District Construction Engineer, MoDOT

STAFF PRESENT

Executive Director David Warm and other MARC staff

OTHERS

Councilmember Logan Heley, Overland Park, Kan.
Mary Miller, Project Director, MoDOT
Lisa Gutierrez, Healthcare Reporter, Kansas City Star

INTRODUCTIONS AND BOARD SHARING TIME

Commissioner Harold Johnson called the meeting to order at 12:00 p.m. and welcomed attendees. Due to the meeting being held remotely, Commissioner Johnson provided instructions for

participation. He reported that staff would present on all the agenda items, provide an opportunity for comments and questions after each item, and ask for approval of all agenda items, as well as the consent agenda, with one vote at the end of the meeting. Members will have an opportunity to abstain or object to any items necessary during the final vote.

Self-introductions were made, and members shared items of interest from their jurisdictions.

Recognize Commissioner Rob Roberts for his Service as MARC Board Chair

Commissioner Johnson noted that it was his honor to recognize Commissioner Rob Roberts, the immediate Past Board Chair, for his contributions to Miami County and MARC. Commissioner Roberts has spent twenty-six years in public service, including a combined sixteen years as city councilperson, city treasurer, and mayor of Paola, Kan. He was elected to the Miami County Commission in 2008 and serves as a volunteer in his community and on local boards. He joined MARC's Board in 2013 and served two terms as First Vice Chair before his election as Chair in 2019.

Commissioner Roberts is dedicated to working across boundaries to advance initiatives that benefit the region. He is an advocate for MARC and elevates issues that matter to all jurisdictions. He promotes open and thoughtful dialogue, and he works to elevate awareness of MARC within his own jurisdiction and among all members. Commissioner Roberts has been an excellent representative of regional efforts, engaging proactively in initiatives like KC Rising and state-level platforms like the Kansas Association of Counties. Commissioner Johnson expressed gratitude to Commissioner Roberts for his leadership over the last year as MARC shifted to a virtual environment and retooled its services to support civic and community partners in responding to the significant challenges the region has faced due to COVID-19.

Staff presented Commissioner Roberts with a token of appreciation for his service. Commissioner Roberts expressed his thanks.

REPORT: Update on Regional COVID-19 Response and Recovery Initiatives

Ms. Jovanna Rohs, Director of Early Learning and Head Start at MARC, shared that a coalition has come together to support childcare programs in obtaining PPE and other high-demand supplies. MARC staff have coordinated procurement of supplies and licensing departments in various counties. Ms. Rohs also noted the increased rate of permanent childcare program closures due to COVID-19. Before the pandemic, several areas in the region were considered childcare deserts, where this is not enough supply available to meet demand. Ms. Rohs shared that since March 2020, the region has lost 3,201 childcare slots due to permanent closures. As businesses start to reopen and families are no longer working primarily in the home, the region will face challenges where families no longer have access to care they had before the pandemic. MARC staff are proactively anticipating barriers to programs reopening doors and looking for opportunities for existing programs to expand services. Ms. Rohs noted the importance of these programs to the process of recovery as businesses reopen.

Ms. Marlene Nagel, Director of Community Development at MARC, shared that the Multiagency Coordination Group (MAC-G) met earlier this morning. They heard updates on the changes to local public health orders and concerns about pending Missouri state legislation affecting public health. The group also heard about school reopenings, including concerns about the new COVID-19 variants and how they may be spread more easily among children. Hospitals reported that they have shifted some of their efforts toward vaccination. COVID caseloads have been reduced, however hospitals still face staffing challenges. MAC-G is moving to monthly meetings, the next of which is March 23 at 8:00am.

Mr. James Stowe, Director of Aging and Adult Services at MARC, announced that, under a new contract with the state Department of Health and Senior Services (DHSS) there is a unified effort across all Missouri Area Agencies on Aging (AAAs) to assist older adults who may have digital access barriers to enrolling in vaccine registries. MARC has a vaccine registry helpline available through its normal information and referral call line. When older adults call in to the helpline, MARC staff can help them register for a vaccine, screen them for a need for transportation assistance to get to and from the appointment, and remind them of their second appointment once scheduled.

Ms. Jennifer Sutherlin, Emergency Services Public Health Program Manager at MARC, provided an update on vaccine allocations and rollouts. Currently, supply is unable to keep up with demand. Each state is dealing with limited supplies, but doses are being increased as production increases. The to-be-approved Johnson & Johnson vaccine was originally reported to have several million doses available for immediate shipping, however that was an overestimation. There will be a few million doses available according to current estimates.

In addition to state allocations, federal allocations are becoming available straight through some selected pharmacies and possibly FQHCs. Ms. Sutherlin noted that, as of earlier this week, none were listed as available in the Kansas City area. Each state continues to work through its priority populations, and differences across state lines complicate issues slightly. There are multiple registries for residents to sign up for the vaccine, which has created a lot of confusion and frustration. Missouri has launched a statewide navigator for registration and scheduling which is optional for local public health departments and not in use across all departments.

Ms. Sutherlin reported that the medical reserve corps now has over a thousand clinical and non-clinical volunteers. Heart to Heart International is also expanding its volunteer base. A virtual volunteer reception center is being set up through a network of organizations that manage volunteers for different sites. Large vaccination clinics are being held when supply allows. Hospitals and approved vaccinator organizations are also providing targeted clinics when able. The Region A implementation team has been named as Jackson County Public Health. They are supporting the mass vaccination sites that are decided on by the state. At this morning's MAC-G meeting, Dr. Rex Archer, Kansas City, Mo.'s Director of Health, shared that one challenge to equitable vaccine delivery is optional collection of demographic information. Ms. Sutherlin noted the difficulty of determining how equitable distribution has been when demographic info is not always being completed. There are conversations happening on equitable distribution through many jurisdictions and the regional vaccine work group will continue to engage partners and assist as needed.

Mayor Steve Shute shared that commuter and lower income populations have been asking how vaccine distribution will take place. He noted discussions had taken place with Johnson County government about their rollout of vaccination centers. He inquired if there was a coordinated effort amongst Core 4 and other jurisdictions to get communication out to residents. Ms. Sutherlin replied that the regional vaccine work group has five microcells: vaccinators and prioritization, communications, logistics, technology, and legal and advocacy. The communications group is looking at regional communications to get the information out accurately and impact hard-to-reach populations. There is an effort underway by the GIS department's logistics team to put together mapping overlays for social vulnerability, transportation issues, high rate of COVID in communities, and other factors. The work group is looking at ways to be able to better target and communicate with such populations. Mayor Shute noted that a large portion of the senior community is not on the internet, and thus have trouble with online registration requirements. Ms.

Sutherlin referred to Mr. Stowe's report on the AAA's work to assist older adults with registration and noted that registration assistance for veterans is available through the VA. Ms. Nagel also noted that, due to the phases that Kansas and Missouri are in, most essential workers are not yet eligible for vaccination unless they are sixty-five and older. As more vaccine becomes available, and the states release the vaccine to more populations, Ms. Nagel anticipated more approved vaccinators would work with employers to bring vaccination to job sites and other areas. Commissioner Janeé Hanzlick shared that a phone line is available for Johnson County residents without internet access to register: 913-715-2819. The Johnson County Commission is also encouraging the public to contact them directly if they know of residents without computer access, particularly in the eighty and older group. Johnson County staff are also keeping track of residents who are homebound and unable to travel to a clinic, with the ultimate goal of creating a mobile clinic that travels to people's homes. Finally, Ms. Sutherlin noted that the vaccine is free; vaccinators can bill insurance for a small administrative fee, but there should be no cost even for those who present without interest.

REPORT: Adverse Conditions Evident among Long-term Care Residents under COVID-19 Emergency Rules

Ms. Melody Elston, Regional Ombudsman Coordinator at MARC, shared that with the onset of COVID-19 last year, Centers for Medicare & Medicaid Services (CMS) and state regulatory agencies allowed long-term care communities and their corporations to make decisions with the intent to avert risk and reduce transmission in long-term care settings. All oversight mechanisms, such as the state surveyors and the long-term care ombudsman program, were not allowed in communities. Family visits were curtailed and eventually ended in their entirety as many facilities would only allow visits considered "medically necessary," a designation solely decided by facility administrators.

Prior to COVID-19, long-term care communities have been making notable shifts away from an institutionalized model of caring for residents and towards a more person-centered model that considers an individual's wants, needs, and choices. This shift has taken a step back based on administrators' decisions in some long-term care communities since the onset of COVID-19. Staff have also noted some facilities' lack of response to families' concerns about residents and facilities. Regional ombudsman coordinators have attempted to resolve some of the complaints, however now that facility visits are restricted, some facilities' administrators have become unresponsive to staff communications.

Documented complaints include: severe decline in food quality and nutrition content, refusal of family visits, isolation within the facility (no communal dining, activities held in individual residents' rooms, etc.), and restrictive conditions such as not being able to go outside. Staff have also noted a priority towards corporate interest in these long-term care communities. Ms. Elston shared two examples of documented complaints with which staff assisted.

The first complaint came from a female resident in a long-term care facility in Independence, Mo. This resident suffered a stroke but was able to communicate with relatives through her cell phone by texting her concerns. Ms. Elston was able to assist the resident with some of her complaints about her care and pain management. Ms. Elston also allowed the resident to text her with day-to-day concerns in need of follow-through, one of which was the quality of food. Ms. Elston displayed two photographs the resident gave her permission to share, depicting unappetizing food with poor nutritional content presented in Styrofoam containers. It is a federal mandate that food in long-term care facilities should be warm, palatable, and presented in an appetizing manner. Ms. Elston noted that most residents will not eat food that doesn't look good. Ms. Elston shared

that when she visited this facility prior to COVID-19, residents spoke very well of the food because they were able to contract their services out. When COVID-19 hit, administrators determined that contracting food service was not “medically necessary” and took food services on in-house, resulting in the food in the photographs.

The second complaint came from a resident in a memory-care unit in Belton, Mo. The resident’s daughter reached out to Ms. Elston based on concerns that the facility was unresponsive to her. The resident was receiving hospice service and his daughter noticed a significant weight loss through the monitoring device in his room. Staff were able to get into contact with the facility on behalf of the resident’s daughter and ensure she received window visits. During this process, the resident became weak and was unable to continue visits. The facility agreed that the resident’s daughter would receive compassionate visits once the resident was towards end-of-life. Because the resident’s daughter was considered “difficult,” the facility became unresponsive. The hospice nurse notified the daughter that the resident was towards end-of-life. The resident’s daughter contacted the facility, but the facility ignored her and would not respond to her emails or calls. The resident’s daughter contacted Ms. Elston, who was able to reach the facility that day. The resident’s daughter was able to visit with her father that day before he passed away at 1:00pm. Ms. Elston noted that the resident’s daughter would have lost out on that moment with her father if she had not known to reach out to an ombudsman coordinator.

Ms. Elston emphasized how these complaints demonstrate the impact that restrictions on visitation have had. Currently, visitation is based on counties’ positivity rates. If positivity rates fall below a certain number, facilities are allowing socially distanced visits unless there is a positive COVID case in the facility. In the event of a positive COVID case in a facility, only compassionate care visits will be allowed. Ms. Elston shared her contact information with board members in the event they hear of complaints from constituents. Ms. Elston paused for questions, but there were none.

HEALTHY ENVIRONMENT

REPORT: Update on Regional Climate Action Plan

Mr. Tom Jacobs, Environmental Program Director at MARC, shared an update on the regional Climate Action Plan (CAP). Mr. Jacobs will provide an overview of the plan this month, and staff will present the plan for adoption at the March Board meeting.

The CAP ambitiously proposes that Kansas City seek to become a net-zero emission region by 2050. The plan is comprehensive, but not proscriptive in any regard. It is a framework to look for creative opportunities across the region to accomplish regional goals. The plan includes similar elements as plans across the country, but is localized given Kansas City’s capacities, priorities, and interests. Over a thousand people were involved in drafting the plan. The Air Quality Forum and Sustainable Places Policy Committee have both endorsed the plan, and the Total Transportation Policy Committee is expected to approve the plan in March. Mr. Jacobs noted that, in partnering with Climate Action KC, MARC has benefitted from the leadership of Commissioner Hanzlick, Mayor Boley, Mayor Weir, and many others moving through the draft process.

There are several guiding thoughts behind the plan. So much of what we need to do, we want to do. Climate solutions build stronger, healthier, more vibrant communities. Resilience builds from previous investments, from trees to transit. We have already proven we can do this! Leadership comes from all of us. Solutions must catch up to the scale of the problem; there is much that we can do to make a big difference. Do no harm. Doing nothing is harmful. Doing a lot is possible.

The headline from the regional emissions inventory is that about a third of the region's greenhouse gas emissions come from the transportation sector while two-thirds come from using energy and buildings. The mitigation portion of the plan reflects the region's emissions sources. On the adaptation side, the plan recognizes three key natural hazards most likely to affect the area: extreme heat, drought, and flood. The issue raised more than any other during planning was the need to focus on the most vulnerable communities in the region. Mr. Jacobs shared a map reflecting the geospatial distribution of socioeconomically stressed communities in the region, noting its use as a planning tool to think about issues like food security, job access, energy security and affordability, water affordability, flood risks, public safety, public health, and more.

The plan has nine action areas: collaboration & leadership, innovation & finance, community resilience, urban greening, renewable energy, energy efficiency, transportation & land use, industry & resource management, and food & agriculture. Mr. Jacobs shared a slide depicting the four major areas stakeholders believe they can reduce emissions. The first two are renewable energy and energy efficiency. Utilities across the region have made significant investments in renewables and efficiency. Climate Action KC is about to launch a Regional Building Energy Exchange, which will significantly enhance the region's capability of deploying energy efficiency investments. On the transportation side, there's a lot of opportunities to reduce emissions by supporting alternative modes, electrifying the fleet, building a more resilient infrastructure, and more. All emission reductions that can't be achieved by these measures will be achieved by sequestration, putting carbon in the ground through land storage practices.

Regarding the adaptation side of the plan, Mr. Jacobs noted that trees are the low-hanging fruit of climate adaptation. They mitigate heat, create amenities, and increase street walkability. Land storage practices are fundamentally intertwined with land stewardship and urban food systems. Staff have had in-depth discussions with stakeholders about how to spur job and business creation and tie those to workforce programs. Stakeholders have also discussed how to maintain existing infrastructure in ways that respond to new climate vulnerabilities and risks.

When developing the plan, stakeholders were intentional about knitting different strategies together to create multiple benefits from different interventions. As an example, every Green and Complete Street has lots of trees along it, increasing the walkability of the community and more active lifestyles that improve public health. Complete Streets also reduce impervious areas, thereby reducing heat islands, conserving energy, and reducing runoff and flood risks.

In terms of next steps, stakeholders want to continue meeting to figure out how to work together to advance the plan's priorities. The Regional Building Energy Exchange is a significant new regional capacity. Expanding regional tree planting and green infrastructure initiatives are quick victories that can be built on in the future. The plan is broad, allowing for many different actions local governments can take. Mr. Jacobs noted alignment with regional and local plans, and he requested each community examine the strategies in the plan to see how they interact with local goals, priorities, and strategies. MARC's role in this would be to connect efforts across the region and magnify impact. Mr. Jacobs welcomed questions and noted that the full plan is available at <http://www.marc.org/climateaction>.

Presiding Commissioner Jerry Nolte observed that the goals are largely agreeable but expressed concern about how the plan would be implemented. Commissioner Nolte noted his concern regarding how strategies would impact areas like the Northland and Clay County, which are relatively low density yet have more development, expansion, and growth. He noted particular concern about a road use charge impacting growth. Commissioner Nolte described seeing

infrequently used bike lanes in the Northland. In response, Mr. Jacobs emphasized that the plan is not intended to be prescriptive or directive. It is intended to be a framework or guide to bring the community together to figure out what works. It builds from existing plans but has ambitious goals and will require ambitious work. What works in the Northland might be different from what works in Miami County, or another part of the region. The plan's stakeholders want to think about the most effective and impactful ways we can make progress together as a region. Mayor Damien Boley thanked Mr. Jacobs for his work on the plan and shared that in his community of Smithville, Mo. officials have looked to the plan for stormwater detention efforts, making sure the city's sewer is not infiltrated with rainwater, which then saves money on treating water. He also spoke highly of the counters added to trails in the area to help quantify trail usage. Commissioner Hanzlick noted that one of the best attributes of the plan is its flexibility in providing options for different areas to use as appropriate. Regarding transportation, she highlighted that just last week the USDOT announced that it is prioritizing programs or projects that address climate change and racial equity when awarding infrastructure grants. Commissioner Hanzlick noted the adoption of this plan would elevate the region above other applicants in competition for federal transportation grants.

Mayor Mike Boehm expressed concern about the non-prescriptive nature of the plan when it is interpreted by future audiences. He requested that the document highlight prominently and near the beginning its nature as a menu board for communities and leaders to choose from and implement based on budgetary and other concerns. Mayor Boehm expressed concern about voting to approve the plan being interpreted as voting to implement all strategies in the plan if there was not such a prominent declaration. He noted that in the past week, Lenexa, Kan. added an additional foot to sidewalks, from four feet to five feet. Mayor Boehm pointed out that every sixteen houses, there is now another double car garage-worth of impervious surface. He also pointed out that, for example, putting in a twenty-foot-wide easement and a ten-foot-wide trail down the middle takes up two lots' worth of acreage. What would be a twenty-lot subdivision becomes an eighteen-lot subdivision and the remaining homes absorb the developer's lost revenue, driving housing costs up unintentionally through good intentions. Mayor Boehm noted the importance of understanding that each step has an environmental consequence but may also have other unforeseen consequences. Mayor Shute echoed Mayor Boehm's comments, noting the issues Johnson county faces with affordable housing. Gardner, Kan. is encouraging new housing of all types, but builders have expressed that Complete Streets strategies incorporated into the housing code will make it unaffordable to build housing in the city. Mayor Shute emphasized that large employers in the area, such as warehouses, result in employees making \$15-\$25 an hour driving thirty-five miles each way to work. In this scenario, it behooves the city to bring affordable housing as close to the workplaces as possible, which will reduce vehicle emissions.

Commissioner Roberts brought up the topic of Hillsdale Lake, a reservoir located in the northwestern part of Miami County which is the main water supply for many area jurisdictions, including Gardner, Kan. Commissioner Roberts noted that the water in the lake has a lifespan which will be shortened by a lack of consideration for its protection by neighboring jurisdictions, and that in twenty years it will be too late to protect the lake. He emphasized that small steps taken now can prevent the necessity of large steps later. Mayor Shute noted Gardner's interest in preserving the watershed area. Commissioner Roberts emphasized the need for regional leadership to make tough decisions and lead the way in this area for communities to thrive. Commissioner Johnson encouraged all jurisdictions to host Mr. Jacobs and staff for a presentation of the plan to city and county governing bodies.

COMPETITIVE ECONOMY

REPORT: KC Rising Pillar Metrics

This report was held for March's Board meeting in the interest of time.

BRIEF REPORTS

REPORT: MARC's 2021 Regional Assembly and Awards

Ms. Kristin Johnson-Waggoner, Public Affairs Program Director at MARC, shared that nominations are now being accepted for the Regional Leadership Awards. MARC issued an email last week and the nomination form is also available on MARC's website. Ms. Johnson-Waggoner encouraged Board members and others in the community to submit nominations. She noted that MARC staff are available to help with the application process. The Annual Regional Assembly will be held virtually on June 11 and members should expect a virtual invitation in the next few weeks. Ms. Johnson-Waggoner paused for questions, but there were none.

REPORT: Update on Buck O'Neil Bridge Project

Mr. Ron Achelpohl, Director of Transportation and Environment at MARC, introduced Ms. Mary Miller, Project Director at the Missouri Department of Transportation (MoDOT), with an update on the Buck O'Neil Bridge project. Ms. Miller shared that the project just finished the procurement process and presented a recommendation to MoDOT on February 3, 2021. MoDOT approved the selection of Massman-Clarkson as the best value proposal. Project goals were: 1) Construct a new Missouri River Bridge that can be reasonably maintained and will provide a century of service within the program budget; 2) Provide a safe, connected, and accessible transportation facility that improves system performance; 3) Minimize the impact to the traveling public during construction; and 4) Complete the project by December 1, 2024, utilizing a diverse workforce.

The team of American Bridge Company, Parsons Transportation Group, and Radmacher Brothers Excavating Company proposed a new Missouri River Bridge structure with two lanes northbound and southbound and a ten-foot shared use path on the west side of the bridge. The proposal also included access improvements to the Harlem Road Roundabout at the Downtown Airport and access improvements at the north side of the Downtown Airport. On the south side of the river are direct connections between US 169 and I-35, running adjacent to where Broadway currently exists. The connection southbound on Broadway downtown will be accommodated using a new loop ramp around Fifth Street and Third Street just west of Broadway, including a new signal at Fifth Street and Beardsley Road. Construction closures on the project for southbound 169 is 305 days and closure of northbound 169 is 275 days. Urban design elements include a bike/ped path across the river, decorative bridge lighting and railing, scenic overlooks, and a Buck O'Neil statue and plaque. The proposed completion date is October 31, 2024.

The team of Massman Construction Company, Clarkson Construction Company, and HNTB Corporation proposed two river bridge structures with two lanes northbound and southbound and a ten-foot shared used path on the east side of the bridge. Access improvements are included at the Harlem Road Roundabout, the central Downtown Airport entrance, and the north side of the airport. On the south side of the river, there are forty-five mph direct connections northbound and southbound between US 169 and I-35. Direct access is provided to and from Broadway at the south end of the Missouri River Bridge. City street access is improved by the realignment of Third Street, Fifth Street, and Beardsley Road west of Broadway. Construction closures on the project include 616 days for southbound 169 and no days for northbound 169. Urban design elements include a bike/ped path across the river, decorative color changing bridge lighting, a decorative bridge railing, a scenic overlook, and murals. The proposed completion date is December 1, 2024.

The team of Traylor Brothers, Ames Construction, Jacobs Engineering Group, and Garver LLC proposed one river bridge structure with three lanes northbound and two lanes southbound and a ten-foot shared use path on the west side of the bridge. No access improvements are included north of the river at the Downtown Airport. On the south side of the river, there are direct connections between US 169 and I-35. Direct access is provided to and from Broadway at the south end of the Missouri River Bridge. City street access is improved with a roundabout that ties Fifth Street, Third Street, and Beardsley Road together while providing access to I-35 and I-70. Construction closures include 240 days for southbound 169 and 240 days for northbound 169, as well as reducing I-70 eastbound to one lane for 150 days and westbound for 90 days. Urban design elements include a bike/ped path across the river, Buck O'Neil banners on the bridge lighting, decorative bridge railing, and scenic overlook. The proposed completion date is November 1, 2024.

MoDOT's recommended best value design was Massman-Clarkson's joint venture. A contract was executed last Thursday and construction is slated to begin sometime this summer. Ms. Miller paused for questions, but there were none.

REPORT: Regional Zero Fare Study

Mr. Achelpohl shared that MARC is conducting a study on behalf of the Kansas City Area Transportation Authority (KCATA) to analyze the impacts of the zero fare program that was instituted early last year. MARC staff are assessing the financial impacts created in addition to the economic benefits and impacts to service operations and ridership. Staff are working with the Bloch School of Management at UMKC and the Transportation Research Center at KU to conduct the study, with plans to complete it later this spring. One piece of the work includes stakeholder interviews with those with knowledge of the program, and Mr. Achelpohl invited any interested Board members to schedule time to discuss the zero fare program and how it's been implemented. Mr. Achelpohl noted that the concept has not previously been implemented at this scale and the region is looking forward to learning from the study. Mr. Achelpohl paused for questions, but there were none.

REPORT: Transportation Reauthorization Update

Mr. Achelpohl shared that, with the Board's adoption of the federal policy agenda last month, MARC is quickly pivoting to communications with regional congressional delegations regarding the reauthorization of the Fixing America's Surface Transportation (FAST) Act. The Act expires this year and will need reauthorization. Mr. Achelpohl noted a unique opportunity with leadership positions held on the House Transportation and Infrastructure Committee by Representative Davids on the Kansas side and Representative Graves on the Missouri side. MARC is working with the KC Chamber, Civic Council of Greater Kansas City, and others to share priorities consistent with MARC's federal legislative platform. Mr. Achelpohl also noted that both Representative Davids and Representative Cleaver have posted forms on their websites requesting information on appropriation requests. Forms are due next week, and MARC is in conversation with regional partners around transportation funding for the future. Mayor Paula Schwach inquired if this signaled a return to congressional earmarks. Mr. Achelpohl noted the potential for congressionally directed spending to return, although it is not guaranteed. Ms. Nagel noted that Representative Cleaver's website specifies that the information is not for earmark requests, but broader appropriations requests.

CONSENT AGENDA (ADMINISTRATIVE MATTERS)

VOTE: Approve Consent Agenda

- a. Approve Minutes of the January 26, 2021 Board Meeting
- b. Authorize a Contract with the Missouri Department of Health and Senior Services to Provide COVID Vaccination Support for Older Missourians
- c. Authorize Contract Increase for Aging and Adult Services Contract Assessor
- d. Authorize an Application for the SFY 2022 Missouri Elderly & Handicapped Transportation Assistance Program
- e. Authorize Contracts with Selected Partners for Home Repair and Modifications
- f. Approve the 2021 Special Amendment #1 to the 2020-24 Transportation Improvement Program
- g. Authorize Receipt of Federal Funds to Support Various MARC Transportation Programs
- h. Authorize a Consultant Contract for a Planning Sustainable Places Project
- i. Authorize an Application to the Health Forward Foundation to Support the Regional Housing Partnership
- j. Approve an Application to the Administration of Children and Families to Carry Forward Unused Funds

MOTION: Commissioner Rob Roberts moved for approval of all agenda items and the consent agenda, and Mayor Eileen Weir seconded. Commissioner Johnson asked if any member wanted to abstain or object to any of the agenda items. All were in favor of approving agenda items 8-a through 8-j. The motion passed.

OTHER BUSINESS

There was no other business.

ADJOURNMENT

The meeting was adjourned at 1:31 p.m.

MEETING SUMMARY APPROVED:

Harold Johnson, Chair

Date

AGENDA REPORT

MARC Board of Directors

March 2021

Item No. 7-b

Efficient Transportation and Quality Places

ISSUE:

VOTE: Authorize Consultant Contracts for Five Planning Sustainable Places Studies

BACKGROUND:

For projects funded through the Planning Sustainable Places (PSP) program, MARC will hold the contracts on individual projects, although the project manager and local match will be provided by the local sponsors. Details for five projects in Kansas that are sponsored by the City of Basehor, the City of Overland Park, the City of Merriam, the City of Osawatomie, and the City of Westwood are provided below. A qualifications-based competitive selection process was used in the selection of all consulting teams.

Basehor, Kan.: Basehor Active Transportation Master Plan. This is a plan for bicycle and pedestrian infrastructure in the City of Basehor. Key components of the plan include:

- Development of a city-wide active pedestrian and bicycle plan, increasing safe, convenient access to community activity center via all modes of transportation.
- Special emphasis for this project will focus on identified MetroGreen corridors and activity centers and bike/pedestrian improvements along 155th Street, 158th Street, and Parallel Road.
- Development of connection points via trails and sidewalks to existing schools, neighborhoods, activity centers, businesses, and parks.
- Identifying and developing linkages between green and open spaces for future parks, connecting them with existing development via sidewalks or trails.

MARC advertised the project from December 4, 2020 through January 8, 2021 on MARC's website, DemandStar, and the National American Planning Association's RFP page. Four proposals were received. A selection committee with representatives from the City of Basehor and the Basehor-Linwood High School reviewed the proposals and interviewed the four teams. MARC staff attended the interviews to ensure federal guidelines were followed.

Using a competitive, qualifications-based selection process, the team of Confluence and TREKK Design **Group was recommended for the project. The team's proposal includes meetings, data gathering, development of alternatives, and a final plan.**

Overland Park, Kan.: College & Metcalf Walkability Study. This is a plan for the development of a walkable urban landscape in the College and Metcalf area. Key components of the plan include:

- Identify opportunities and barriers to balance the need to move traffic with enhanced pedestrian and bicycle connectivity to support daily transportation needs, including necessary intersection improvements and modifications to existing block lengths along the College and Metcalf Corridor study area.
- Establish a hierarchy of streets and paths to serve vehicles, bicycles, and pedestrians, including typical cross sections, for the public realm.
- Identify specific streetscape improvements necessary to develop a vibrant public realm that supports safe, comfortable, and interesting pedestrian and park amenities that encourage walking and biking.
- Establish a system of wayfinding to guide vehicles and pedestrians through the corridor.

AGENDA REPORT

MARC Board of Directors

MARC advertised the project from January 4, 2021 through January 29, 2021 on MARC's website, DemandStar, and the National American Planning Association's RFP page. Three proposals were received. A selection committee with representatives from the City of Overland Park, the Overland Park Convention Center, the Overland Park Chamber of Commerce, and Visit OP reviewed the three proposals and interviewed the teams. MARC staff attended the interviews to ensure federal guidelines were followed.

Using a competitive, qualifications-based selection process, the team of RDG Planning + Design, BHC (formerly BHC Rhodes), Shockey Consulting Services, and Landworks Studio was recommended for the **project. The team's proposal includes public engagement, data collection and route analysis, network identification and development, a final document and presentation, and more.**

Merriam, Kan.: Downtown Merriam Corridor. This is a plan to study mixed-use redevelopment opportunities and complete street approaches for the downtown Merriam area. Key components of the plan include:

- Identify how Complete Street Concepts can enhance Merriam Drive
- Develop street design recommendations for Merriam Drive
- Identify uses/business types that are appropriate for Merriam Drive
- Engage property/business owners to gather their opinions as to sustainable future development and how public investments can support that throughout the transportation planning process

MARC advertised the project from January 4, 2021 through January 29, 2021 on MARC's website, DemandStar, and the National American Planning Association's RFP page. There were eight proposals received. A selection committee with representatives from the City of Merriam reviewed eight proposals and interviewed four teams. MARC staff attended the interviews to ensure federal guidelines were followed.

Using a competitive, qualifications-based selection process, the team of Confluence, WSP, Collins Noteis & Associates, **and Leland Consulting Group was recommended for the project. The team's proposal includes advisory committee, stakeholder, and public meetings; data collection and analysis; market analysis; illustrations of possible transportation improvements; and a recommended implementation plan.**

Osawatomie, Kan.: OZ Commons - Downtown Osawatomie Redevelopment. This is a plan intending to explore land use and multimodal transportation in downtown Osawatomie. Key components of the plan include:

- Downtown transportation elements that create better connections to the Flint Hills Trail
- Introduction of greenspace concepts that integrate with the Downtown transportation elements
- A creative reuse of buildings and surroundings to create a vibrant transportation hub in the Downtown

MARC advertised the project from December 4, 2020 through January 8, 2021 on MARC's website, DemandStar, and the National American Planning Association's RFP page. There were eight proposals received. A selection committee with representatives from the City of Osawatomie and other organizations reviewed eight proposals and interviewed four teams. MARC staff attended the interviews to ensure federal guidelines were followed.

Using a competitive, qualifications-based selection process, the team of Architect One, Alta Planning & Design, **and Shockey Consulting Services was recommended for the project. The team's proposal**

AGENDA REPORT

MARC Board of Directors

includes an existing conditions inventory, design development activities, public meetings, a final report, and more.

Westwood, Kan.: 47th Place Complete Streets Planning. This is a plan for the development of a complete streets concept for 47th Place, following the 47th Street study. Key components of the plan include:

- Identify how and by whom the project area is currently being used (i.e. Who are the trip generators? What are the destinations? Who are the users?)
- Evaluate possible applications of Complete Streets principles in the project area and compatibility with private development plans (the project area includes offices/employers and retail and residential uses)
- Test concepts against safety challenges in the project area (e.g. sight issues, speed issues, pedestrian crossings, parking lot connections, etc.)

MARC advertised the project from January 4, 2021 through January 29, 2021 on MARC's website, DemandStar, and the National American Planning Association's RFP page. Four proposals were received. A selection committee with representatives from the City of Westwood and other organizations reviewed the four proposals and interviewed the teams. MARC staff attended the interviews to ensure federal guidelines were followed.

Using a competitive, qualifications-based selection process, the team of Yard & Company, BikeWalkKC, and TREKK Design Group was recommended for the project. The team's proposal includes data findings and analysis, public engagement meetings, a demonstration project, a final plan document and more.

BUDGET CONSIDERATIONS:

The projects will use Planning Sustainable Places funds from the Federal Surface Transportation Program (STP) with a required local match as follows:

Basehor, Kan.: STP funding (\$25,000) with the required local match of \$30,000 provided by the City of Basehor, Kan.

Overland Park, Kan.: STP funding (\$50,000) with the required local match of \$25,000 provided by the City of Merriam, Kan.

Merriam, Kan.: STP funding (\$59,500) with the required local match of \$60,500 provided by the City of Merriam, Kan.

Osawatomie, Kan.: STP funding (\$42,500) with the required local match of \$25,000 provided by the City of Merriam, Kan.

Westwood, Kan. STP funding (\$35,000) with the required local match of \$15,000 provided by the City of Westwood, Kan.

COMMITTEE ACTION:

The MARC Board authorized the award of the PSP funds to the five projects and the receipt of their local match on January 26, 2021.

RECOMMENDATION:

Authorize the Executive Director to enter into agreements for the following:

AGENDA REPORT

MARC Board of Directors

Basehor, Kan.: Agreement with the team of Confluence and TREKK Design Group for the Basehor Active Transportation Master Plan for an amount not to exceed \$55,000.

Overland Park, Kan.: Agreement with the team of RDG Planning + Design, BHC, Shockey Consulting Services, and Landworks Studio for the College & Metcalf Walkability Study for an amount not to exceed \$75,000.

Merriam, Kan.: Agreement with the team of Confluence, WSP, Collins Noteis & Associates, and Leland Consulting Group for the Downtown Merriam Corridor project for an amount not to exceed \$120,000.

Osawatomie, Kan.: Agreement with the team of Architect One, Alta Planning & Design, and Shockey Consulting Services for the OZ Commons - Downtown Osawatomie Redevelopment project for an amount not to exceed \$67,500.

Westwood, Kan.: Agreement with the team of Yard & Company, BikeWalkKC, and TREKK Design Group for the 47th Place Complete Streets Planning project for an amount not to exceed \$50,000.

STAFF CONTACT:

Beth Dawson

Patrick Trouba

Martin Rivarola

Ron Achelpohl

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-c
Healthy Environment

ISSUE:

VOTE: Approve Media Purchases to Support the 2021 Air Quality Ozone Season Public Outreach Campaign

BACKGROUND:

The Mid-America Regional Council conducts an air quality public outreach campaign to educate the public about actions they may take to protect their health and reduce emissions that lead to air pollution. The Air Quality Program requests to make the following media campaign advertising purchases for the 2021 Ozone Season:

TV (KMBC, KCTV5, KCPT, WDAF Fox 4, KSHB, KMCI, KUKC, KGKC)	\$92,750
Online (Targeted video and images through various providers)	\$53,000
Radio (Cumulus, Steel City, Entercom, Carter, Reyes, La Mega, Streaming audio)	\$53,000
Transit (Adsposure)	\$18,550
Outdoor billboards (Outfront, Lamar)	\$18,550
Social media (various)	\$15,900
Print (various local minority newspapers and magazines)	\$13,250
TOTAL	\$265,000

The above amounts are estimates and are likely to shift through the course of negotiations. Approximately twenty percent of the \$265,000 budget will be spent targeting minority populations.

This program is funded by the Congestion Mitigation/Air Quality (CMAQ) program with contributions from both Missouri and Kansas.

RECOMMENDATION:

Authorize the executive director to enter into agreements for advertising and promotion for the air quality program as itemized above.

STAFF CONTACT:

Karen Clawson
Ron Achelpohl

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-d
Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize MARC to **Submit the Area Agency on Aging's** State-Mandated Area Plan and to Accept and Expend Allotted Older Americans Act and Associated Funds

BACKGROUND:

MARC's Department of Aging and Adult Services is designated by the Missouri Department of Health and Senior Service as the Area Agency on Aging (AAA) to provide services to cover the needs of older adults in the Missouri counties within the Kansas City Metropolitan Area, MARC's PSA. Under the AAA designation, an annual plan is required that outlines the programs and activities of the AAA, as well as relevant needs assessments.

Some details of the plan will likely be impacted by the ongoing COVID-19 crisis, but the submission due date has not been altered. Therefore, any impacts will be processed through amendments to the plan that would be requested at a later date.

BUDGET CONSIDERATIONS:

The initial SFY22 funding allotment table was received December 31st. Program budgets have been developed, which includes funding from this allotment table as well as SFY21 carryover dollars. Please see the attached tables and charts.

COMMITTEE ACTION:

On March 10, 2021, the Commission on Aging recommended authorization of submission of the MARC **Area Agency on Aging's (AAA) state**-mandated Area Plan and acceptance/expenditure of allotted Older American Act funds.

RECOMMENDATION:

Authorize the executive director to submit an SFY22 area plan document with a budget based on the above-mentioned funding, and to receive corresponding funding.

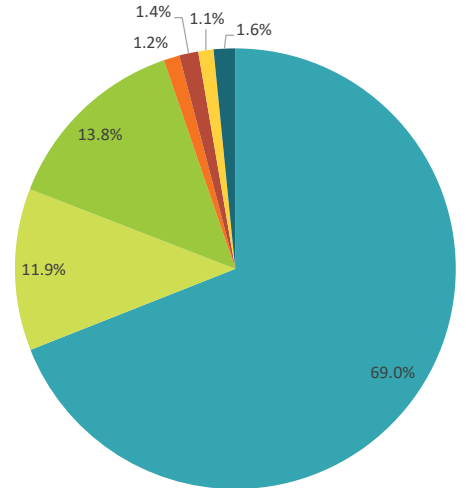
STAFF CONTACT:

James Stowe
Bob Hogan

PROPOSED SFY 2022 Area Plan Budget

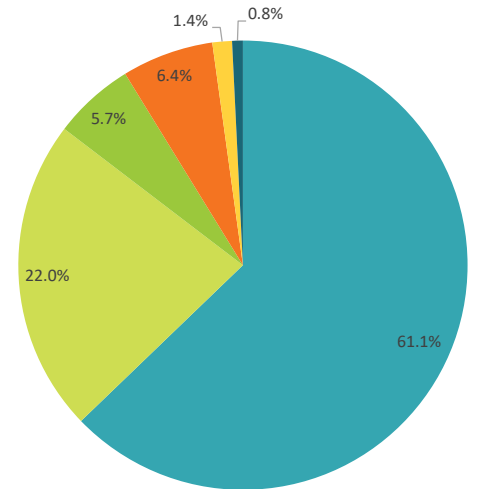
Revenues by Source

Mo DSDS	5,888,273	69.0%
In-Kind	1,014,059	11.9%
Medicaid	1,181,843	13.8%
Project Income	99,783	1.2%
Local	118,370	1.4%
MEHTAP	96,451	1.1%
Other	134,581	1.6%
Total	8,533,360	100%



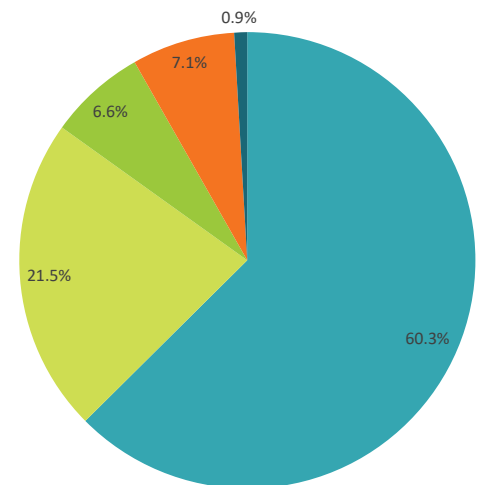
Total Budget by Program

Nutrition	5,216,975	61.1%
Supportive Services	1,874,776	22.0%
Family Caregiver	487,272	5.7%
Administration	546,564	6.4%
Special Projects	117,121	1.4%
Disease Prevention	64,664	0.8%
Ombudsman	225,988	2.6%
Total	8,533,360	100.0%



MO SFY 2022 Distribution by Program

Nutrition	3,551,974	60.3%
Supportive Services	1,268,337	21.5%
Family Caregiver	389,116	6.6%
Administration	415,194	7.1%
Special Projects	-	0.0%
Disease Prevention	52,664	0.9%
Ombudsman	210,988	3.6%
Total	5,888,273	100.0%



AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-e
Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize Contract Cap Increases for Two Aging and Adult Services Contract Assessors

BACKGROUND:

Due to increasing demand for comprehensive in-home assessments of clients across the health sector, **the capacity for quality assessments is a strategic priority for MARC's Aging and Adult Services** department. Contract assessors complete mandatory in-home assessments required under the Older Americans Act (new assessments and annual re-assessments for service eligibility and priority), as well as Medicaid Re-Assessments for the State of Missouri using the InterRAI validated assessment tool. They also conduct **"options counseling" duties for the Veteran-Directed Care** program and similar integrated care duties across several health contracts through private funding sources.

Contractors are selected through a competitive, rolling RFQ process. Each contractor must meet or exceed the qualifications required to be employed as a Missouri Department of Health and Senior Services Adult Protective and Community Services Worker II, including years of experience **requirements and a minimum of a bachelor's degree in a health or human services field. MARC** currently contracts with eight assessors and is seeking two additional assessors to meet demand.

With continued strong demand, and additional volume through remote assessments due to COVID-19, approval is sought to increase the agreement cap to \$75,000 for Aging Assessors Shannon Venerable and Ashley Graffam-Fizer.

BUDGET CONSIDERATIONS:

REVENUES (Indicated sources)	
Older Americans Act (service cost for various service lines)	\$15-40/assessment
Medicaid Re-Assessment	\$75/assessment
Veteran-Directed Care (VDC) Options Counseling - initial assessment	\$826/client/month
VDC, ongoing options counseling/assessment	\$587/client/month
PROJECTED EXPENSES	
Older Americans Act	\$15-40/assessment
MSN Assessment	\$55/assessment
Medicaid Re-Assessment	\$55/assessment
Veteran-Directed Care (VDC) Options Counseling/MSN Care Management - initial assessment	\$275/client/month
VDC/MSN, ongoing options counseling/assessment	\$175/client/month

COMMITTEE ACTION:

The MARC Commission on Aging recommended authorizing amendment of the Aging Assessor contracts with Shannon Venerable and Ashley Graffam-Fizer to not exceed \$75,000.

RECOMMENDATION:

AGENDA REPORT

MARC Board of Directors

Authorize amending the Aging Assessor contracts with Shannon Venerable and Ashley Graffam-Fizer to not exceed \$75,000.

STAFF CONTACT:

James Stowe

Shannon Halvorsen

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-f
Thriving Older Adults and Communities

ISSUE:

VOTE: Authorize a Proposal to Kansas City, Mo. to Support Vaccination of Vulnerable Populations in Partnership with Heart to Heart International

BACKGROUND:

The Kansas City, Mo. Health Department has invited a limited number of organizations to respond to a **Request for Applications to support vaccination clinics for the city's adult residents from May 1, 2021 - August 31, 2021**. The applicant must either be a Missouri-approved vaccinator organization or partner with one. Heart to Heart International, located in Lenexa, Kan., is a Missouri-approved vaccinator organization and has approached MARC to partner on arranging and hosting vaccination clinics in Kansas City, Mo.

The city has asked for organizations to offer at least three clinics per week, serving at least 150 residents per clinic from May 1, 2021, through August 31, 2021. The city will compensate the organizations to cover costs associated with the vaccination clinics.

BUDGET CONSIDERATIONS:

Total: \$267,740.10

Heart to Heart International: (3 clinics/week x 17 weeks + 2 clinics) x \$4,881.70 = \$258,730.10

MARC Support: \$9,010

Additional MARC expenses will be supported by foundation grants awarded for public health testing and vaccination coordination and services.

RECOMMENDATION:

Authorize the executive director to submit a proposal in partnership with Heart to Heart International, and, if selected, to enter into an agreement with the city of Kansas City, Mo. in the amount of \$267,740.10 for vaccination clinics for city residents from May 1 - August 30. Authorize an agreement with Heart to Heart International for vaccination clinic services in an amount not to exceed \$258,730.10.

STAFF CONTACT:

Marlene Nagel

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-g
Effective Local Government

ISSUE:

VOTE: Authorize a Proposal to Kansas City, Mo. for a Housing Market Analysis and Fair Housing Report and to Subcontract for Support Services

BACKGROUND:

At the encouragement of the city of Kansas City, MO Neighborhoods and Housing Department, MARC responded to a Request for Proposals for a Housing Market Analysis (HMA) and Fair Housing Report (FHR). In 2016, MARC assisted the city in the preparation of a Housing Market Analysis and Affirmatively Furthering Fair Housing Plan. The city is required to update the analysis every five years as part of their Consolidated Plan to support Community Development Block Grant and HOME Funds.

BUDGET CONSIDERATIONS:

PROPOSED REVENUES	HMA	FHR	Total
Amount	\$45,000	\$62,500	\$107,500
PROJECTED EXPENSES			
MARC Research Services	\$20,000	\$15,000	\$35,000
MARC Local Government Services	\$5,000	\$15,000	\$20,000
MARC Public Affairs	-	\$5,000	\$5,000
Vireo	\$15,000	\$15,000	\$30,000
Dean Katerndahl	\$5,000	-	\$5,000
Paid Advertising	-	\$5,000	\$5,000
Stipends to Community Groups	-	\$7,500	\$7,500

RECOMMENDATION:

Authorize the executive director to submit a proposal and, if selected, enter into an agreement with the city of Kansas City, Missouri in the amount of \$107,500 for community engagement, planning, data analysis, and mapping services. Authorize an agreement with Vireo to support the community engagement and planning work in an amount not to exceed \$30,000.

STAFF CONTACT:

Marlene Nagel
Frank Lenk

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-h
Safe and Secure Communities

ISSUE:

VOTE: Approve Change Order with Nokia for Microwave Equipment and Installation

BACKGROUND:

In July 2020, MARC approved a bid from Nokia for the upgrade of ten towers within the Regional 911 system. MARC anticipated using the current servers as part of the upgrade, but further evaluation determined two servers will need to be replaced. Given the size and scope of the project, it was determined that the best course of action would be to include this work in our contract with Nokia. Nokia has agreed to provide the hardware and implementation for an additional cost of \$59,228.30. This will be reflected in our current purchase orders as Change Order #1.

BUDGET CONSIDERATIONS:

The Nokia quote estimates cost will increase to a new total of \$1,574,391.00.

REVENUES	
Amount	\$59,228.30
Source	911 Allocation Budget (Capital Projects)
PROJECTED EXPENSES	
Contractual	\$59,228.30

COMMITTEE ACTION:

The Public Safety Communications Board approved the use of the funds needed for the 2021 portion of this project in the 2021 Regional 911 Budget.

RECOMMENDATION:

Approve Change Order 1 to the Nokia quote for the purchase and installation of the equipment for the microwave upgrades.

STAFF CONTACT:

Eric Winebrenner

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-i
Quality Early Learning

ISSUE:

VOTE: Authorize Change Order for the Roof Repair Project at Thomas Roque Early Education Center

BACKGROUND:

MARC owns the Thomas Roque Early Education Center building located at 3800 East 51st Street in **Kansas City, Missouri. YMCA, one of MARC's Early Head Start** subrecipients, uses the facility to provide care for 104 birth-to-three year olds. In November the Board approved contracting with JR & CO in an amount up to \$342,667.25 for repairs of roof damage potentially caused by wind and hail. Insurance appraisers investigated the damage and agreed that there was insured damage and have approved reimbursement for the project.

Work has begun on this project and additional items were identified as necessary for appropriate repairs. Those items included a temporary bathroom needed to keep COVID protocol consistent by not having people in and out of the building; scaffolding, which was not anticipated initially, but is needed to allow the children to have safe access to the building; and the soffit gutters in the infant room area, which **weren't identified as an issue until** work began on the project. The YMCA facility manager who is managing the project reviewed and agreed that these are necessary expenses, and the insurance appraiser has also approved them.

BUDGET CONSIDERATIONS:

The original proposal from JR & CO is \$342,667.25. The cost for this Change Order is \$65,906.

Some depreciation will be applied by the insurance company and they may not cover all costs. **MARC's** deductible is \$2,500. We estimate that the most we may be obligated to pay is \$68,242.41.

REVENUES	
Original Amount*	\$ 274,424.84
Change Order Amount	\$ 65,906.43
Source	Property insurance Reimbursement
Amount*	\$68,242.41
Source	Administration for Children and Families YMCA EHS Grant
PROJECTED EXPENSES	
Original Contractual	\$ 342,667.25
Change Order	65,906.43
Total Project Costs	\$ 408,573.68

*Estimated

RECOMMENDATION:

Approve the change order for the Thomas Roque Early Education Roof Project and increase the project authorization amount to \$408,573.68.

STAFF CONTACT:

Carol Gonzales
Steven Lewis

AGENDA REPORT

MARC Board of Directors

March 2021
Item No. 7-j
Quality Early Learning

ISSUE:

VOTE: Approve Mid America Head Start's Core Grant Carry Forward Application

BACKGROUND:

MARC received additional funds from the Administration of Children and Families (ACF) totaling \$1,170,871 in late July 2020. Of the original funds awarded to MARC, \$841,142 was passed through to our sub-recipients and partners. These funds were targeted to address increased program costs and to support new quality initiatives. Based upon the timing of the award, and the end of our fiscal year on October 31, 2020, we were unable to complete all the proposed activities. There are projects/contracts totaling \$155,645 that MARC Head Start would like to request to carry forward to the current grant fiscal year. The following activities were included in our budget, however, were not able to be carried out in the short timeframe:

Activity	Amount
Wage Comp Study	\$10,000
Eligibility Specialist Contractor	\$10,000
Technology Upgrades	\$40,000
Parent Cafés	\$19,475
Staff Wellness/Mental Health Supports	\$35,000
Conscious Discipline/DECA Training	\$35,000
Trauma Informed Programming Supplies	\$6,170
Total	\$155,645

It is anticipated that these activities will be completed prior to the end of the current fiscal year on October 31, 2021.

BUDGET CONSIDERATIONS:

These carry forward funds are in addition to the current grant and would be one-time funds.

REVENUES—Head Start and Early Head Start Core	
Amount	\$155,645
Source	Administration for Children and Families
PROJECTED EXPENSES	
Contracts	\$90,000
Technology Upgrades	\$40,000
Programming Supplies	\$25,645

COMMITTEE ACTION:

The Head Start Policy Council and Advisory Committee approved this application on March 8, 2021.

RECOMMENDATION:

Approve MARC Head Start's carry forward application to the Administration for Children and Families in the amount of \$155,645 and the expenditure of funds upon award.

STAFF CONTACT:

Jovanna Rohs
Steven Lewis